



To: Safety and Facilities Services Committee

From: Adam Grant, Commissioner,

Safety and Facilities Services

Report Number: SF-24-06

Date of Report: March 13, 2024

Date of Meeting: March 18, 2024

Subject: Review of Licensing By-law 120-2005 and Proposed Program

Enhancements

Ward: All Wards

File: 03-05

1.0 Purpose

The purpose of this report is to:

- Present feedback from the Business Licensing By-law Review consultation conducted by staff in 2023 as per Council Directive 3 in SF-23-07.
- Recommend enhancements and considerations for the City of Oshawa's ("City") Business Licensing Program.
- Recommend the creation, and subsequent approval, of a new Business Licensing By-law and amendments to General Fees and Charges By-law 13-2003, as amended ("General Fees and Charges By-law") as per Council Directive 3 in SF-23-07.
- Address outstanding direction to present program details regarding the licensing of driving schools as per Council Directive 3 in CORP-17-80.

Attachment 1 is a summary of Report SF-24-06 reviewing highlights and proposed enhancements.

Attachment 2 is a list of currently regulated and licensed business classes (Business Licensing By-law 120-2005, as amended).

Attachment 3 is a summary of feedback received from the City's online feedback tool "Connect Oshawa".

Attachment 4 is a detailed municipal licensing benchmarking table with existing and emerging business classes.

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Attachment 5 is a proposed program update summary table.

Attachment 6 is an overview of proposed program enhancements to currently regulated and licensed business classes.

Attachment 7 is a summary table of proposed updated licensing fees.

2.0 Recommendation

That the Safety and Facilities Services Committee recommend to City Council:

That based on Report SF-24-06 "Review of Licensing By-law 120-2005 and Proposed Program Enhancements", dated March 13, 2024:

- 1. Council approve by-laws in a final form and content acceptable to Legal Services and the Commissioner, Safety and Facilities Services Department to establish a new Business Licensing By-law to regulate certain businesses in the City of Oshawa as detailed in Section 5.4 of Report SF-24-06 "Review of Licensing By-law 120-2005 and Proposed Program Enhancements", to repeal By-law 120-2005, and to further amend General Fees and Charges By-law 13-2003, as amended to establish applicable licensing fees as detailed in Section 5.4 of Report SF-24-06;
- 2. That staff be directed to conduct a review of relevant regulations and business licensing options for Boarding Kennel and Breeders and report back to the Safety and Facilities Services Committee at a later date.

3.0 Executive Summary

The Business Licensing By-law 120-2005, as amended ("Licensing By-law") is a by-law to license, regulate and govern certain businesses operating in Oshawa. The current Licensing By-law was passed in 2005 and repealed By-law 100-2000. In February 2023, Council directed staff to conduct a modernization review ("Review") of the Licensing By-law, including public and industry consultation, and report back to the Safety and Facilities Services Committee with proposed updates to the Business Licensing Program ("Program").

The Review identified several areas of improvement to better meet the changing needs of the public and the business community, detailed in Section 5.3. In addition, the Review found that when compared to the more resource intensive alternative of reactive enforcement-based compliance, a licensing system remains the most effective and efficient means of proactively addressing compliance with all applicable laws in a customer-focused manner.

The proposed Licensing By-law and Program enhancements, detailed in Section 5.4, address identified areas of improvement, building towards a refreshed and customer-focused licensing system. Proposed enhancement highlights include:

• Streamlined licensing classes and standards to meet current and future needs;

- The introduction of Modular Licensing and lower licence renewal fees to better support businesses;
- The identification and action on new and emerging risk;
- An enhanced level of service to improve customer experience;
- Responds to public and business feedback by adopting standards to further support special events;
- The introduction of a program that is predominantly cost recovery; and,
- The incorporation of tiered and escalating administrative monetary penalties to improve compliance.

A summary of this report including the proposed Licensing By-law and Program enhancements can be found in **Attachment 1**.

4.0 Input From Other Sources

The following City branches and external agencies were consulted in the preparation of this report:

- Business and Economic Development
- Corporate Communications
- Legal Services
- Finance Services
- Fire Services
- Durham Region Health Department
- Durham Regional Police Service
- Durham Municipal Insurance Pool

In addition to City branches and external agencies consulted, an extensive public and industry consultation was conducted in 2023. Feedback received during the consultation period informed the development of the proposed program updates, with a summary found in Section 5.2 of this report.

As part of this review, staff conducted extensive analysis on similar business licensing bylaws from the following municipal comparators:

- Town of Ajax
- City of Cambridge
- Municipality of Clarington
- City of Guelph
- City of Markham

- City of Pickering
- City of Richmond Hill

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- City of Toronto
- Town of Whitby
- City of Windsor

5.0 Analysis

5.1 Background

The Licensing By-law is a by-law to license, regulate and govern certain businesses operating in Oshawa. It was passed in 2005 pursuant to the Municipal Act, 2001, S.O. 2001, c. 25 ("Municipal Act") and replaced the now-repealed By-law 100-2000, as

amended. In addition to regulating businesses, municipal licensing is a source of revenue that assists with offsetting the costs of gaining compliance with municipal and provincial standards which includes Municipal Law Enforcement as well as Zoning, Property Standards and Fire Prevention inspections. The City currently licenses approximately twenty (20) general classes of business, with additional subclasses, through the Licensing By-law. A detailed list can be found in **Attachment 2**.

