

To: Finance Committee

From: Stephanie Sinnott, Commissioner,  
Finance Services

Report Number: FIN-22-30

Date of Report: March 16, 2022

Date of Meeting: March 21, 2022

Subject: Capital Project Status Report as at December 31, 2021

Ward: All Wards

File: 03-05

---

## **1.0 Purpose**

The purpose of this report is to provide Council with a capital project status update on the City's current capital projects.

Attachment 1, Existing Capital as at December 31, 2021 provides a list of current, in-progress capital projects organized by asset classification, budget year and then by project number.

## **2.0 Recommendation**

That the Finance Committee recommend to City Council:

That Report FIN-22-30 concerning the Capital Project Status Report as at December 31, 2021 dated March 16, 2022 be received for information.

## **3.0 Executive Summary**

Not Applicable

## **4.0 Input From Other Sources**

Community Services

Corporate Services

Development Services

Corporate Leadership Team (C.L.T.)

## **5.0 Analysis**

Generally, projects are completed in a timely manner, within the approved budget and scope while delivering the expected outcome to taxpayers. However, external factors may delay timing and impact project scope and cost.

Departments are provided regular reports on the lifetime to date expenditures of their projects against approved budgets. Departments review this information, provide an update on project status and identify any potential financial or timeline related variances that may arise over the lifetime of the project.

Finance Services reviews the comments provided by departments to ensure that projects are proceeding along expected timelines, funds and grants are used for their intended purpose and to identify and close completed projects as directed by project managers in a timely manner. Finance Services ensures effective use of City funds by returning surplus funds to the approved funding source.

Finance Services meets with department heads and project managers when necessary to discuss variances and external issues where extenuating circumstances arise.

A financial update on capital projects is reported to Council on a regular basis throughout the year. Staff report on capital projects approved through the budget and generally include information on the approved project budget, actual expenditures, the project status and any other relevant details.

Attachment 1, Existing Capital as at December 31, 2021 provides a list of current, in-progress capital projects organized by asset classification, budget year and then by project number. Projects in the holdback period or that are complete and waiting on final invoicing are not incorporated into the list.

The asset classifications are the same as used in the City's annual capital budget as follows: Building and Equipment, New Facilities, Downtown, Information Technology, Other Initiatives, Parks, Recreation and Culture, and Transportation.

The existing capital project listing includes the year the project initiated, project number, project description, project location, asset category, approved budget (revised as applicable for additional approved funding), to date expenditures (as at December 31, 2021), budget to actual variance, and project status. Comments in the project status and reason for delay columns are provided by staff who manage the projects and are updated at regular intervals throughout the year.

## **6.0 Financial Implications**

There are no financial implications resulting from the recommendation of this report.

## **7.0 Relationship to the Oshawa Strategic Plan**

This report meets the Oshawa Strategic Plan goal of Economic Prosperity & Financial Stewardship by providing safe and reliable infrastructure.

A handwritten signature in black ink, appearing to read 'S. Sinnott', written in a cursive style.

Stephanie Sinnott, Commissioner,  
Finance Services

Year	Project	Description	Location	Approved Budget A	Additional Funding B	Adjusted Budget C	To-date Expenditures D	Variance C - D	Project Status	Reason for Delay
2019	19110364	Security Technology Infrastructure	Various	250,000	250,000	500,000	307,648	192,352	Expanded CCTV and CPTED initiatives within the Downtown core and throughout the City ongoing.	COVID-19 impact, material delay
<b>2019 Approved Projects Subtotal</b>				<b>250,000</b>	<b>250,000</b>	<b>500,000</b>	<b>307,648</b>	<b>192,352</b>		
2020	20100037	Heating & Humidity Control - Robert McLaughlin Gallery	Robert McLaughlin Gallery	500,000	0	500,000	252,296	247,704	Delivery anticipated end of Q1 2022	COVID-19 impact
2020	20130056	Corporate Fleet Acquisitions	Various	3,768,000	257,882	4,025,882	2,545,714	1,480,167	All capital replacements have been received and start up costs paid. There are a couple more propane conversions remaining, with the plan to have them done through the summer of 2022.	Operational restrictions from winter maintenance.
2020	20130118	Replacement of Radios	Various	60,000	130,000	190,000	114,488	75,512	Fire purchases complete. MLES to purchase as needed.	
<b>2020 Approved Projects Subtotal</b>				<b>4,328,000</b>	<b>387,882</b>	<b>4,715,882</b>	<b>2,912,498</b>	<b>1,803,383</b>		
2021	21100034	Retrofit of Air Distribution System and HVAC - Fire Hall 1	Fire Hall 1	750,000	0	750,000	45,689	704,311	Tender closes late February.	COVID-19 impact
2021	21100075	Replace Aluminum Windows - FH#1	Fire Hall #1	200,000	615,959	815,959	234,676	581,284	Awaiting delivery from manufacturer	COVID-19 impact
2021	21110139	Accessibility Improvements (ODA)	Various	150,000	(50,000)	100,000	9,985	90,015	Elevator modifications at Donovan complete. City Hall Universal Washroom to commence construction end of Q1 2022.	
2021	21110143	Life Safety Upgrades - Centre St Parkade	Centre St. Parkade	250,000	58,825	308,825	47,503	261,322	Work ongoing	COVID-19 impact
2021	21110281	Mass Notification System	City Hall	250,000	250,000	500,000	60,275	439,725	Work ongoing	COVID-19 impact
2021	21110317	Refrigerant Replacement - Facility HVAC Systems	Various City Facilities	200,000	0	200,000	102,623	97,377	Awaiting equipment delivery for City Hall end of Q2 2022.	COVID-19 impact
2021	21110410	Structural Rehabilitation Program	Various	350,000	0	350,000	77,565	272,435	Concrete repairs commenced. Current delays due to cold weather	
2021	21110417	Elevator Upgrades	Donevan Recreation Complex	125,000	0	125,000	45,344	79,656	Commissioning ongoing	COVID-19 impact
2021	21130056	Corporate Fleet Acquisitions	Various	2,992,000	29,669	3,021,669	862,047	2,159,622	Awaiting delivery on two street sweepers and one pick up truck.	
2021	21130124	New Vehicle Acquisition - Hazmat / Command Post	Citywide	640,000	0	640,000	0	640,000	Vehicle in process of being built. Estimated delivery Nov 2022	Supply chain for "chips" has delayed vehicle
2021	21130125	New Vehicle Acquisition - Junior Building Inspector	City Hall	66,000	0	66,000	0	66,000	Re-tendering February 2022	
<b>2021 Approved Projects Subtotal</b>				<b>6,193,000</b>	<b>981,585</b>	<b>6,877,453</b>	<b>1,553,292</b>	<b>5,391,747</b>		
<b>Building and Equipment Total</b>				<b>10,771,000</b>	<b>1,619,466</b>	<b>12,093,335</b>	<b>4,773,438</b>	<b>7,387,483</b>		
2020	20210014	Streetscape Furniture Replacement in the Downtown	Downtown	490,000	199,824	689,824	144,052	545,772	Timing of project delivery aligned with grant requirements.	
<b>2020 Approved Projects Subtotal</b>				<b>490,000</b>	<b>199,824</b>	<b>689,824</b>	<b>144,052</b>	<b>545,772</b>		
<b>Downtown Total</b>				<b>490,000</b>	<b>199,824</b>	<b>689,824</b>	<b>144,052</b>	<b>545,772</b>		

