

To: Corporate and Finance Services Committee

From: Stephanie Sinnott, Commissioner,
Corporate and Finance Services Department

Report Number: CF-24-60

Date of Report: September 4, 2024

Date of Meeting: September 9, 2024

Subject: Capital Project Status as of July 31, 2024

Ward: All Wards

File: 03-05

1.0 Purpose

The purpose of this report is to provide Council with a capital project status update on the City's current capital projects.

Attachment 1, Existing Capital as of July 31, 2024 provides a list of current, in-progress capital projects organized by asset classification, budget year and then by project number.

2.0 Recommendation

That the Corporate and Finance Services Committee recommend to City Council:

That Report CF-24-60 concerning the Capital Project Status Report as of July 31, 2024 dated September 4, 2024, that projects 22300103 – Policy and Standards Development, 23300113 – Expansion of Digital Services, and 23300127 – Accounts Payable Software Automation be cancelled and approved funding be returned to source and the remaining Capital Project Status updates be received for information.

3.0 Input From Other Sources

Community and Operations Services

Economic and Development Services

Safety and Facilities Services

Corporate Leadership Team (C.L.T.)

4.0 Analysis

Generally, projects are completed in a timely manner, within the approved budget and scope while delivering the expected outcome to taxpayers. However, external factors may delay timing and impact project scope and cost.

Departments are provided regular reports on the lifetime to date expenditures of their projects against approved budgets. Departments review this information, provide an update on project status and identify any potential financial or timeline related variances that may arise over the lifetime of the project.

Finance Services reviews the comments provided by departments to ensure that projects are proceeding along expected timelines, funds and grants are used for their intended purpose and to identify and close completed projects as directed by project managers in a timely manner. Finance Services ensures effective use of City funds by returning surplus funds to the approved funding source.

Finance Services meets with department heads and project managers when necessary to discuss variances and external issues where extenuating circumstances arise.

A financial update on capital projects is reported to Council on a regular basis throughout the year. Staff report on capital projects approved through the budget and generally include information on the approved project budget, actual expenditures, the project status and any other relevant details.

Attachment 1, Existing Capital as of July 31, 2024 provides a list of current, in-progress capital projects organized by asset classification, budget year and then by project number. City managed projects in the holdback period or that are complete and waiting on final invoicing are not incorporated into the list.

The asset classifications are the same as used in the City's annual capital budget as follows: Building and Equipment, New Facilities, Downtown, Information Technology, Other Initiatives, Parks, Recreation and Culture, and Transportation.

The existing capital project listing includes the year the project initiated, project number, project description, project location, approved budget (revised as applicable for additional approved funding), to date expenditures (as of July 31, 2024), budget to actual variance, project status, and reason for delay where applicable. Comments in the project status and reason for delay columns are provided by staff who manage the projects and are updated at regular intervals throughout the year.

4.1 Capital Projects Recommended to be Cancelled

As noted in the attachment, staff are recommending the below projects be cancelled as they are not proceeding and the approved funding be returned to source, and if required, resubmitted in future budgets.

- \$75,000 from project 22300103 – Policy and Standards Development
- \$50,000 from project 23300113 – Expansion of Digital Services

- \$75,000 from project 23300127 – Accounts Payable Software Automation

5.0 Financial Implications

There are no financial implications resulting from the recommendation of this report.

6.0 Relationship to the Oshawa Strategic Plan

This report responds to the Oshawa Strategic Plan Priority Area “Lead: Governance and Service Excellence” with the goal to provide transparent, efficient, and responsible fiscal stewardship and use of resources.