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On February 13, 2023, Report SF-23-07 was presented to the Safety and Facilities Services Committee ("Committee"). The report detailed the City's authority under the Municipal Act to establish licensing programs, preliminary benchmarking of municipal comparators and the current Licensing By-law and Program. In addition, SF-23-07 proposed a comprehensive review of the Licensing By-law and Program.

Although the Licensing By-law and Program remain effective in addressing the primary goals of health and safety, consumer protection and nuisance control, it is appropriate to undertake a comprehensive review to identify opportunities to enhance the Licensing By-law while adapting to new business processes, technology and market trends.

In February 2023, Council directed staff (SF-23-07) to conduct a modernization review of the Licensing By-law, including public and industry consultation, and report back to the Committee with proposed updates to the Program. Phases of this Review can be found in **Figure 1**.

We Are Here Phase 3 Phase 1 Phase 2 Industry Consultation Undertake background •Implement Council Direction (e.g. drafting research and Public Consultation preliminary by-law; program Special Meeting(s) development; training; benchmarking Report back with stakeholder education; Seek Committee and proposed Council direction for amendments consultation •Temporary Measures -**Special Events**

Figure 1 – Business Licensing By-law Review Plan

5.1.1 Municipal Act and Other Applicable Legislation

The Municipal Act is the provincial legislation that enables municipalities in Ontario to pass by-laws to "license, regulate, and govern any business wholly or partly carried on within the municipality, even if the business is being carried on from a location outside of the municipality". Through licensing by-laws, Section 151 of the Municipal Act allow municipalities to provide for a system of licences with respect to a business and may:

- Prohibit the carrying on or engaging in the business without a licence;
- Refuse to grant a licence or to revoke or suspend a licence;

 Impose conditions as a requirement of obtaining, continuing to hold or renewing a licence;

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- Impose special conditions on a business in a class that have not been imposed on all of the businesses in that class in order to obtain, continue to hold or renew a licence;
- Impose conditions, including special conditions, as a requirement of continuing to hold a licence at any time during the term of the licence; and,
- License, regulate or govern real and personal property used for the business and the persons carrying it on or engaged in it.

The Municipal Act does provide several restrictions on a municipality's ability to license and regulate select general business classifications or trades. For example, Regulation O. Reg. 583/06: Licensing Powers under the Municipal Act was amended on January 1, 2024, to restrict municipal authority to regulate and license tow truck operators and vehicle storage operators. Such statutory limits on licensing are similarly established in other legislation. For instance, the Cannabis Licence Act, 2018, S.O. 2018, c. 12, Sched. 2 prohibits municipalities from creating a system of licences with respect to the sale of cannabis as such businesses are licensed at the provincial level. Restrictions on municipal licensing were considered during the development of proposed updates to the Licensing By-law, with full restriction details being found in Report SF-23-07.

5.1.2 Licensing as an Effective and Efficient Compliance Tool

Municipal Law Enforcement and Licensing Services (M.L.E.L.S.) along with other City branches including Fire Services and Building Services are responsible for ensuring compliance with standards set by Council and provincial legislation. The Municipal Act grants municipalities the authority to determine the approach in which compliance is gained in their jurisdiction and in relation to businesses, Sections 11(2) and 151 of the Municipal Act authorize the creation of a licensing system by way of municipal by-laws to proactively address health and safety, consumer protection and nuisance control. Municipal licensing systems are an efficient and effective compliance tool for the following reasons:

- Encourages voluntary compliance with City and provincial standards;
- Offers a proactive customer-centric approach to compliance vs. a reactive and punitive enforcement approach;
- Licensing is an effective means for coordinating resources of various enforcement departments not only within the City (e.g. Fire Services, Building Services) but also with external partners like the Region of Durham Health Department ("Health Department")
- Offers consistency with various health, safety and other standards by providing a streamlined "one-stop" process for businesses;
- Provides municipalities a means to fully or partially recover the cost of compliance efforts and continued inspections; and,
- The Municipal Act provides municipalities special and unique authorities to address businesses that pose an immediate danger to the health and safety of any person or property.

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Figure 2 presents the Business Licensing Safety and Compliance Model, where business licensing (i.e. the hub) is a process that coordinates all applicable standards and approvals (i.e. the spokes) to ensure health and safety, consumer protection, nuisance control and vibrancy of the City.

Figure 2 Business Licensing Safety and Compliance Model



Note: Not all regulated business classes are subject to the standards and approvals presented above. Continued proactive compliance with all applicable standards and approvals ensures health and safety, consumer protection, nuisance control and vibrancy of the City.

5.1.3 Review Guiding Principles and Risk-Based Assessment

Report SF-23-07 established the goal of the Review to modernize the Licensing By-law and simplify the Program for current and new businesses, while considering the intent and primary goals business licensing to protect the interest of the community. To complete the Review, staff utilized a two (2) phase strategy to examine current and potentially regulated and licensed business classes.

a) Guiding Principles

The **Guiding Principles** aid in the determination of **what** types of businesses should be regulated through the consideration of risks associated with:

 Health and Safety – generally to protecting the public, businesses and customers. (e.g. Property Standards, Health Standards, Insurance Standards, Fire Standards, E.S.A. / T.S.S.A. Approvals, Land Use Standards, Operating Standards)

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- Consumer Protection generally refers to protecting the consumer (business user) and is relative to the type of business. (e.g. Insurance Standards, Operating Standards)
- Nuisance Control generally refers to limiting negative community and neighbourhood impacts associated with the regulated business. (e.g. Land Use Standards, Operating Standards)
- Vibrancy of the City generally refers to contributing to the energy and quality of life for residents and business owners of and visitors to Oshawa; helping to make Oshawa a desirable place to live, work and visit. (e.g. Property Standards, Health Standards, Insurance Standards, Fire Standards, E.S.A./T.S.S.A. Approvals, Land Use Standards, Operating Standards)