Year	Project	Description	Location	Approved Budget A	Additional Funding B	Adjusted Budget C	To-date Expenditures D	Variance C - D	Project Status	Reason for Delay
2014	1454	Active Vehicle Locate System	COD	200,000	0	200,000	102,945	97,055	Implementation is underway. Main system components have been implemented. Additional features and options are being evaluated.	
<b>2014 Approved Projects Subtotal</b>				<b>200,000</b>	<b>0</b>	<b>200,000</b>	<b>102,945</b>	<b>97,055</b>		
2015	1543	Document Management System	City Hall	500,000	0	500,000	177,693	322,307	Records and Information Management Strategy complete and is being implemented (CORP-19-101). New Records Retention By-law, Function-based Classification System, and Retention Schedule approved by Council (CORP-21-14) and corporate records review process is underway.	Multi-year implementation project
<b>2015 Approved Projects Subtotal</b>				<b>500,000</b>	<b>0</b>	<b>500,000</b>	<b>177,693</b>	<b>322,307</b>		
2016	16300011	Replace Oshawa Land Information System (OLI)	City Hall	1,500,000	760,000	2,260,000	1,040,557	1,219,443	Final draft of Scope Document is being drafted in preparation for sign-off, then Project Plan timelines will be updated. Legacy data review is complete.	Multi-year implementation project
<b>2016 Approved Projects Subtotal</b>				<b>1,500,000</b>	<b>760,000</b>	<b>2,260,000</b>	<b>1,040,557</b>	<b>1,219,443</b>		
2018	18300014	Software Upgrade - PeopleSoft HR	City Hall	250,000	0	250,000	91,981	158,019	Review of existing HR system has been completed. Business case for future direction and capital submission for replacement system is in process.	Multi-year implementation project and resource availability
2018	18300015	Telephone System Upgrades	City Hall	45,000	0	45,000	14,609	30,391	Upgrades are underway. Target completion Q1 2022.	3rd party resource availability
2018	18300018	Annual Technology Projects	Various City Facilities	450,000	(113,000)	337,000	284,987	52,013	Final testing of Officer Enhancements is underway to be completed Q1 2022.	Resource availability
<b>2018 Approved Projects Subtotal</b>				<b>745,000</b>	<b>(113,000)</b>	<b>632,000</b>	<b>391,578</b>	<b>240,422</b>		
2019	19300019	Annual Technology Projects	Various City Facilities	500,000	(180,000)	320,000	82,693	237,307	Cybersecurity Penetration testing has been completed and remediation work is underway. Target completion Q2 2022.	Multi-year implementation project
2019	19300043	Telephone System Upgrades	City Hall	50,000	0	50,000	0	50,000	Upgrades are underway. Target completion Q1 2022.	3rd party resource availability
2019	19300082	Colour Scanner / Digitized Services	Building Services	0	130,000	130,000	126,400	3,600	Document scanning is 80% complete. Project completion is anticipated 2022.	
<b>2019 Approved Projects Subtotal</b>				<b>550,000</b>	<b>(50,000)</b>	<b>500,000</b>	<b>209,093</b>	<b>290,907</b>		
2020	20300020	Annual Technology Projects	Various City Facilities	500,000	0	500,000	208,570	291,430	Addition projects are underway. Expected completion Q4 2022.	
2020	20300065	Meeting Management Software	City Hall	350,000	0	350,000	104,042	245,958	Software implementation is in process. Report management and voting modules to follow. Expected completion by Q4 2022.	
2020	20300099	NG911 Network Upgrade	Firehall 1	330,000	0	330,000	0	330,000	C.R.T.C. announced extended deadlines due to COVID-19. Implementation planning is underway.	COVID-19 impact