Stephanie Sinnott, Commissioner,
Corporate and Finance Services Department

Capital Project Status as of July 31, 2024

Year	Project	Description	Location	Approved Budget	Adjusted Funding	Revised Budget	To-date Expenditures (as of July 31/24)	Budget/Exp. Variance	Project Status	Reason for Delay
2022	22100081	Upgrade Light Programming System	Delpark	80,000	10,565	90,565	78,092	12,473	Commissioning ongoing with expected completion Q3, 2024.	Material deficiencies and delays.
2022	22110317	Refrigerant Replacement - Facility HVAC Systems	Various City Facilities	200,000	32,766	232,766	168,339	64,427	Next phase for replacement expected to be completed Q4, 2024.	Material delays.
2022	22110370	Window Replacement Program	Various	120,000	72,105	192,105	15,741	176,364	Work has been re-tendered and awarded, with onsite construction awaiting material delivery. Expected completion of Q4, 2024.	
2022	22110438	Leasehold Improvements	Mary St - Lease Space	425,000	400,000	825,000	388,163	436,837	Work ongoing, with expected completion of Q4, 2024.	Material delays.
2022	22130056	Corporate Fleet Acquisitions	Various	2,756,000	214,195	2,970,195	1,953,304	1,016,891	Awaiting needs analysis from Parks for 6 water trailers and tandem trailer.	
2022	22130128	Electric Charging Infrastructure - Fleet Vehicles	Consolidated Operations Depot	500,000	520,000	1,020,000	228,453	791,547	Work ongoing. Contractor completed all underground infrastructure in August, 2024. Currently waiting on back ordered transformer. Project will be completed Q2, 2025.	
2022	22130132	New Vehicle Acquisition - Roads	Citywide	45,000	-	45,000	-	45,000	04241-Ford Lightning arrived, and currently being upfitted.	
2022 Approved Projects Subtotal				4,126,000	1,249,631	5,375,631	2,832,092	2,543,539		
2023	2302	Elevator Upgrades - McLaughlin Library	McLaughlin Library	-	471,614	471,614	48,741	422,873	Construction ongoing with expected completion of Q4, 2024.	
2023	2304	Upgrade Interior Lighting - Northview Library	Northview Library	200,000	300,000	500,000	165,277	334,723	Commissioning ongoing with expected completion Q3, 2024.	Material delays.
2023	2305	G3 Mary St. Parkade Repairs	Mary St Parkade G3	-	500,000	500,000	316,060	183,940	Ongoing repairs by contractor.	
2023	23110071	Roof Replacement - Harman Arena	Harman Arena	1,500,000	2,300,000	3,800,000	665,850	3,134,150	Work ongoing. Anticipated completion Q3, 2024.	
2023	23110139	Accessibility Improvements	Various	150,000	174,995	324,995	55,032	269,963	Donovan Rec Complex doors design completed, construction expected to commence Q3, 2024.	
2023	23110360	Sprinkler Access - SOCC	South Oshawa Community Centre	100,000	-	100,000	-	100,000	Design work underway.	
2023	23110411	Security Infrastructure	Various	250,000	32,879	282,879	215,578	67,301	Completion of COD intercom installation is outstanding.	Resolution of technical deficiency ongoing.
2023	23110439	Backup Generator - Civic Dome	Civic Recreation Complex	400,000	-	400,000	145,548	254,452	Generator delivery anticipated Q3, 2024.	Material delivery.
2023	23120058	New Recreation Centre	Thornhill Road North	31,272,000	12,228,000	43,500,000	3,908,397	39,591,603	Detailed design ongoing.	
2023	23130056	Corporate Fleet Acquisitions	Various	5,214,000	259,592	5,473,592	78,250	5,395,342	Currently awaiting one Roads vehicle to be ordered. Aluminum service body design has been approved by user group and RFP to be issued in Q3, 2024.	
2023	23130135	New Corporate Fleet Acquisition	City Wide	1,821,000	124,406	1,945,406	610,760	1,334,646	All assets have been received with the exception of 2 Rear Packer waste trucks due this month, and 1 Side Loader waste truck due Q1, 2025. Rear packers are at vendor in PDI. Side loader is on schedule for Q1, 2025.	
2023 Approved Projects Subtotal				40,907,000	16,391,486	57,298,486	6,209,493	51,088,993		
2024	2404	Building Services Office-Reno	City Hall	-	306,929	306,929	20,444	286,485	Design ongoing, with construction anticipated later this year.	
2024	2406	Civic Dome Air Handling Unit Replacement	Civic Recreation Complex	-	685,000	685,000	-	685,000		
2024	2413	Organics Collection Vehicle	City Wide	-	730,000	730,000	-	730,000	Assessment underway.	
2024	24100067	HVAC Retrofit	Fire Hall 2	1,500,000	-	1,500,000	519	1,499,481	Design complete. Procurement process to construct underway.	
2024	24100085	Energy Assessment Program	Various	150,000	-	150,000	-	150,000	Assessments ongoing.	
2024	24100086	Net Zero Emission Strategy Assessments	Various	200,000	-	200,000	-	200,000	Assessments ongoing.	
2024	24110139	Accessibility Improvements	Various	150,000	-	150,000	26,510	123,490	Knights of Columbus Park access design ongoing.	
2024	24110363	Building Condition Audits	Various	150,000	-	150,000	58,914	91,086	External audits completed, specialized assessments ongoing.	
2024	24110410	Structural Rehabilitation Program	Various	400,000	-	400,000	15,380	384,620	Children's Arena post tensioning work complete. Foundation repairs at Children's underway.	
2024	24110411	Security Infrastructure	Various	250,000	-	250,000	138,029	111,971	Installation of cameras at COD underway, with additional cameras for Memorial Park, Parking Garage 2 and Civic Recreation Complex to be installed. Anticipated completion Q4, 2024.	
2024	24110443	Asphalt Running Surface - McMillan Parking Garage	McMillan Parking Garage	1,500,000	-	1,500,000	9,719	1,490,281	Design ongoing.	Design review has identified a need for additional assessment of the structure.