While also considering if municipal business licensing will support:

- Business Expansion, Retention and Growth generally refers to streamlining regulations to increase simplicity and ensuring that regulations are appropriate.
- Other Agencies and Levels of Government generally refers to providing an additional layer of support for encouraging compliance with other regulatory and licensing systems (i.e. proof of compliance with Public Health inspections is a requirement for food-related licences).
- Cost Recovery generally refers to ensuring the cost of administering and enforcing the licensing system is considering when establishing licensing fees.

b) Guiding Principles

The **Risk-Based Assessment** aids in the development of **how** identified businesses should be regulated by **highlighting**, **assessing** and **mitigating risk** and include the following steps:

- Step 1 Identify the Risk
 - Example: has M.L.E.L.S. and Fire Services identified a risk to community safety?
- Step 2 Assess the Risk
 - How severe is the risk, and what is the potential incidence and impact?
- Step 3 Mitigate the Risk
 - How can the City effectively mitigate the identified risk to the community through appropriate and necessary licensing tools?
 - Application Requirements e.g. Licence term, business documents, insurance requirements etc.

 Licensing Approvals e.g. Zoning Examination, Property Standards Inspection, Fire Prevention Inspection, Criminal Records Check, etc.

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 Operating Standards e.g. Regulate the safe occupancy and use of premises, Regulate the age of patrons, etc.

5.1.4 Enhancement to the Business Licensing Program and Temporary Measures

Ahead of and concurrent to the Review, staff have implemented several initiatives to improve access to licensing information and streamline the application process for prospective applicants. These initiatives have included:

- A refreshed Program webpage (www.oshawa.ca/businesslicence);
- Increasing the number of licence applications available for completion and submission online (including optimization for applicants using mobile technology);
- Dedicating Licensing staff for Special Event Organizer applications, including oneon-one meetings with applicants;
- Business outreach activities for Business Licensing education with Business and Economic Development Services ("Economic Development") staff; and,
- Adapting business processes to align with the forthcoming implementation of the City's new customer-focused CityView application for business licensing.

Through direction in Report SF-23-07 and subsequent motions to the Committee, Council enacted several temporary measures to the Program to reflect early feedback received from the business community. These temporary measures include:

- Free licences for additional Special Events, affecting select Peddler and Food Shop licence classes;
- Licence exemptions for businesses that sell exclusively prepackaged food, affecting select Food Shop licence classes; and,
- Fee reductions for all Peddler licence classes.

Further to the implementation of these temporary measures, Licensing staff worked alongside Economic Development and Corporate Communications staff to develop informative post cards to aid in informing the business community of these temporary changes. These post cards were distributed to the Greater Oshawa Chamber of Commerce ("G.O.C.C"), Economic Development staff, Licensing staff and Municipal Law Enforcement Officers ("M.L.E.O.") to hand out when interacting with relevant businesses.

5.2 Public and Industry Consultation

In collaboration with Economic Development and Corporate Communications, staff developed robust and strategic public and industry consultation ("Consultation") to engage and receive feedback from the public (residents and consumers) and the business community as per Council direction (SF-23-07). The Council-approved consultation process included the following components:

Public and Business Community Consultation:

- Feedback from available online on Connect Oshawa and on paper at Service Oshawa for an eleven (11) week period.
- Three (3) community pop-ups during the Connect Oshawa period:
 - Thursday, July 27 from 6 p.m. to 9 p.m. at Delpark Homes Centre.

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- Thursday, August 17 from 12 p.m. to 3 p.m. at Lakeview Park.
- Wednesday, September 13 from 1 p.m. to 4 p.m. at CORE21 (21 Simcoe St. S.).
- Special Safety and Facilities Services Committee meeting.
- Direct Industry Engagement:
 - o Direct engagement with currently-licensed businesses.
 - Direct engagement with provincial and national industry organizations, regional partners and internal departments, such as:
 - Greater Oshawa Chamber of Commerce
 - Canadian Federation of Independent Business (C.F.I.B.)
 - Canadian Federation of Independent Grocers (C.F.I.G.)
 - Canadian Pawn Association
 - Convenience Industry Council of Canada
 - Food, Health & Consumer Products of Canada (F.H.C.P.)
 - Ontario Chamber of Commerce
 - Ontario Convenience Stores Association
 - Retail Council of Canada
 - Ministry of Public and Business Service Delivery
 - Durham Region Health Department
 - Durham Regional Police Service
 - Durham Municipal Insurance Pool
 - Oshawa Fire Services

The Consultation was promoted using a variety of outreach tactics and communication channels, including website promotion (Oshawa.ca and ConnectOshawa.ca), targeted emails to currently licensed businesses, e-newsletters and social media.

The results of the Consultation are provided in Sections 5.2.1 and 5.2.2 of this report.

5.2.1 Public and Business Community Consultation

Staff undertook an eleven (11) week Consultation process beginning on Wednesday, July 12, 2023 and concluding on Wednesday, September 27, 2023 to engage community members and the business community on the Review.

The Consultation process was comprised of various engagement initiatives that included the use of Connect Oshawa (ConnectOshawa.ca), the City's online engagement platform. Two (2) unique feedback forms were available to solicit information from the perspective of the general public (Feedback Form A) and the business community (Feedback Form B). Both feedback forms were available online on Connect Oshawa and on paper at Service Oshawa, at the Community Engagement Tables, and at the Special Meeting of the Safety and Facilities Services Committee.