Year	Project	Description	Location	Approved Budget A	Additional Funding B	Adjusted Budget C	To-date Expenditures D	Variance C - D	Project Status	Reason for Delay
<b>2020 Approved Projects Subtotal</b>				<b>1,180,000</b>	<b>0</b>	<b>1,180,000</b>	<b>312,612</b>	<b>867,388</b>		
2021	21300027	Fire Dispatch System Upgrade	Firehall 1	100,000	0	100,000	0	100,000	Scope of upgrade and required components are under review with Computer Aided Dispatch vendor.	
2021	21300101	Security Managed Service	City Hall	100,000	0	100,000	0	100,000	R. F. P. evaluations are underway.	Work plan timing (Resource dependent)
2021	21300102	Business Continuity / Disaster Recovery Plan	City Hall	70,000	0	70,000	0	70,000	R. F. P. scope and terms are being developed.	Work plan timing (Resource dependent)
2021	21300107	Office 365 Implementation	City Hall	90,000	0	90,000	0	90,000	Implementation is underway. Target completion Q2 2022	Complexity of the system integrations have caused some delays.
2021	21300109	Officer Enhancements	City Hall	100,000	0	100,000	0	100,000	Scope and requirements confirmation is underway. Work is expected to begin in Q2 2022.	Work plan timing (Resource dependent)
2021	21300122	Cybersecurity Protection Systems	City Hall	0	100,000	100,000	0	100,000	Installation and configuration is in process - Target completion Q1 2022	
<b>2021 Approved Projects Subtotal</b>				<b>460,000</b>	<b>100,000</b>	<b>560,000</b>	<b>0</b>	<b>560,000</b>		
<b>Information Technology Total</b>				<b>5,135,000</b>	<b>697,000</b>	<b>5,832,000</b>	<b>2,234,478</b>	<b>3,597,522</b>		
2021	2109	City and OSCC Website Upgrade	City Hall	0	200,000	200,000	33,993	166,007	Project is on schedule and has completed Phase 1 - analysis, site navigation and training	
2021	2111	Ritson Road N Sidewalk	1658 Ritson Rd N	0	40,000	40,000	0	40,000	Anticipated tender Q2 2022	
<b>Misc Total</b>				<b>0</b>	<b>490,000</b>	<b>240,000</b>	<b>207,558</b>	<b>206,007</b>		
<b>Misc Total</b>				<b>0</b>	<b>490,000</b>	<b>240,000</b>	<b>207,558</b>	<b>206,007</b>		
2021	21120001	Fire Training Tower		0	1,500,000	1,500,000	33,113	1,466,887	Project has been started. Various stages of construction. Estimated completion August 2022.	
<b>2021 Approved Projects Subtotal</b>				<b>0</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>33,113</b>	<b>1,466,887</b>		
<b>New Facilities Total</b>				<b>0</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>33,113</b>	<b>1,466,887</b>		
2015	15400030	Simcoe St Enhanced Gateway	Simcoe St N between Conlin Rd & Winchester Road	605,000	12,000	617,000	0	617,000	Multi-use path will be delivered by Region with Simcoe Street North Gateway projects in 2020. Project has been awarded and P.O. has been issued to the Region.	Delays in Region delivery, construction is currently ongoing.
<b>2015 Approved Projects Subtotal</b>				<b>605,000</b>	<b>12,000</b>	<b>617,000</b>	<b>0</b>	<b>617,000</b>		
2018	18400022	Track and Field Lighting - Pereyma Secondary School	316 Conant St	250,000	0	250,000	0	250,000	A Record of Site Condition (RSC) from the Ministry of Environment, Conservation and Parks (MECP) is required.	
<b>2018 Approved Projects Subtotal</b>				<b>250,000</b>	<b>0</b>	<b>250,000</b>	<b>0</b>	<b>250,000</b>		
2019	19400031	ARC Cultural Hub Feasibility Study	Arts Resource Centre	100,000	0	100,000	0	100,000	Project to commence in January 2022.	COVID-19