Capital Project Status as of July 31, 2024

Year	Project	Description	Location	Approved Budget	Adjusted Funding	Revised Budget	To-date Expenditures (as of July 31/24)	Budget/Exp. Variance	Project Status	Reason for Delay
2024	24110450	Main Entrance Upgrades	Robert McLaughlin Library	450,000	-	450,000	-	450,000	Design ongoing.	
2024	24110454	Washroom/Changeroom Modifications	Fire Services	75,000	-	75,000	-	75,000	Design ongoing.	
2024	24110456	Bunker Gear Storage Rooms - Fire Halls	Fire Halls	250,000	-	250,000	34,389	215,611	Design complete, with construction awarded for Fire Halls 3 and 6. Anticipated completion Q4, 2024.	
2024	24120062	New Columbarium - Union Cemetery	Union Cemetery	170,000	-	170,000	-	170,000	Regulatory approvals are ongoing with Bereavement Authority of Ontario.	
2024	24130056	Corporate Fleet Acquisitions	Various	8,275,000	585,729	8,860,729	86,969	8,773,760	Currently awaiting for 11 assets to be ordered.	
2024	24130135	New Corporate Fleet Acquisitions	Various	647,000	-	647,000	123,398	523,602	Currently awaiting for 3 assets to be ordered.	
2024	24130138	Mailroom Equipment Replacement	City Hall	36,000	-	36,000	-	36,000	To be completed in Q1, 2025.	
2024 Approved Projects Subtotal				14,203,000	2,307,658	16,510,658	514,271	15,996,387		
Building and Equipment Total				59,236,000	19,948,774	79,184,774	9,555,856	69,628,918		
2015	1543	Document Management System	City Hall	500,000	-	500,000	284,489	215,511	Continued work on records systems. Anticipated completion in 2025.	
2015 Approved Projects Subtotal				500,000	-	500,000	284,489	215,511		
2016	16300011	Replace Oshawa Land Information System (OLI)	City Hall	1,500,000	840,000	2,340,000	1,075,274	1,264,726	Final testing and training preparation underway. Anticipated go-live is December 2024.	
2016 Approved Projects Subtotal				1,500,000	840,000	2,340,000	1,075,274	1,264,726		
2018	18300014	Software Upgrade - PeopleSoft HR	City Hall	250,000	-	250,000	145,889	104,111	Project is currently ongoing with the Assessment underway.	
2018	18300054	Replace Manta System	City Hall	600,000	225,000	825,000	680,513	144,487	Waiting on confirmed pricing on the tax portal.	
2018 Approved Projects Subtotal				850,000	225,000	1,075,000	826,402	248,598		
2020	20300065	Meeting Management Software	City Hall	350,000	-	350,000	255,275	94,725	Further work to be completed however awaiting vendor and product availability. Anticipated completion Q1, 2025 .	Awaiting vendor and product availability.
2020	20300099	NG911 Network Upgrade	Firehall 1	330,000	4,724,651	5,054,651	4,747,300	307,351	NG911 go live anticipated Feb 2025, and all funds are expected to be spent.	
2020 Approved Projects Subtotal				680,000	4,724,651	5,404,651	5,002,575	402,076		
2021	21300102	Business Continuity / Disaster Recovery Plan	City Hall	70,000	-	70,000	60,013	9,987	Project is ongoing. Funds are to be spent.	
2021	21300109	Officer Enhancements	City Hall	100,000	-	100,000	5,164	94,836	Online Payment Portal expected to go live Q3, 2024. Appeal Portal to follow.	
2021 Approved Projects Subtotal				170,000	-	170,000	65,177	104,823		
2022	22300032	IT Server Upgrades	City Hall	60,000	-	60,000	6,363	53,637	Project is currently ongoing. Funds are expected to be spent during the year.	
2022	22300040	Software Upgrade – G.I.S.	City Hall	60,000	-	60,000	-	60,000	To be spent on GIS assessment prior to NG911 go live.	
2022	22300103	Policy and Standards Development	City Hall	75,000	-	75,000	-	75,000	Project not moving forward, return funding to source.	
2022	22300121	Replace IT Service Management Tools	City Hall	100,000	-	100,000	-	100,000	Project is currently on hold pending Customer Relationship Management (CRM) implementation.	CRM project may solve the needed replacement of internal system. On hold until delivery of the CRM project.
2022	22300124	Health, Safety and Disability Tracking Software	City Hall	100,000	-	100,000	13,865	86,135	Initial implementation complete. End user rollout planning is in progress.	
2022 Approved Projects Subtotal				395,000	-	395,000	20,228	374,772		
2023	2316	2023 Computer Rollout	City Wide	30,528	-	30,528	10,205	20,323	Ongoing throughout year. Funds expected to be spent.	
2023	23300039	Network Switch Upgrades	Various City Facilities	75,000	-	75,000	74,428	572	Project is ongoing.	
2023	23300090	Recreation Software Upgrade	City Wide	100,000	-	100,000	-	100,000	Vendor is re-evaluating the integration service design.	
2023	23300105	PeopleSoft Financials Review and Roadmap	City Wide	250,000	-	250,000	-	250,000	Project not to start until 2025/26.	Dependent on HCM completion.
2023	23300113	Expansion of Digital Services	City Wide	50,000	-	50,000	-	50,000	Repurposed into Customer Relationship Management (CRM) project. Return funding to source.	
2023	23300115	Corporate Data Program	City Hall	240,000	-	240,000	-	240,000	Re-purposed for SharePoint pilot.	
2023	23300116	Cybersecurity Penetration Test and Remediation	City Wide	200,000	-	200,000	25,338	174,662	Request For Proposal (RFP) issued. Expected to be spent by the end of the year.	
2023	23300127	Accounts Payable Software Automation	City Hall	75,000	-	75,000	-	75,000	Project not moving forward, return funding to source.	
2023 Approved Projects Subtotal				1,020,528	-	1,020,528	109,971	910,557		