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Attachment 3 provides a detailed summary of the input received from the two (2) feedback forms. General themes from the feedback forms and the Special Meeting of the Safety and Facilities Services Committee are presented below:

a) Feedback Form A – General Public

General themes derived from Feedback Form A responses:

- Business licensing fees can be cumbersome to small businesses.
- The process to get a business licence can be cumbersome to businesses.
- There are several licence classes that are no longer relevant.
- There are several licence classes with operating standards that are not relevant.
- The current Program makes it administratively and financially difficult to run and participate in Special Events in the city (pertains to select Peddler, Food Shop, Carnival and Refreshment Vehicle licence classes)

b) Feedback Form B – Business Community

General themes derived from Feedback Form B responses:

- Business licensing fees can be cumbersome to businesses.
- The process to get a business licence can be cumbersome to businesses.
- There is overlap in government responsibly and jurisdiction.
- The current Program makes it administratively and financially difficult to run and participate in Special Events in the city (pertains to select Peddler, Food Shop, Carnival and Refreshment Vehicle licence classes)
- Nuances within the Second Hand Dealer industry should be investigated to better understand and further exempt low-risk operations.

c) Special Meeting of the Safety and Facilities Services Committee

On September 21, 2023, the Committee held a special meeting to hear delegations from the public and business community regarding the Licensing By-law and Program. Delegations were made by members of the business community who provided feedback to the Committee which was generally aligned with the themes identified above from "Feedback Form B – Business Community".

5.2.2 Direct Engagement

Currently-Licensed Businesses

In addition to notifying currently-licensed businesses on how they were able to provide feedback during the Review, staff received direct feedback from several licensed businesses ahead of, during and after the Consultation period in the form of email, phone call or meeting. General themes from these interactions include:

 Business licensing has negative implications and can make it difficult operate a regulated business and can deter individuals from opening a business in the city.

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- There is a duplication of inspections from different City or Regional branches, with some citing jurisdictional overreach.
- The business licensing process is administratively and financially cumbersome.
- Regulations and standards related to regulated temporary / transient businesses makes it too easy / too hard to operate in the city (opinions on both sides).
- Business licensing is simply a revenue generating tool and does not support the community.

Greater Oshawa Chamber of Commerce

Staff engaged with the G.O.C.C. ahead of and during the Consultation, and with Economic Development, hosted the business-focused in-person engagement opportunity at CORE21 (21 Simcoe St. S.). Additionally, the G.O.C.C. aided in the Consultation process by communicating engagement opportunities with their membership and posting City generated content through their social media channels.

Provincial and National Industry Organizations

During the consultation period staff made multiple attempts to connect with the provincial and national industry organizations identified in the Council approved Consultation, detailed in Section 5.2. Staff did not receive any correspondence from these organizations.

City and Regional Licensing Partners

M.L.E.L.S. staff hosted a meeting of City and Regional Licensing Partners, which included Fire Services and Economic Development staff as well as representatives from the Health Department and Durham Regional Police Service ("D.R.P.S."). The purpose of the meeting was to assess the current state of the Program and provide feedback on how business licensing supports their organizations respective risk mitigation operations through the Review Guiding Principles and Risk-Based Assessment.

The Health Department provided considerable feedback indicating that the City's Program was critical to ensuring that regulated businesses under the Health Protection and Promotion Act, R.S.O. 1990, c. H.7 ("H.P.P.A.") are able to be identified and inspected appropriately by the Health Department. As partners in business licensing, the City and Health Department share information to ensure compliance with all City and provincial standards.

Inspection and enforcement under the H.P.P.A. relies on court process through the Provincial Offences Act, R.S.O. 1990, c. P.33 ("P.O.A.") and does not present the most appropriate and efficient avenue for correcting health and safety non-compliance. The City's ability to revoke a business license and/or issue Administrative Monetary Penalties ("A.M.P.") offers an efficient means to ensure non-compliance is corrected in a timely manner, while still retaining the opportunity to charge offenders under the P.O.A.

The Health Department indicated existing and emerging risk in business classes inspected under their inspection portfolio that are not currently regulated or licensed by the City. The business classes indicated were:

 Personal Services regulated by the H.P.P.A. (including but not limited to barber shops, hair salons, esthetics establishments, nail salons, tattoo parlours, piercing shops); and,

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- Smoke, Tobacco and Vapour Product Shops, regulated by the Tobacco Tax Act, R.S.O. 1990, c. T.10 ("Tobacco Tax Act") and the Smoke-Free Ontario Act, 2017, S.O. 2017, c. 26, Sched. 3 ("Smoke-Free Ontario Act").
 - Note: this business class does not include cannabis sales as these establishments are regulated by the province.

D.R.P.S. indicated that the City's Program was valuable for ensuring contact information and necessary records are kept for certain regulated business classes. D.R.P.S. also identified the need for staff to assess regulated business classes and the need to include Criminal Records Check as part of application and renewal processes.

Note: Further to this Licensing Partners meeting, staff have engaged Health Department staff to inform proposed Program updates.