Year	Project	Description	Location	Approved Budget A	Additional Funding B	Adjusted Budget C	To-date Expenditures D	Variance C - D	Project Status	Reason for Delay
2019	19400037	Environmental Site Assessment	Raleigh Avenue	125,000	0	125,000	62,914	62,086	Staff preparing requirements for CLOCA permit in order to implement actions from the final report.	
<b>2019 Approved Projects Subtotal</b>				<b>225,000</b>	<b>0</b>	<b>225,000</b>	<b>62,914</b>	<b>162,086</b>		
2020	20400034	Engineering Design Standards and Guideline Review	Citywide	210,000	43,113	253,113	3,467	249,646	Project awarded to TMIG. Expected completion by end of Q4 2022.	
2020	20400043	Integrated Transportation Master Plan Update	Citywide	650,000	0	650,000	0	650,000	RFP being drafted by end Q1 2022, to be released at end of Q2 2022	
2020	20400047	Stormwater Management Master Plan	Citywide	350,000	0	350,000	0	350,000	A draft TOR of the project has been completed and shared with CLOCA staff for their review and comments. The draft of the TOR has been circulated internally for staff (Engineering Senior Management) review and comments. Awaiting comments before finalizing the TOR document. Staff has now received CLOCA's comments on the draft TOR.	
2020	20400054	Two-way Street Conversion Study	Albert St and Celina St	100,000	0	100,000	90,115	9,885	Preparation for PIC 2 underway.	
2020	20400058	2019 DC Background Study Amendment	Citywide	25,000	20,000	45,000	35,060	9,940	Community Benefit Charge assessment is ongoing with an anticipated report to Council in Q2 2022.	
<b>2020 Approved Projects Subtotal</b>				<b>1,335,000</b>	<b>63,113</b>	<b>1,398,113</b>	<b>128,642</b>	<b>1,269,471</b>		
2021	21400057	Mobility Hub Transportation and Land Use Study	Metrolinx GO Mobility Hub	175,000	0	175,000	0	175,000	Request for Proposal (RFP) released in Q1 2022. Three submissions received all of which require more funding. Reporting to Finance Committee at end of Q1 2022	
2021	21400061	Two-way Street Conversion Study	Brock Street at Colborne Street	50,000	0	50,000	18,414	31,586	Project added to scope of Project 20400054.	
<b>2021 Approved Projects Subtotal</b>				<b>225,000</b>	<b>0</b>	<b>225,000</b>	<b>18,414</b>	<b>206,586</b>		
<b>Other Initiatives Total</b>				<b>2,640,000</b>	<b>75,113</b>	<b>2,715,113</b>	<b>209,970</b>	<b>2,505,143</b>		
2017	17500012	ATMP New Trail Development - Harmony Creek Trail	Harmony Creek Trail (Coldstream to Delpark)	525,000	984,180	1,509,180	139,631	1,369,549	90% design submission complete.	Resource availability
2017	17500029	Dr. Blake Park	Centre St. S. and Royal Ave.	175,000	1,031,672	1,206,672	964,062	242,610	Construction is underway and anticipated to be complete Spring 2022.	Resource availability and significant environmental constraints at site

Year	Project	Description	Location	Approved Budget A	Additional Funding B	Adjusted Budget C	To-date Expenditures D	Variance C - D	Project Status	Reason for Delay
2017	17540011	Harmony Creek - Br 3 Watercourse Improvement Study	Harmony Rd N to Taunton Rd E	50,000	0	50,000	29,600	20,400	A Fluvial Geomorphological Study has been completed & shared with Smart Centre for their considerations. Staff is awaiting their response for additional investigations that may be required on their lands under this project. With the current COVID-19-19 situation, staff expects that there will be delay on their response.  Staff did follow-up with Smart Centre but found out that the original contact who we spoke with has left the company. Staff has since reestablished the dialogue with a new contact and also resubmitted the Palmer's report for their review and consideration. Staff is currently awaiting for their response.	
2017	17540036	Farewell Creek Watercourse Improve Planning & Design	Grandview St S to approximately 450m East	90,000	0	90,000	52,617	37,383	Design Build Contract Tendered January 2021, Tender Awarded May 26, 2021. Design Build Project underway with design activities. Design-Build Design Scope to occur in 2021; Construction in 2022.	Due to the complexity of the project there was a shift from staff design and delivery to a design-build delivery. This project is scheduled for construction in 2022.
<b>2017 Approved Projects Subtotal</b>				<b>840,000</b>	<b>2,015,852</b>	<b>2,855,852</b>	<b>1,185,910</b>	<b>1,669,942</b>		
2018	18500003	Lakefront West Park Development	Lakefront West Park	200,000	212,566	412,566	127,707	284,859	Design underway for passive parkland as per Council Report CS-21-07. Now called the Gold Point Wildlife Reserve.	Resource availability / Project scope change
2018	18500043	Thornton Road Sport Field Study (PRLC)	Thornton Road Lands SW of Airport	300,000	100,000	400,000	127,236	272,764	Construction of Phase 1 BMX facility underway. Preliminary Masterplan completed for Thornton Community Park	Project scope change
2018	18510079	Second Marsh Management Plan Update	Second Marsh	175,000	0	175,000	116,438	58,562	Project ongoing with estimated completion Q4 2022. Received Drafts of Forest Management Plan, Invasive Species Management Plan and Management Plans for review with Technical Committee.	Resource availability
<b>2018 Approved Projects Subtotal</b>				<b>675,000</b>	<b>312,566</b>	<b>987,566</b>	<b>371,380</b>	<b>616,185</b>		
2019	19510090	Splash Pad Repairs and Upgrades	Various	75,000	45,822	120,822	15,423	105,399	Design underway at Northview splash pad.	Resource availability
2019	19510098	Pinecrest Park Redevelopment	Pinecrest Park	198,000	309,636	507,636	60,716	446,921	Pinecrest design with splash pad underway and at 90% milestone.	Project scope change / Grant submission (unsuccessful)
2019	19510099	Cordova Valley Park Redevelopment	Cordova Valley Park	690,000	285,000	975,000	78,724	896,276	Design including splash pad is underway and at 90% completion milestone.	Project scope change / Resource availability