Capital Project Status as of July 31, 2024

Year	Project	Description	Location	Approved Budget	Adjusted Funding	Revised Budget	To-date Expenditures (as of July 31/24)	Budget/Exp. Variance	Project Status	Reason for Delay
2024	2414	2024 Computer Rollout	City Wide	-	30,000	30,000	-	30,000	Rollout and replacement of computer hardware is expected to occur between September and November 2024.	
2024	24300032	IT Server Upgrades	City Hall	100,000	-	100,000	-	100,000	Project is currently ongoing.	Pending quotes from vendor.
2024	24300035	Customer Relationship Management Software	City Hall	600,000	-	600,000	-	600,000	Project kick off Q4, 2024.	
2024	24300039	Network Switch Upgrades	Various	100,000	-	100,000	46,929	53,071	Project is currently ongoing.	
2024	24300044	Telephone System Upgrades	City Hall	250,000	-	250,000	-	250,000	Request For Proposal (RFP) delayed due to competing priorities.	NG911 delaying resource availability to focus on Telephony.
2024	24300111	HCM System Replacement	City Hall	1,400,000	-	1,400,000	51,585	1,348,415	Request For Proposal (RFP) issued, vendor selection expected end of year 2024.	
2024	24300128	Maximo Platform Upgrade to Maximo as a Service	City Hall	250,000	-	250,000	-	250,000	Project has been delayed.	Awaiting vendor availability.
2024	24300129	Transportation Modelling and Simulation Software	City Hall	55,000	-	55,000	-	55,000	Request For Proposal (RFP) is being drafted.	
2024	24300130	Pavement Management System	City Hall	50,000	-	50,000	-	50,000	Working on request for proposal (RFP).	
2024	24300132	Microsoft Teams Rooms Phase 2	City Hall	100,000	-	100,000	3,414	96,586	Project to be completed beginning of Q4, 2024.	
2024 Approved Projects Subtotal				2,905,000	30,000	2,935,000	101,928	2,833,072		
Information Technology Total				8,020,528	5,819,651	13,840,179	7,486,044	6,354,135		
2018	18400022	Track and Field Lighting - Pereyma Secondary School	316 Conant St	250,000	-	250,000	-	250,000	Track and Field Light Project is still pending as DCDSB has not moved forward with construction of shared use field.	
2018 Approved Projects Subtotal				250,000	-	250,000	-	250,000		
2020	20400043	Integrated Transportation Master Plan Update	Citywide	650,000	-	650,000	-	650,000	Request For Proposal (RFP) has been posted and study is expected to commence in Q4, 2024.	
2020	20400047	Stormwater Management Master Plan	Citywide	350,000	374,195	724,195	-	724,195	Project is progressing and staff is working towards the Public Information Centre (PIC) 1 which is to be held in October	
2020 Approved Projects Subtotal				1,000,000	374,195	1,374,195	-	1,374,195		
2022	22400052	Impacted Soil Removal	Various	285,000	575,163	860,163	200,731	659,432	Project ongoing.	
2022	22400066	Excess Soil Management	Various	325,000	-	325,000	178,691	146,309	To be used to support O.Reg. 406/19 Conlin Road East Scope.	
2022 Approved Projects Subtotal				610,000	575,163	1,185,163	379,422	805,741		
2023	23400066	Excess Soil Management	Various	314,000	-	314,000	10,034	303,966	To be used to support O.Reg. 406/19 Conlin Road East Scope.	
2023	23400068	Northwood Business Park Sign	Northwood Business Park	800,000	-	800,000	64,930	735,070	Design for roundabout completed and RFP for first sign installation will be issued Q3, 2024.	Delayed due to technical and infrastructure issues at roundabout and land acquisition at other sites.
2023 Approved Projects Subtotal				1,114,000	-	1,114,000	74,964	1,039,036		
2024	2403	Strategic Workforce Plan	City Wide	-	80,000	80,000	29,256	50,744	Completion Q4, 2024.	
2024	2407	Graffiti and Vandalism Remediation Fund	City Wide	-	100,000	100,000	1,825	98,175	Project ongoing.	
2024	24400066	Excess Soil Management	Various	100,000	-	100,000	-	100,000	RFP in process.	
2024	24400067	Infrastructure Condition Monitoring	Various	260,000	-	260,000	-	260,000	Awaiting final reports. Completion expected in 2024.	
2024	24400069	COD Renovations-Fire Dispatch Services	COD	500,000	100,000	600,000	92,840	507,160	Construction underway with completion expected Q4, 2024.	
2024	24400070	Forestry Master Plan	City Wide	120,000	-	120,000	-	120,000		
2024 Approved Projects Subtotal				980,000	280,000	1,260,000	123,921	1,136,079		
Other Initiatives Total				3,954,000	1,229,358	5,183,358	578,307	4,605,051		
2018	18500043	Rose Valley Community Park (previously Thornton Community Park)	Thornton Road Lands SW of Airport	4,100,000	5,449,367	9,549,367	2,819,205	6,730,162	Construction ongoing. Anticipated opening summer 2025.	
2018	18510079	Second Marsh Management Plan Update	Second Marsh	175,000	129,000	304,000	215,859	88,141	Management plan completed, with supplemental reports to be finalized.	Budgetary constraints.
2018 Approved Projects Subtotal				4,275,000	5,578,367	9,853,367	3,035,064	6,818,303		
2021	2112	Rotary Park Development	254 Centre St S	-	11,221,663	11,221,663	2,325,697	8,895,966	Construction ongoing. Anticipated opening summer 2025.	
2021	21510119	Conant Park Redevelopment	Conant Park	60,000	1,345,000	1,405,000	131,145	1,273,855	Construction ongoing. Anticipated completion of Q4, 2024.	
2021	21510121	Sunnyside Park Redevelopment	Sunnyside Park	53,000	1,200,000	1,253,000	935,707	317,293	Construction complete, with rectification of deficiencies ongoing.	