5.3 Review Findings

Following the Council-approved Guiding Principles and Risk-Based Assessments (Section 5.1.3) staff conducted a comprehensive review of the existing Licensing By-law and Program. The Review built on the preliminary analysis and benchmarking presented in Report SF-23-07 to further understand industry best practices utilized by our comparators, while taking into account the feedback received from the Consultation. The Review found that the Licensing By-law and Program have been effective in the primary goals of ensuring health and safety, consumer protection and nuisance control within the city. The Review has identified the following areas of improvement to better meet the changing needs of the public and the business community:

- 1) The Licensing By-law and Program should be more conducive to Special Event related licence classes.
- 2) There are several existing business classes that no longer meet the criteria to be regulated and licensed by the City.
- 3) The Licensing By-law and Program Application Requirements, Licensing Approvals and Operating Standards must be in-line with the Risk-Based Assessment, i.e. only require, inspect or regulate what is absolutely necessary to mitigate risk.
- 4) There are several emerging business classes not regulated by the City which meet the criteria to be regulated and licensed by the City.
- 5) The Licensing By-law and Program Application Requirements, Licensing Approvals, Operating Standards and Licensing Fees must continue to align with industry best practices to ensure the City remains competitive with surrounding municipalities.
- 6) There are minor changes to Program process and practices that would improve customer experience during that application and renewal process.

In addition to the areas of improvement identified, the Review found that when compared to the more resource intensive alternative of reactive enforcement-based compliance, a licensing system remains the most effective and efficient means of proactively addressing compliance with all applicable laws in a customer-focused manner.

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Table 1 provides a benchmarking summary of currently regulated and licensed business classes included as part of the Review as well as additional business classes regulated and licensed in comparator municipalities, with **Attachment 4** providing full benchmarking results.

Note: The Review did not include areas of the Licensing By-law or business classes which have recently or are currently being reviewed under a separate initiative. The business classes not included in this review are Short Term Rental Operators, Residential Rental Units, Lodging Houses, Vehicle-for-Hire, Payday Loan Establishments and Pet Stores.

Table 1 – Regulated and Licensed Business Class Benchmarking Summary

General Business Class	Regulated and Licensed by City of Oshawa	Number of Benchmarked Municipalities that Regulate and License ¹
Adult Entertainment Parlour	✓	8
Auctioneer	✓	5
Billiard Hall	✓	2
Body Rub Parlour	✓	7
Bowling Alley	✓	3
Carnival	✓	4
Driving Instructor	✓	3
Driving School	✓	2
Food Shop	✓	6
Pawnbroker	✓	5
Peddler	✓	7
Place of Amusement	→	5
Public Garage	✓	4
Public Hall	✓	6
Refreshment Vehicle	✓	8
Second Hand Dealer	✓	7
Theatre	✓	2
Adult Novelty / Video Store ²	Regulated	2
Bed and Breakfast		2
Boarding Kennel		5
Breeder		1
Clothing Donation Bins ³	Regulated	4
Dry Cleaning Depots		1
Entertainment Lounge		2
Escort Service		1
Golf Driving Range		1

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General Business Class	Regulated and Licensed by City of Oshawa	Number of Benchmarked Municipalities that Regulate and License ¹
Holistic Centre		3
Home-based Business⁴		1
Horse Riding Establishment		2
Hotel		1
Laundry Facilities		1
Newspaper / Publication Box		2
Personal Services (Hair, Nail, Aesthetics, Piercings, Tattoo)		5
Precious Metal Shops ⁵		1
Private Parking Lot Agency		2
Public / Commercial Parking Lot ⁶	Regulated	2
Contractors (H.V.A.C., Plumbing, Paving)		2
Sign Company		3
Smoke / Tobacco / Vapour Product Shop		4
Tow Truck Operator ⁷		4

¹ Comparator Municipalities (February 2023): Town of Ajax, City of Cambridge, Municipality of Clarington, City of Guelph, City of Markham, City of Pickering, City of Richmond Hill, City of Toronto, Town of Whitby and City of Windsor.

5.4 **Proposed Licensing By-law and Program Updates**

The proposed Licensing By-law and Program updates based on the Review are summarized in Attachment 5 and detailed below in Sections 5.4.1, 5.4.2, 5.4.3, 5.4.4, and 5.4.5.

5.4.1 Existing Regulated and Licensed Business Classes

Based on the Council-approved Guiding Principles, the Review has determined that following currently regulated and licensed general business classes meet the criteria to continue to be regulated and licensed by the City:

- Adult Entertainment Parlour
- Body Rub Parlour
- Carnival
- **Driving Instructor**

² Regulated by Adult Magazines and Videotapes By-law 84-93.

³ Regulated by Nuisance By-law 65-2009, as amended.

⁴ Food related home-based businesses currently regulated and licensed under Class "D" Home Occupation Food Shop licence class.

⁵ Currently regulated and licensed under Second Hand Dealers licence class.

⁶ Regulated by Zoning By-law 60-94, as amended, and Property Standards By-law 1-2002, as amended.

⁷ As of January 1, 2024 no longer a business class that can be regulated and licensed by municipalities.

- Driving School
- Food Shop
- Pawnbroker
- Peddler (General and Special Event Organizer Licence Classes)
- Public Garage
- Public Hall
- Refreshment Vehicle
- Second Hand Dealer

The Review has determined that following currently regulated and licensed general business classes **no longer meet the criteria to be regulated and licensed by the City**:

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- Auctioneer
- Billiard Hall
- Bowling Alley
- Peddler (Season Sales Licence Class)
- Place of Amusement
- Theatre

5.4.1.1 Class Specific Enhancements

While the existing Licensing By-law and Program are effective, through the Councilapproved Risk-Based Assessment, the Review has identified class-specific enhancements to better support the primary goals of health and safety, consumer protection and nuisance control while recognizing challenges and concerns of the business community. These improvements, which build on and modify the existing Licensing By-law and Program, are detailed in **Attachment 6**.