Year	Project	Description	Location	Approved Budget A	Additional Funding B	Adjusted Budget C	To-date Expenditures D	Variance C - D	Project Status	Reason for Delay
2019	19510102	Fenelon/Venus Park Redevelopment	Fenelon/Venus Park	240,000	10,000	250,000	23,720	226,280	Design is underway and at 90% completion milestone	Delay due to lease agreement / GM land donation
2019	19510104	Ed Broadbent Park	Ed Broadbent Waterfront Park	540,000	3,175,000	3,715,000	405,893	3,309,107	Design at 100% submission milestone. Awaiting permit approvals.	Project scope change
2019	19520011	Harmony Creek Trail Underpass	Harmony Creek Trail - Adelaide Avenue Underpass	330,000	618,400	948,400	663,476	284,924	Construction 90% complete.	Design setbacks due to permitting requirements
<b>2019 Approved Projects Subtotal</b>				<b>2,073,000</b>	<b>4,443,859</b>	<b>6,516,859</b>	<b>1,035,544</b>	<b>5,268,907</b>		
2020	20510117	Pathway Surfacing Replacement Program	Various	100,000	(25,000)	75,000	52,195	22,805	Technical report anticipated Q2 2022.	
2020	20510123	Replacement of Playground Surfaces	Various	528,000	502,000	1,030,000	611,260	418,740	The contractor has completed 90% of this year's list and anticipates being fully complete in Q2 2022.	
2020	20540074	Oshawa Creek Main Branch	From Thomas St to Wentworth St W	100,000	0	100,000	19,729	80,271	The first phase of this project (Fluvial Geomorphological Assessment) has been completed and it is expected that the phase 2 of this project will start in Q1 of 2022.	High demands in development reviews.
2020	20540093	Harmony Creek Branch 3 Study	Hillcroft to Rossland	100,000	0	100,000	11,066	88,934	Staff has already reviewed the Fluvial Geomorphological Assessment Study report (2nd Submission) and provided their comments back to Palmer. Staff is currently awaiting for the revised report. It is our expectation that report will be finalized in January 2022.	High demands in development reviews.
<b>2020 Approved Projects Subtotal</b>				<b>828,000</b>	<b>477,000</b>	<b>1,305,000</b>	<b>694,251</b>	<b>610,749</b>		
2021	21500015	ATMP Trail Link 4 - Windfields Part II Plan	Oshawa Creek Trail	683,000	0	683,000	11,642	671,358	Design at 60% milestone.	
2021	21500046	Parks Development - Site Investigations	City Wide	25,000	54,282	79,282	55,304	23,978	This project includes funding to assist in the completion of park design, technical investigations, field surveys, materials testing, third party inspections as well as the acquisition of technical equipment related to various park and trail development projects. The use of consultants may be required for technical services that require specialized skills.	
2021	21510020	Raglan Park Redevelopment - Design	Raglan Park	63,000	0	63,000	4,036	58,964	Community engagement underway	
2021	21510095	Kingside Park Redevelopment - Design	Kingside Park	105,000	0	105,000	45,515	59,485	Design is underway and at 90% completion milestone	
2021	21510097	Crimson Court Park Redevelopment - Design	Crimson Court Park	35,000	0	35,000	3,426	31,574	Community engagement underway	

Year	Project	Description	Location	Approved Budget A	Additional Funding B	Adjusted Budget C	To-date Expenditures D	Variance C - D	Project Status	Reason for Delay
2021	21510108	Deer Valley Park Redevelopment - Design	Deer Valley Park	35,000	845,000	880,000	28,620	851,380	Design is underway and at 60% completion milestone	
2021	21510117	Pathway Surfacing Replacement Program	Various	100,000	0	100,000	17,859	82,141	Re-pave failing sections of Harmony Creek Trail (King St E to Adelaide Ave E) to be completed in 2022.	
2021	21510119	Conant Park Redevelopment - Design	Conant Park	60,000	0	60,000	3,562	56,438	Project not started	Staff resource constraints
2021	21510121	Sunnyside Park Redevelopment - Design	Sunnyside Park	53,000	0	53,000	3,867	49,133	Project not started	Staff resource constraints
2021	21510124	Thornton Road N Fence Replacement	Thornton Road N	280,000	0	280,000	20,199	259,801	Design is underway and at 60% completion milestone	
2021	21510125	Kinsmen Stadium Redevelopment - Design	Kinsmen Valleyview Park	325,000	0	325,000	118,133	206,867	Design is underway and at 60% completion milestone	
2021	21510127	Florell Park Redevelopment - Design	960 Florell Drive	60,000	0	60,000	30,328	29,672	Design is underway and at 60% completion milestone	
2021	21520046	Laval Walkway Redevelopment	Laval Court	180,000	0	180,000	0	180,000	Detail design underway. Awaiting MTO permitting review	
2021	21520047	Oshawa Creek Trail at Gibb Street - Design	Oshawa Creek Trail at Gibb St	80,000	0	80,000	0	80,000	Design Consultant retained.	
2021	21540022	Consortium Watercourse Bank Stabilization Program	Various	10,000	0	10,000	0	10,000	This program will be combined with the program for 2020, currently coordinating Operations staff with Humewood cul-de-sac construction. CLOCA permit will include both the creek and road works.	High demands in development reviews.
2021	21540036	Farewell Creek WC Improvement	Grandview St S to approximately 450m East	877,000	547,982	1,424,982	128,748	1,296,234	RFP Closed April 1, 2021. Contract O 21-07 awarded on May 26, 2021. Design Build Project underway with design activities. Design-Build Design Scope underway and will be completed in 2021; Construction in 2022.	
2021	21540047	Consortium Watercourse Monitoring Program	Various	40,000	0	40,000	13,059	26,941	The water quality sampling program has been initiated with CLOCA & Ontario Tech University. It is our expectation that the report will be finalized in Q1 2022	
2021	21540065	Oshawa Creek Main Branch	Wentworth St W to Bloor St W	400,000	0	400,000	0	400,000	Staff are targeting Q2 2022 Tender for Construction. Design RFP currently posted.	
2021	2112	Rotary Park Development	254 Centre St S	0	8,221,663	8,221,663	0	8,221,663	Design consultant awarded	
<b>2021 Approved Projects Subtotal</b>				<b>3,411,000</b>	<b>9,668,927</b>	<b>13,079,927</b>	<b>484,298</b>	<b>12,595,629</b>		
<b>Parks, Rec and Culture Total</b>				<b>7,827,000</b>	<b>16,918,204</b>	<b>24,745,204</b>	<b>3,771,384</b>	<b>20,761,412</b>		