Capital Project Status as of July 31, 2024

Year	Project	Description	Location	Approved Budget	Adjusted Funding	Revised Budget	To-date Expenditures (as of July 31/24)	Budget/Exp. Variance	Project Status	Reason for Delay
2021	21520046	Laval Walkway Redevelopment	Laval Court	180,000	-	180,000	761	179,239	Project is on hold.	Pending developer and encroachment agreement.
2021	21520047	Oshawa Creek Trail at Gibb Street - Design	Oshawa Creek Trail at Gibb St	80,000	50,000	130,000	31,088	98,912	Project is on hold.	Co-ordination with Region to reconstruct Gibb St.
2021	21540022	Consortium Watercourse Bank Stabilization Program	Various	10,000	-	10,000	-	10,000	Survey completed, undertaking design for anticipated timing for Q4, 2024.	
2021 Approved Projects Subtotal				383,000	13,816,663	14,199,663	3,424,398	10,775,265		
2022	2209	Parkette 4 Kedron Part II	Kedron Part II	-	350,000	350,000	-	350,000	Park development completed by Developer. Park substantially complete, finalizing project close-out with developer.	
2022	22500016	A.T.M.P. Trail Link 3 - Taunton Part II Plan	Esterbrook Drive	250,000	2,500,000	2,750,000	49,423	2,700,577	Design ongoing. Anticipated completion Q4, 2025.	
2022	22520048	Michael Starr Trail Improvements	Michael Starr Trail	1,240,000	(800,000)	440,000	107,923	332,077	On hold.	Coordination with Region's sanitary sewer infrastructure project.
2022	22540022	Consortium Watercourse Bank Stabilization Program	Various	10,000	-	10,000	-	10,000	Survey completed, undertaking design for anticipated timing for Q4, 2024.	
2022 Approved Projects Subtotal				1,500,000	2,050,000	3,550,000	157,346	3,392,654		
2023	23500067	Bond/Simcoe Urban Park	Bond Street and Simcoe Street (NE corner)	500,000	3,603,120	4,103,120	565,102	3,538,018	Design ongoing.	Awaiting confirmation from Ministry of Environment prior to proceeding with construction.
2023	23510129	Northview Lawn Bowling	Northview Park	250,000	152,157	402,157	48,806	353,351	Design ongoing.	
2023	23510132	Lakeview Park Pathway Replacement	Lakeview Park	120,000	-	120,000	33,560	86,440	Design ongoing.	
2023	23510134	Easton Park Redevelopment	Easton Park	160,000	-	160,000	36,519	123,481	Design ongoing.	
2023	23510136	Baker Park - Splash Pad	Baker Park	85,000	-	85,000	30,980	54,020	Subsurface investigations complete. Commencement of design process to follow.	Original intent was to tender design work as part of multi project RFP process. As a result of the environmental assessments required for site location, project had to be tendered as separately.
2023	23510138	Greenbriar Park Redevelopment	Greenbriar Park	40,000	800,000	840,000	81,379	758,621	Construction ongoing with completion anticipated Q4, 2024.	
2023	23510142	Elena Park Redevelopment	Elena Park	70,000	75,000	145,000	57,393	87,607	Design ongoing.	
2023	23530004	Stone Street Park Shore Protection	Stone Street Park	300,000	-	300,000	7,021	292,979	Preparing design RFP.	
2023	23540005	Stormwater Management Pond Cleaning	Brasswinds Trail	325,000	136,808	461,808	115,789	346,019	Cleaning to be completed by the end of August 2024.	
2023	23540033	Harmony Creek Branch 1 Study	Central Park Blvd N to Rossland Rd E	125,000	-	125,000	29,967	95,033	Project to be complete Q3, 2024.	
2023	23540093	Harmony Creek Branch 3 Watercourse Improvement	Hillcroft to Rossland	225,000	1,000,000	1,225,000	58,807	1,166,193	Design build contract awarded on February 27, 2024. Currently in construction.	
2023	2308	Lakeview Park Gazebo	Lakeview Park	-	115,000	115,000	100,319	14,681	Project underway, to be completed Q4, 2024.	
2023 Approved Projects Subtotal				2,200,000	5,882,085	8,082,085	1,165,642	6,916,443		
2024	2405	Trail Link 14 Paving-Windfields	Britannia to Hydro Corridor	30,000	-	30,000	-	30,000	Pending developer completion in Q4, 2024.	
2024	2408	Parkette 6 - Kedron Part II Plan (Medallion)	Conlin Rd E & Harmony Rd N	-	482,000	482,000	-	482,000	Construction pending procurement of contractor.	
2024	2412	Parkette 8 - Kedron Part II Plan (Fieldgate)		-	266,000	266,000	-	266,000	Parkette is to be constructed by the Developer, which is currently under development.	
2024	24500014	ATMP Trail Link 13 - Britannia to Pipeline	Oshawa Creek Trail	240,000	-	240,000	-	240,000	Design ongoing.	
2024	24500019	ATMP Trail Link 5 - Conlin E to Britannia E	Oshawa Creek Trail	150,000	-	150,000	-	150,000	Design ongoing.	
2024	24500068	Neighbourhood Park - Renaissance Dr	Southwest of Park Rd S and Renaissance Dr	70,000	-	70,000	-	70,000	Design pending.	
2024	24510148	Everglades Park Redevelopment	Pompano Court	150,000	-	150,000	5,749	144,251	Design ongoing.	
2024	24510149	Parks Enhancement Program	Various	500,000	-	500,000	16,156	483,844	Work has been awarded, with construction expected Q3, 2024.	
2024 Approved Projects Subtotal				1,140,000	748,000	1,888,000	21,905	1,866,095		
Parks, Rec and Culture Total				9,498,000	28,075,115	37,573,115	7,804,355	29,768,760		
2013	1378	Street Lighting Improvements (Bloor St., Merritt to Ritson Rd. S. (N & S))	Bloor St, Merritt to Ritson Rd S	43,000	-	43,000	-	43,000	Waiting on invoice from the Region of Durham.	