5.4.2 New and Emerging Business Classes

Based on the Council-approved Guiding Principles, the Review has determined that following business classes not currently regulated and licensed by the City **meet the criteria to be regulated and licensed by the City**:

- Boarding Kennel and Breeder
- Smoke, Tobacco and Vapour Product Shops
- Tattoo Parlours

5.4.2.1 Class Specific Details

Boarding Kennel and Breeder

Identified during benchmarking of municipal comparators as well as the Consultation, Boarding Kennel and Breeder businesses present a level of risk which warrants some form of regulation and possible licensing. Staff acknowledge that the regulation and licensing of an animal-related business class requires additional and targeted research along with sector specific engagement including consultation with the Oshawa Animal Care Advisory Committee. Staff recommend a separate review of relevant regulations and business

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licensing options under the Responsible Pet Owners By-law 14-2010, as amended, to be presented to the Committee at a later date.

Smoke, Tobacco and Vapour Product Shop

The Smoke, Tobacco and Vapour Product Shop business class was identified during benchmarking of municipal comparators, by the public and business community during the Consultation and the Health Department as presenting a level of health and safety. consumer protection and nuisance risk which warrant regulation and licensing.

As detailed in Section 5.1.2, licensing is an efficient and effective means of ensuring proactive compliance with all applicable laws. The Business Licensing Safety and Compliance Model (Section 5.1.2, Figure 2) demonstrates that health standards are only one of the many components of business licensing, outlined by business class in Attachment 5, used to ensure health and safety, consumer protection, nuisance control and vibrancy of the City. In the case of Smoke, Tobacco and Vapour Product Shops, licensing provides the opportunity to develop a mutually beneficial partnership, similar to Food Shop licences, between the City and the Health Department to mitigate risks and ensure compliance with Council-approved City standards as well as regulations under the Tobacco Tax Act and Smoke-Free Ontario Act.

Application Requirements and Licensing Approvals should be comparable to Food Shop licences (i.e. Confirmation of Outstanding Fees, Ownership or Lease of Property, Property Standards Inspection, Zoning Examination, etc.) with the addition of proof of Tobacco Retail Permit issued by the Province and Specialty Vapour Product Shop Permit issued by the Health Department (if applicable). Licence issuance and validity should be contingent on continued good standing with the Health Department.

Note: this business class does not include cannabis sales as these establishments are regulated by the province.

Tattoo Parlours

Identified during benchmarking of municipal comparators, by the public and business community during the Consultation and the Health Department, Tattoo Parlours present a level of health and safety, consumer protection and nuisance risk which warrants regulation and licensing. A Tattoo Parlour, as defined by Zoning By-law 60-94, as amended ("Zoning By-law"), means a commercial establishment that is primarily involved in the marking of skin with indelible pigment or other such substance so as to produce a permanent design, mark or similar feature on the skin. This licensing class does not include services related to the application of permanent makeup, microblading or micropigmentation.

As detailed in Section 5.1.2, licensing is an efficient and effective means of ensuring proactive compliance with all applicable laws. The Business Licensing Safety and Compliance Model (Section 5.1.2, Figure 2) demonstrates how the various risk mitigation components of business licensing, outlined by business class in Attachment 5, are used to ensure health and safety, consumer protection, nuisance control and vibrancy of the City. In the case of Tattoo Parlours, licensing provides the opportunity to mitigate

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consumer protection and nuisance related risk by gaining proactive compliance with Council-approved City standards, including but not limited to the Zoning By-law. In addition, the City would be able to develop a mutually beneficial partnership with the Health Department, similar to Food Shop licences, to mitigate health risks identified in Section 5.2.2 by ensuring continued compliance with regulations under the H.P.P.A.

Application Requirements and Licensing Approvals should be comparable to Food Shop licences (i.e. Confirmation of Outstanding Fees, Ownership or Lease of Property, Property Standards Inspection, Zoning Examination, etc.) with licence issuance and validity contingent on continued good standing with the Health Department.

5.4.3 General Program Enhancements

Licensing Fees

As part of the Review, staff undertook a detailed analysis of the existing licensing fee structure along with how the City's licensing fees compared to similar jurisdictions. Although a licensing system does allow a municipality to fully or partially recover the cost of proactive compliance efforts and continued inspections, licensing fees have been a continued challenge identified by the business community.

Attachment 7 presents a proposed updated licensing fee summary. These proposed fees better reflect current Program costs.

Modular Licensing

The current Licensing By-law and Program prescribe that multiple business licences are required to operate a business which offers more than one (1) regulated business operation. For example, a business that operates a gas station with a convenience store would be required to apply, attain and pay the fees associated with a Public Garage Licence and Food Shop Licence. In most cases, there is overlap in the Application Requirements and Licensing Approvals needed to attain these licences and as such there are improvements to be made in aligning like classes.

Through the introduction of Modular Licensing, a business that operates more than one (1) regulated business operation can apply for a Primary Licence (the required class with the highest level of Application Requirements and Licensing Approvals) with the ability to receive Secondary Licence Endorsements to operate additional regulated operations. Secondary Licence Endorsements will require applicable additional Application Requirements and Licensing Approvals not part of the Primary License and be subject to a nominal \$50 application fee.

Special Event Licensing

Challenges associated with running and participating in Special Events under the current Licensing By-law and Program were identified through the Consultation process as well as direct feedback provided to Economic Development and Licensing staff. The public and business community, along with Economic Development staff, have been clear that Special Events are important to the vibrancy of Oshawa and are incubators for the

development of small businesses. Steps taken to assist with these challenges through the temporary measures, detailed in Section 5.1.4, have been received with good feedback from the business community.