Year	Project	Description	Location	Approved Budget A	Additional Funding B	Adjusted Budget C	To-date Expenditures D	Variance C - D	Project Status	Reason for Delay
2015	15701716	Conlin & Wilson Round-a-bout Design	At Wilson Rd N	100,000	22,000	122,000	121,286	714	Wilson Roundabout - Design partially (90%) completed. Additional funds (\$3500) may be required to finalize landscape design. Consultant has 90% comments from the City. Consultant IFT Submission occurred Q4 2021. Under review by City.	Region requested additional geotech information which is still ongoing.
<b>2015 Approved Projects Subtotal</b>				<b>100,000</b>	<b>22,000</b>	<b>122,000</b>	<b>121,286</b>	<b>714</b>		
2016	1616	Conlin Rd E-Simcoe-Ritson Utility	Various	0	326,000	326,000	126,225	199,775	Design progressing. Utility relocation to be coordinated with Region watermain project.	Coordination with Regional servicing project timelines (multi-year implementation).
2016	16730052	Conlin Rd W Thornton Rd	West City Limits To Thornton Rd N	0	82,000	82,000	0	82,000	West City Limits to Thornton Rd. Construction expected to start in Q2 2022	Coordination with Regional servicing project timelines (multi-year implementation).
2016	16730056	Conlin Rd E Ritson to Wilson	Ritson Rd N To Wilson Rd N	0	329,000	329,000	0	329,000	Ritson to Wilson - Design. Design scheduled for 2020. Project to be coordinated with Region's water main project. Consultant Contract under development. RFP Development proceeding, Tender Design anticipated 1st Quarter 2022	Coordination with Regional servicing project timelines (multi-year implementation).
2016	16730057	Conlin Rd E Ritson to Wilson	Ritson Rd N To Wilson Rd N	0	164,000	164,000	0	164,000	Ritson to Wilson - Property Acquisition and Utility. To be completed after design project is complete. Project to be Coordinated with Region's water main project	Coordination with Regional servicing project timelines (multi-year implementation).
2016	16730124	Conlin Rd E Wilson to Riverton	Wilson Rd N To Riverton St	0	90,000	90,000	0	90,000	Wilson to Riverton St - property acquisition and Utility. To be completed once design is done. Not started.	Coordination with Regional servicing project timelines (multi-year implementation).
2016	16730128	Conlin Rd Riverton to Harmony	Riverton St To Harmony Rd N	0	77,000	77,000	0	77,000	Riverton to Harmony - Property Acquisition and Utility. To be completed after design project is complete. Project to be Coordinated with Region's water main project	Coordination with Regional servicing project timelines (multi-year implementation).
2016	16730129	Conlin Rd Riverton to Harmony	Riverton St To Harmony Rd N	0	153,000	153,000	0	153,000	Riverton to Harmony - Design. Design scheduled for tender in Q4 2021. Project to be coordinated with Region's water main project.	Coordination with Regional servicing project timelines (multi-year implementation).
<b>2016 Approved Projects Subtotal</b>				<b>0</b>	<b>1,221,000</b>	<b>1,221,000</b>	<b>126,225</b>	<b>1,094,775</b>		
2017	17710044	Structure 000216 Darcy St Culvert Rehabilitation	0.04km E of Oshawa Blvd N	179,000	2,490,117	2,669,117	109,378	2,559,739	Design competed. Project to be tendered in Q1 2022 and construction to start in Q2 2022.	Required redesign from culvert relining to culvert replacement