Capital Project Status as of July 31, 2024

Year	Project	Description	Location	Approved Budget	Adjusted Funding	Revised Budget	To-date Expenditures (as of July 31/24)	Budget/Exp. Variance	Project Status	Reason for Delay
2015	15700911	Conlin Rd W (Founders Dr to Simcoe St N) Widening	Founders DR to Simcoe St N	1,100,000	35,000	1,135,000	-	1,135,000	Waiting on invoice from the Region of Durham.	
2015 Approved Projects Subtotal				1,143,000	35,000	1,178,000	-	1,178,000		
2016	16770008	Control & Warning Signals-Harmony Rd N at Legends Centre	Harmony Rd. N. at Delpark Homes Centre	190,000	60,000	250,000	-	250,000	Waiting on invoice from the Region of Durham.	
2016 Approved Projects Subtotal				190,000	60,000	250,000	-	250,000		
2019	19720025	Replacement of transponders and Equipment	Various Locations	470,000	530,000	1,000,000	-	1,000,000	Project being awarded to vendor.	
2019	19730007	2019 Subdivision Development Related Projects	Various Locations	226,000	2,118,667	2,344,667	1,394,859	949,808	Project is ongoing.	
2019	19730456	Northwood Roads Environmental Assessment	Stevenson Rd N & Future Midblock Arterial	260,000	195,079	455,079	135,995	319,084	Study is expected to be completed in Q4, 2024.	
2019	19750041	Harmony Rd N - West Side Sidewalk	Taunton Rd E To Missom Gate	100,000	-	100,000	-	100,000	Waiting on invoice from the Region of Durham.	
2019	19750114	Harmony Rd N - Sidewalk & Multi-Use Path	Coldstream Dr to Conlin Rd E	460,000	79,000	539,000	-	539,000	Waiting on invoice from the Region of Durham.	
2019	19760047	Harmony Road N Street Lighting Upgrades	Coldstream Dr to Conlin Rd	-	851,000	851,000	-	851,000	Waiting on invoice from the Region of Durham.	
2019	19770023	Traffic Signal Uninterruptable Power Supply	2 locations	50,000	-	50,000	-	50,000	Waiting on invoice from the Region of Durham.	
2019	19770026	Accessible Pedestrian Signals	Various	170,000	-	170,000	-	170,000	Waiting on invoice from the Region of Durham.	
2019 Approved Projects Subtotal				1,736,000	3,773,746	5,509,746	1,530,854	3,978,892		
2020	20730485	Conlin Rd E	Wilson Rd N to Townline Rd N	839,000	1,392,353	2,231,353	687,267	1,544,086	Currently in design phase at 30% completion.	
2020	20740089	Neighbourhood Traffic Management Projects	TBD	50,000	-	50,000	8,856	41,144	The project is currently ongoing.	
2020	20760045	Simcoe St N - Street Lighting Upgrades	Northern Dancer Dr to Winchester Rd	934,000	465,000	1,399,000	431,710	967,290	Waiting on invoice from the Region of Durham.	
2020	20760046	Townline Rd N - Street Lighting Upgrades	Beatrice St E to Taunton Rd	599,000	-	599,000	-	599,000	Waiting on invoice from the Region of Durham.	
2020	20770027	Traffic Signal Uninterruptable Power Supply	Various	50,000	-	50,000	-	50,000	Waiting on invoice from the Region of Durham.	
2020	20770030	Accessible Pedestrian Signals	King St. & Gibbons St.	85,000	-	85,000	-	85,000	Waiting on invoice from the Region of Durham.	
2020	20770035	Accessible Pedestrian Signals	Bond St. east of Claymore Cres.	85,000	-	85,000	-	85,000	Waiting on invoice from the Region of Durham.	
2020 Approved Projects Subtotal				2,642,000	1,857,353	4,499,353	1,127,833	3,371,520		
2021	21710082	Structure Replacement Designs	Various	240,000	(134,832)	105,168	80,476	24,692	Scope of project revised to also include 2 pedestrian bridges on Oshawa Creek south of Bloor along with Creek erosion protection. Bloor Street Pedestrian Bridge at 90% design. Construction anticipated 2025. Howden Road Culvert detailed design completed, construction anticipated 2025.	
2021	21730459	Central Oshawa Hub Infrastructure Improvements	Metrolinx GO Mobility Hub	533,000	123,866	656,866	546,336	110,530	Stage 3 complete June 2024, Stage 4 underway with Public Information Centre (PIC) #4 scheduled for October 2024. Stage 4 (overall study) planned to conclude March 2025.	
2021	21730470	Windfields Collector Road	Windfields Farm Dr W to Winchester Rd	232,000	326,941	558,941	197,772	361,169	Consultant Contract awarded May 29, 2024. Design at 30%.	
2021	21730486	Ritson/Columbus Roundabout Design	Ritson Rd N & Columbus Rd E	250,000	3,426,623	3,676,623	2,172,338	1,504,285	Design at 30%.	
2021	21730487	Thornton Road North	Conlin Rd W to Winchester Rd W	4,873,000	4,400,000	9,273,000	876,006	8,396,994	Design at 90%. Scope change to urbanize 2 lane cross-section in process.	
2021	21740089	Neighbourhood Traffic Management Projects	Various	50,000	-	50,000	-	50,000	Project is ongoing.	
2021	21750139	Olive Ave Sidewalk Reconstruction	Olive Ave and Court St	168,000	52,000	220,000	-	220,000	Region delivered project, awaiting Region.	
2021	21770009	New Traffic Control Signals	Grandview St N and Greenhill Ave	250,000	-	250,000	-	250,000	Waiting on invoice from the Region of Durham.	
2021	21770027	Traffic Signal Uninterruptable Power Supply	Various	50,000	-	50,000	-	50,000	Waiting on invoice from the Region of Durham.	