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To formally alleviate these challenges within the bounds of the Council-approved Guiding Principles and Risk-Based Assessment, the following Program enhancements are proposed in **Table 2**.

Table 2 Proposed Special Event Licensing Enhancements

Business Class	Current Licensing Program (Before Temporary Measures)	Proposed Licensing Program
Carnival	• \$120 per day licensing fee (e.g. 3 day Carnival – \$360).	Total Fee per Carnival: \$200 (up to a maximum of 7 days of operation)
Class "A" Food Shop	 \$75 application fee (annual) and \$30 per day licensing fee per Special Event (e.g. a 3 day period of operation – \$165), in addition to Class "A" Food Shop Licence fee. Application process for each Special Event. 	• Free Class "C" Temporary Food Shop Licence for valid Class "A" Food Shop licensees.
Class "C" Temporary Food Shop	 \$75 application fee (annual) and \$30 per day licensing fee per Special Event (e.g. a 3 day period of operation – \$165). Application process for each period of operation / Special Event. 	 Total Annual Fee: \$30 Operate a Temporary Food Shop for up to fifteen (15) days during a one (1) year licence term. Class "C" Temporary Food Shop Licensees operating sixteen (16) days or more will be subject to the Class "A" Food Shop Licence fee (\$250).
Class "C" Temporary Mobile Refreshment Vehicle	 \$75 application fee (annual) and \$95 licensing fee per 5 day period / Special Event (e.g. a 5 day period of operation – \$170). Application process for each 5 day period / Special Event. 	 Total Annual Fee: \$125 Operate a Temporary Mobile Refreshment Vehicle for up to fifteen (15) days during a one (1) year licence term. Class "C" Temporary Mobile Refreshment Vehicle Licensees operating sixteen (16) days or more will be subject to the Class "A" Stationary Refreshment Vehicle Licence fee (\$300).
Peddler	\$75 application fee (annual) and applicable tiered licensing fee based on days of operation:	Total Annual Fee: \$30 Operate as a Peddler (not associated with a Special Event)

Current Licensing Program Business **Proposed Licensing Program** (Before Temporary Measures) Class o \$100 for 2 days, \$200 for 5 Organizer) for unlimited days days, \$30 per day over 5 days during a one (1) year licence (e.g. a 5 day period of operation term for no additional fee. - \$275) \$75 application fee (annual) and • Total Annual Fee: \$75 \$400 licensing fee per Special Special Event Organizer Licence Event (e.g. a 5 day period of covers all non-Food Shop Special operation – \$475). vendors. **Event**

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Organize unlimited additional

events during a one (1) year Licence term for no additional

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Customer Service Improvements through CityView

Organizer

The City currently uses a property-based system called "Oshawa Land Information" to track all by-law related complaints and manage various licensing process. The City is currently in the process of replacing this software with upgraded technology called "CityView". CityView will help to streamline Licensing Program processes and will offer an improved customer experience for business licence applicants, including a proactive renewal process.

5.4.4 Technical Provisions and Other Considerations

In addition to the aforementioned Program enhancements, it is proposed that the following provisions detailed in **Table 3** be included in the new Business Licensing Bylaw. It is important to note that some of the provisions detailed below currently exists in By-law 120-2005

Table 3 Proposed Technical Provisions to be included in New Licensing By-law

Proposed Provision	Present in Current Licensing By-law?	Details
General Application Procedures and Requirements	Yes	Refers to administrative provisions that include but are not limited to: • How licences can be applied for • Who can apply for licences • General requirements • Locational requirements
General Licence Procedures and Requirements	Yes	Refers to administrative provisions that include but are not limited to: • General screening process to determine licence issuance eligibility (e.g. compliance

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Proposed Provision	Present in Current Licensing By-law?	Details
		 with all applicable law, no debts owing to the City, etc.) Process for licence application denials Posting Licences and Issuance of Duplicate Licences Changes of addresses, no vested right, no transfer of licences permitted, etc. Processes related to the Director, M.L.E.L.S.
Service of Documents	Yes	Refers to how documents are received from individuals and how the City sends documents to individuals (e.g. mail, email, fax, etc.)
Exemption and Appeals Process	Yes	Refers to the inclusion of an exemption request and an appeals process administered by the Hearing Officer to consider licence application denials, licence revocations, exemption request denials, etc.
Licence Revocation and Suspension	Yes	Refers to the inclusion of a process for the revocation and suspension of licences in the event the licensee fails to comply with all applicable laws.
Tiered and Escalating A.M.P.s	No	While A.M.P.s currently exist in Licensing Bylaw 120-2005, it is proposed that the following Tiered and Escalating A.M.P.s be established to further enhance the City's ability to achieve compliance: Operating Without a Licence: Tier 1: \$500 Tier 2: \$750 Tier 3: \$1,000 Operating Contrary to Regulations: Tier 1: \$250 Tier 2: \$350 Tier 3: \$450
Other Class-Specific Technical Amendments	No	Refers to minor amendments that are of a housekeeping and administrative nature and those resulting from changes to applicable legislation.

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5.4.5 Implementation, Staff Resourcing, and Communications Plan

Staff would begin Phase Three (3) of the Review (the implementation process) should Council endorse the proposed updates and enhancements to the Licensing By-law and Program. It is anticipated that the implementation of these changes, including the drafting of a new contemporary Business Licensing By-law and the development of new program materials, training documents and forms would take approximately six (6) months to complete. Figure 3 illustrates the proposed implementation timeline. The City will continue to employ the temporary licensing measures (detailed in Section 5.1.4) throughout the implementation period to support special event related licensing classes.