Year	Project	Description	Location	Approved Budget A	Additional Funding B	Adjusted Budget C	To-date Expenditures D	Variance C - D	Project Status	Reason for Delay
2017	17730017	Property Acquisition/Utility Relocation - Conlin Rd W	Conlin Rd W	167,000	0	167,000	4,033	162,967	West City Limits to Stevenson - Property acquired from Durham College, remainder of utility relocation work to be completed during construction contract lead by Durham Region	
<b>2017 Approved Projects Subtotal</b>				<b>346,000</b>	<b>2,490,117</b>	<b>2,836,117</b>	<b>113,411</b>	<b>2,722,706</b>		
2018	18730016	Conlin Rd W - Design for Road Widening	Thornton Rd N To Stevenson Rd N	333,000	302,343	635,343	380,416	254,927	Design tendered. Construction Contract Tendered with the Region's Zone 3 Fed.	Coordination with Regional servicing project timelines (multi-year implementation).
2018	18730450	Conlin Rd E - Roundabout Design	At Grandview Ave N	50,000	115,000	165,000	166,486	(1,486)	Additional scope and budget approved by Council through DS-22-07. Work on addition scope to commence end of March.	
2018	18730483	EA Windfields Collector Roads	Windfields Dr W and Winchester Rd	0	202,503	202,503	173,004	29,499	EA completed. Property Acquisition top be initiated in Q2 2022	Followed the EA process over a multi-year period.
<b>2018 Approved Projects Subtotal</b>				<b>383,000</b>	<b>619,846</b>	<b>1,002,846</b>	<b>719,906</b>	<b>282,940</b>		
2019	19400060	Neighbourhood Traffic Management Guide	Various	0	113,091	113,091	75,674	37,417	To be completed in spring 2022.	
2019	19710012	Hillcroft St and Wilson Rd N Culvert Replacement 2019 Design	Hillcroft St & Central Park Blvd -Structure 000208; Hillcroft St & Wilson Rd N - Structure 000017; Wilson Rd N & Columbus Rd E - Structure 000314	112,000	145,000	257,000	189,087	67,913	Awarded 19710006, 19760012 and 19710029 as one contract. Design is underway. Consultant has completed 60% Design and is progressing 90% Design. 90% Design complete 3rd quarter 2021. Tender 1st Quarter 2022.	Design evolution was delayed as a result of CLOCA requiring additional studies to be undertaken by the Design Consultant. These additional studies included flood plain mapping and hydraulic analysis for a larger structure to replace Structure 208.
2019	19720025	Replacement of Transponders and Equipment	Various Locations	470,000	180,000	650,000	0	650,000	Issuing a RFI. To be completed in 2022.	Replacement of on-street pay parking machines was prioritized. Staff working on this RFP now.
2019	19730007	2019 Subdivision Development Related Projects	Various Locations	226,000	2,118,667	2,344,667	1,276,087	1,068,580	This project is used to pay Subdivider's per obligations within registered subdivision agreements. Payments occur when the Subdivider has satisfied obligations of the subdivision agreement. This project is anticipated to be completed in 2021.	Subdivider's did not meet the required obligations of the subdivision agreements prior to the end of 2021
2019	19730448	Britannia Ave W Design	Thornton Rd N to West of Windfields Farm Dr W	150,000	0	150,000	2,747	147,253	Design partially (90%) completed. City has provided the compiled 90% submission comments to the Developer. City is awaiting 90% Comment Responses from Developer.	City is awaiting 90% Comment Responses from Developer.

Year	Project	Description	Location	Approved Budget A	Additional Funding B	Adjusted Budget C	To-date Expenditures D	Variance C - D	Project Status	Reason for Delay
2019	19730456	Northwood Roads Environmental Assessment	Stevenson Rd N	260,000	0	260,000	0	260,000	Consultant selected and awaiting award.	Resource availability
2019	19750041	Harmony Rd N - West Side Sidewalk	Taunton Rd E To Missom Gate	100,000	0	100,000	0	100,000	Survey and negotiations with the Region have been completed, will be added to a future sidewalk contract	Delays in proposed development, delivery in a future sidewalk contract.
2019	19750116	Thornton Rd N Multi-Use Path	King St W to Taunton Rd W	150,000	968,000	1,118,000	922,889	195,111	Construction mostly completed, some carry over items to spring of 2022 due to poor weather in late 2021	Design was delayed due to complexities with utilities and grading
2019	19770023	Traffic Signal Uninterruptable Power Supply	2 locations	50,000	0	50,000	0	50,000	To be completed in spring 2022.	
<b>2019 Approved Projects Subtotal</b>				<b>1,518,000</b>	<b>3,524,758</b>	<b>5,042,758</b>	<b>2,466,484</b>	<b>2,576,275</b>		
2020	20710079	Hillcroft & Columbus Culvert Replacement	Hillcroft St & Central Park Blvd -Structure 000208; Hillcroft St & Wilson Rd N - Structure 000017; Wilson Rd N & Columbus Rd E - Structure 000314	200,000	225,000	425,000	30,995	394,005	Design is currently ongoing. Utility daylighting investigations completed July 2020. Consultant coordinating with Utilities for design. Utility relocations planned for 2022 coordinated with Construction.	Design evolution was delayed as a result of CLOCA requiring additional studies to be undertaken by the Design Consultant. These additional studies included flood plain mapping and hydraulic analysis for a larger structure to replace Structure 208.
2020	20730485	Conlin Rd E	Wilson Rd N to Townline Rd N	839,000	0	839,000	0	839,000	Wilson - Townline - Design. Design scheduled for tender in Q4 2021. Project to be coordinated with Region's water main project.	Resource availability.
2020	20740089	Neighbourhood Traffic Management Projects	TBD	50,000	0	50,000	0	50,000	Staff engaged with communities for NTMG process.	
2020	20740149	Traffic Data Count and Collection	Various	60,000	0	60,000	15,905	44,095	Phase 2 of the project on pause until spring of 2022	
2020	20760045	Simcoe St N - Street Lighting Upgrades	Northern Dancer Dr to Winchester Rd	934,000	465,000	1,399,000	0	1,399,000	To be completed in conjunction with Region road reconstruction. Construction to begin in 2020. To be completed in 2022.	Durham Region project delays. Timing out of our control
2020	20760046	Townline Rd N - Street Lighting Upgrades	Beatrice St E to Taunton Rd	599,000	0	599,000	0	599,000	To be completed in conjunction with Region road reconstruction project. Project delayed and expected to be tendered in late 2021 or early 2022.	Durham Region project delays. Timing out of our control
2020	20770027	Traffic Signal Uninterruptable Power Supply	Various	50,000	0	50,000	0	50,000	To be completed in spring 2022.	COVID-19 related equipment shortages.
2020	20770029	Signal Controller Replacements	Athol St. & Mary St.; John St. & Midtown Dr.	64,000	0	64,000	0	64,000	To be completed in spring 2022.	COVID-19 related equipment shortages.