Capital Project Status as of July 31, 2024

Year	Project	Description	Location	Approved Budget	Adjusted Funding	Revised Budget	To-date Expenditures (as of July 31/24)	Budget/Exp. Variance	Project Status	Reason for Delay
2021	21770029	Signal Controller Replacements	Various	64,000	-	64,000	-	64,000	Waiting on invoice from the Region of Durham.	
2021	21770030	Accessible Pedestrian Signals	Various	85,000	-	85,000	-	85,000	Waiting on invoice from the Region of Durham.	
2021 Approved Projects Subtotal				6,795,000	8,194,598	14,989,598	3,872,928	11,116,670		
2022	2207	Decorative Lighting Program	Downtown	-	525,000	525,000	182,039	342,961	Work ongoing with expanding holiday light installations through various areas in the downtown area.	
2022	22701720	Visual Aid Location Remediation	Oshawa Executive Airport - Runway 05/23	50,000	-	50,000	35,144	14,856	Anticipated that the balance of the work would be completed last year. The contractor is still waiting for parts to complete the work.	Material delays.
2022	22710092	Pedestrian Structure Replacements	350m south of Bloor St W and 200m west of Erie St	438,000	3,719,832	4,157,832	1,682,433	2,475,399	Erie Pedestrian Bridge contract at substantial performance January 19/24. Phase 2 design at 90%, construction anticipated summer 2025.	
2022	22730490	Subdivision Related Projects	Various	234,000	-	234,000	-	234,000	Project is ongoing.	
2022	22740007	A.T.M.P. Cycling Network Expansion	Various	50,000	88,479	138,479	82,050	56,429	Project is ongoing.	
2022	22740148	Roads Resurfacing	Various	235,000	-	235,000	-	235,000	Project will be deferred until the completion of the Conlin/Wilson Roundabout.	
2022	22740156	Region Coordination (Overlay)	Veterans Rd & Holland St	518,000	-	518,000	-	518,000	Waiting on invoice from the Region of Durham.	
2022	22750115	Centre St N & Brock St W - Sidewalk	William St W to Simcoe St N	470,000	150,000	620,000	-	620,000	Region delivered project, project delayed to 2025.	
2022	22750143	Farewell St Sidewalk & Multi-Use Path	Farewell St	674,000	415,000	1,089,000	26,770	1,062,230	Region delivered project, construction anticipated in Spring 2025.	
2022	22760056	Centre Street North Street Lighting Upgrades	Centre Street South from King St W to Elgin St W	295,000	350,000	645,000	-	645,000	Street lighting upgrades associated with Region reconstruction project.	Region reconstruction project delayed.
2022	22770029	Signal Controller Replacements	Various	64,000	-	64,000	-	64,000	Waiting on invoice from the Region of Durham.	
2022	22770030	Accessible Pedestrian Signals	Various	85,000	-	85,000	-	85,000	Waiting on invoice from the Region of Durham.	
2022	22770060	L.E.D. Signal Replacement	Various	20,000	-	20,000	-	20,000	Waiting on invoice from the Region of Durham.	
2022	22770061	New Pedestrian Crossover Signals	TBD	50,000	-	50,000	-	50,000	Waiting on invoice from the Region of Durham.	
2022 Approved Projects Subtotal				3,183,000	5,248,311	8,431,311	2,008,436	6,422,875		
2023	2315	Dieppe Court	Dieppe Court	-	392,204	392,204	-	392,204	Project is ongoing.	
2023	23710028	Boundary Road Agreement - Townline Rd N Culvert Replacement	1.05km S of Howden Rd E	80,000	-	80,000	-	80,000	Clarington led project. Design is currently in progress.	
2023	23730455	Conlin Road East	Harmony Rd N to Grandview St N	330,000	196,036	526,036	160,649	365,387	Design at 30%.	
2023	23730479	Britannia Ave W	Thornton Rd N to W of Oshawa Creek	4,990,000	-	4,990,000	-	4,990,000	Design at 90% complete. Scope has changed to urbanize 2 lane cross-section of Thornton Road in process.	
2023	23730490	Subdivision Related Projects	Various	58,000	-	58,000	-	58,000	Project is ongoing.	
2023	23730492	Britannia Ave West Bridge	Britannia Ave W 400m W of Windfields Farm Dr	219,000	150,000	369,000	2,747	366,253	Consultant (Developer's Consultant) proposal exceeded approved budget. Request For Proposal (RFP) for bridge design scope to be drafted and budget request submitted.	
2023	23740056	Asphalt Preservation-Crack Seal	City Wide	135,000	(6,243)	128,757	50,297	78,460	Contract is in warranty period.	
2023	23740089	Neighbourhood Traffic Management Projects	Various	100,000	-	100,000	-	100,000	Project is ongoing.	
2023	23740157	Two-Way Street Conversion	Albert/Celina & Brock/Colborne	250,000	250,000	500,000	126,957	373,043	Report on design and options to go to Council in Q4, 2024.	
2023	23740159	Road Reconstruction - Bickle Dr Subdivision	Roselawn Ave, Bickle Dr, Winnifred Ave	300,000	-	300,000	-	300,000	Design at 90%.	
2023	23760014	Street Lighting Upgrades	Various	55,000	-	55,000	30,782	24,218	Waiting on invoice from the Region of Durham.	
2023	23760025	Bloor St. W. Street Lighting	West City Limits to West of Stevenson Rd S	300,000	-	300,000	-	300,000	Street lighting upgrades associated with Region reconstruction project.	
2023	23760058	Farewell St Street Lighting Upgrades	Farewell St, Bloor St E to Harbour Rd	315,000	-	315,000	-	315,000	Street lighting upgrades associated with Region reconstruction project.	
2023	23770027	Traffic Signal Uninterruptable Power Supply	Various	100,000	-	100,000	-	100,000	Waiting on invoice from the Region of Durham.	

Capital Project Status as of July 31, 2024

Year	Project	Description	Location	Approved Budget	Adjusted Funding	Revised Budget	To-date Expenditures (as of July 31/24)	Budget/Exp. Variance	Project Status	Reason for Delay
2023	23770029	Signal Controller Replacements	Various	69,000	-	69,000	-	69,000	Waiting on invoice from the Region of Durham.	
2023	23770030	Accessible Pedestrian Signals	TBD	100,000	-	100,000	-	100,000	Waiting on invoice from the Region of Durham.	
2023	23770060	L.E.D. Signal Replacement	Various	20,000	-	20,000	-	20,000	Waiting on invoice from the Region of Durham.	
2023	23770070	New Traffic Control Signals	Windfields Farm Dr E & Steeplechase St (Costco Entrance)	250,000	-	250,000	-	250,000	Waiting on invoice from the Region of Durham.	
2023	2307	Traffic Signal - Steeplechase	Steeplechase	-	280,000	280,000	-	280,000	Signal related work to be completed in 2024.	
2023 Approved Projects Subtotal				7,671,000	1,261,997	8,932,997	371,432	8,561,565		
2024	2402	Traffic Control Signal-Conlin	Conlin Rd E	-	225,000	225,000	-	225,000	Signal related work to be completed in 2024.	
2024	2411	Baker Pedestrian Bridge Design	Baker Park	-	85,000	85,000	3,088	81,912	Design RFP tender is set for late August / Early September 2024	
2024	24710076	Pedestrian Structure Replacement	Riverside Dr	630,000	-	630,000	64,007	565,993	Bloor Street pedestrian structure at 90% design completion. Construction summer 2025.	
2024	24730490	Subdivision Related Projects	Various	218,000	-	218,000	-	218,000	Project is ongoing.	
2024	24730491	Conlin Road West Limits to Ritson - Phase 1 PSW	Conlin Rd W	217,000	-	217,000	-	217,000	Working with Ontario Tech University to finalize scope.	
2024	24740007	A.T.M.P. Cycling Network Expansion	Various	100,000	-	100,000	28,778	71,222	Project is ongoing.	
2024	24740089	Neighbourhood Traffic Management Projects	Various	50,000	-	50,000	-	50,000	Project is ongoing.	
2024	24740115	Road Restoration - Surface Treatment	Various	800,000	-	800,000	90,172	709,828	Construction in progress.	
2024	24750117	Horizontal Control Monuments	Various	45,000	4,832	49,832	-	49,832	Completion Q4, 2024.	
2024	24750136	Sidewalk Replacements	Various	500,000	-	500,000	88,491	411,509	Project is ongoing.	
2024	24760014	Street Lighting Upgrades	Various	55,000	55,000	110,000	-	110,000	To be completed in 2024 by Oshawa Power.	
2024	24760028	Gibb Street - Street Lighting Upgrades	Stevenson Rd to Simcoe	987,000	-	987,000	-	987,000	To be completed in 2024 as part of the Regional road reconstruction project.	
2024	24760057	Wentworth St Street Lighting Upgrades	Simcoe St to Farewell St	250,000	-	250,000	-	250,000	To be completed in 2024 as part of the Regional road reconstruction project.	
2024	24770027	Traffic Signal Uninterruptable Power Supply	Various	75,000	-	75,000	-	75,000	To be completed in 2024 by Region of Durham.	
2024	24770029	Signal Controller Replacements	Various	69,000	-	69,000	-	69,000	To be completed in 2024 by Region of Durham.	
2024	24770030	Accessible Pedestrian Signals	TBD	100,000	-	100,000	-	100,000	To be completed in 2024 by Region of Durham.	
2024	24770060	L.E.D. Signal Replacement	Various	25,000	-	25,000	-	25,000	To be completed in 2024 by Region of Durham.	
2024	24770061	New Pedestrian Crossover Signals	TBD	50,000	-	50,000	-	50,000	Location to be determined in 2024.	
2024	24770071	Pedestrian Countdown Signals	Various	40,000	-	40,000	-	40,000	To be completed in 2024 by Region of Durham.	
2024	2410	Parking Utilization Study	Various	-	99,256	99,256	-	99,256	Parking study to be completed in 2024.	
2024 Approved Projects Subtotal				4,211,000	469,088	4,680,088	274,536	4,405,551		
Transportation Total				27,571,000	20,900,092	48,471,092	9,186,019	39,285,073		
Grand Total				108,279,528	75,972,991	184,252,519	34,610,581	149,641,937		