Year	Project	Description	Location	Approved Budget A	Additional Funding B	Adjusted Budget C	To-date Expenditures D	Variance C - D	Project Status	Reason for Delay
2020	20770030	Accessible Pedestrian Signals	King St. & Gibbons St.	85,000	0	85,000	0	85,000	To be completed in spring 2022.	COVID-19 related equipment shortages.
2020	20770035	Accessible Pedestrian Signals	Bond St. east of Claymore Cres.	85,000	0	85,000	0	85,000	To be completed in spring 2022.	COVID-19 related equipment shortages.
2020	20770060	LED Signal Replacement	TBD	40,000	0	40,000	0	40,000	To be completed in spring 2022.	COVID-19 related equipment shortages.
<b>2020 Approved Projects Subtotal</b>				<b>3,006,000</b>	<b>690,000</b>	<b>3,696,000</b>	<b>46,900</b>	<b>3,649,100</b>		
2021	21710082	Structure Replacement Designs	Various	240,000	0	240,000	0	240,000	Project Charter completed, RFP posted to City Website	
2021	21710083	Structure Rehabilitation Designs	Various	120,000	0	120,000	21,258	98,742	Simcoe St Bridge deck condition survey is currently under review. Revised Milestone for 60% design completion is March 11, 2022.	
2021	21710084	Culvert Structural Relinings	Various	1,089,000	0	1,089,000	3,562	1,085,438	Contract O 21-05 Tender Closed on May 18, 2021. Not awarded as the two low bids were non-compliant. Currently out to tender.	
2021	21730452	Conlin Road West	West City Limits to Stevenson Rd N	4,400,000	0	4,400,000	5,628	4,394,372	Contract Tendered with the Region's Zone 3 Feedermain Contract Q2 2022.	
2021	21730459	Central Oshawa Hub Infrastructure Improvements	Metrolinx GO Mobility Hub	358,000	0	358,000	0	358,000	Related to the Mobility Hub and Transportation project 21400057	
2021	21730470	Windfields Collector Road	Windfields Farm Dr W to Winchester Rd W	232,000	0	232,000	0	232,000	Anticipated Q2 2022 Tender	
2021	21730486	Ritson/Columbus Roundabout Design	Ritson Rd N & Columbus Rd E	250,000	0	250,000	0	250,000	Project Charter underway, RFP for Design in Q2 2022	
2021	21730487	Thornton Road North	Conlin Rd W to Winchester Rd W	4,873,000	0	4,873,000	114,375	4,758,625	RFP awarded to TMIG, assignment in progress; 30% Design ongoing; SWM issues being worked out	
2021	21740007	ATMP Cycling Network Expansion	Various	50,000	56,530	106,530	16,005	90,525	To be completed in 2022	Contractor quality issues
2021	21740077	Road Reconstruction Program	Various	1,961,000	0	1,961,000	1,617,123	343,877	Construction completed for 2021, surface asphalt and some carry over items for 2022	
2021	21740089	Neighbourhood Traffic Management Projects	Various	50,000	0	50,000	0	50,000	To be completed in 2022.	
2021	21750117	Horizontal Control Monuments	City Wide	45,000	0	45,000	5,080	39,920	Field work started expected completion end Q2 2022	
2021	21750129	Taunton Rd Multi-Use Path	Northbrook St. to Somerville St.	295,000	0	295,000	262,368	32,632	Construction completed for 2021, utility relocates and work at Northbrook St to be completed in spring of 2022.	

Year	Project	Description	Location	Approved Budget A	Additional Funding B	Adjusted Budget C	To-date Expenditures D	Variance C - D	Project Status	Reason for Delay
2021	21750139	Olive Ave Sidewalk Reconstruction	Olive Ave and Court St	168,000	0	168,000	0	168,000	City has submitted comments on 90% review submission from RMD	
2021	21760014	Street Lighting Upgrades	Various	55,000	0	55,000	20,623	34,378	To be completed in 2022.	
2021	21770009	New Traffic Control Signals	Grandview St N and Greenhill Ave	250,000	0	250,000	0	250,000	To be completed in 2022.	
2021	21770027	Traffic Signal Uninterruptable Power Supply	Various	50,000	0	50,000	0	50,000	To be completed in 2022.	
2021	21770029	Signal Controller Replacements	Various	64,000	0	64,000	0	64,000	To be completed in 2022.	
2021	21770030	Accessible Pedestrian Signals	Various	85,000	0	85,000	0	85,000	To be completed in 2022.	
2021	21770060	LED Signal Replacement	Various	35,000	0	35,000	0	35,000	To be completed in 2022.	
2021 Approved Projects Subtotal				14,670,000	56,530	14,726,530	2,066,021	12,660,509		
Transportation Total				20,023,000	8,624,251	28,647,251	5,660,232	22,987,019		
Grand Total				46,886,000	30,123,858	76,462,727	17,034,225	59,457,245		