Figure 3 – Proposed Implementation Timeline



Staff Resourcing

There are presently three (3) Licensing Administrators who administer the following Licensing Systems and programs:

- Business Licensing (e.g. Food Shops, Second Hand Dealers, etc.);
- Vehicle-for-Hire Licensing (e.g. Taxi, Transportation Network Companies, Limousines, etc.);
- Animal and Pet Store Licensing;
- Lottery Licensing (e.g. Bingos, Raffles, Break Open Tickets, etc.); and,
- Municipal Clearance for Liquor Licences issued by the Alcohol Gaming Commission of Ontario (A.G.C.O.).

Based on a staffing analysis, the administration of a new proposed Licensing By-law will require one (1) additional regular full-time Licensing staff. The assessment is based on the following findings:

- Staff Capacity Analysis: The administration of the proposed Licensing By-law will require approximately three-thousand two hundred (3,200) staff hours. This does **not** include the additional licensing systems and programs (detailed above) currently administered by the Business Licensing Administrators or the general administration of various licensing programs and general customer service inquiries.
- Enhanced Customer Service and Business Community Feedback: The Consultation with the local Business Community identified a desire for staff to provide more proactive outreach to the business community by assisting businesses owners, especially those involved in planning Special Events, with

navigating the City's licensing systems. Staff piloted a customer-focused "concierge-style" approach to assisting individuals with their special events and business licences, which received positive feedback. Based on the success of this model, it is anticipated that business owners will increasingly request this service. The proposed additional licensing staff position would allow the City to provide enhanced customer service to the business community.

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• Timely Processing of Business Licences: Business Licensing staff provide a "one-stop shop" for coordinating all necessary approvals. Staff are also cognizant that businesses are unable to lawfully operate in the city until a licence is issued. Business licences can be processed quickly if all approvals and applicable documentation is received. Notwithstanding this, on average, licences, which involve multiple agency reviews are typically processed within fifty-two (52) calendar days whereas licences which require less approvals are typically processed within nine (9) calendar days. An additional licensing staff position would assist with reducing the time to process business licences which is important to the business community.

It is proposed that the additional Licensing and Standards Examiner position identified in the City's CNCL-21-92 Strategic Workforce Planning: 2020- 2025 Staff Resourcing Forecast be re-purposed to a new staff position available to support both the Business Licensing Program and Licensing and Standards (the City's Property Licensing program) and that such a position be advanced for inclusion in the 2025 budget process pursuant to CNCL-21-92. The cost of the proposed new position would be fully recovered through licensing fees (detailed in Section 6.0)

Communications Plan

In addition to the implementation components listed above, staff will work with internal departments, licensing partners and the business community to develop a strategic and meaningful communication plan to share the changes and improvement to the Licensing By-law and Program. Staff will further collaborate with Corporate Communications, Economic Development and G.O.C.C. to reach regulated and licensed business under the refreshed program and share highlights with the general public and consumers. Communication activities will include:

- City communication channels including website updates, social media messages and E-newsletters:
- Coordinated communications in Economic Development publications:
- Direct engagement and coordinated communications with the G.O.C.C.;
- Development of promotional materials to be distributed by the G.O.C.C., Economic Development staff, Licensing staff and M.L.E.O.s; and,
- Direct engagement with currently licensed businesses and outreach for newly regulated business classes.

5.5 Response to Licensing Evaluation Direction

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5.5.1 Driving Instructors and CORP-17-80

In December 2017, through the approval of the licensing system to regulate driving schools and driving instructors, Council directed staff to review and present program details regarding the licensing of driving schools. This section addresses Council Directive 3 in CORP-17-80, "That following the first year of the driving school licensing program that staff report back to the Corporate Services Committee on project progress, successes, capacity to enforce, and costs."

Since the establishment of the licensing systems for driving schools and driving instructors, staff have conducted periodic reviews of licensing standards, enforcement activities and licensing compliance data. In 2022, staff began conducting annual proactive licensing compliance projects which included outreach to existing licensees as well as targeted enforcement activities in the Prohibited Area (Schedule "Q" of the Licensing By-law).

Through the implementation of the proactive compliance projects, staff have achieved a high rate of compliance with known driving schools and driving instructors, with a limited number of complaints and subsequent requirement for reactive enforcement efforts. The review of standards and practices associated with these business classes identify that the program objectives of proactive and sustained compliance with applicable municipal and provincial regulations are being achieved.

Currently, there are ten (10) Driving School and one hundred fifteen (115) Driving Instructors that are licensed to operate in the City. Staff have reviewed the licensing program costs attributed to Driving School and Driving Instructor license classes along with abovementioned proactive compliance projects and found that the licensing of these classes is fully cost recovered. Staff recommend maintaining these licensing classes and the continuation proactive compliance efforts.

6.0 **Financial Implications**

As detailed in Section 5.4.5, the proposed updated Program requires an increase in staff capacity to process licence applications as well as provide an enhanced level of customer service as requested by the business community. The proposed updated license fees detailed in Section 5.4.3 better reflect Program costs. Moreover, the approximate cost of one (1) regular full-time Licensing staff will be recovered by the proposed license fees and previously established fees. The financial modelling, presented in **Table 4**, is based on a one-hundred per cent (100%) compliance model using a variety of 2023 data sources, and it is expected that the proposed program will be fully cost recovered.

Table 4 – Estimated Program Update Financial Implications

Proposed Program Updates Revenue and Costs	Budgetary Impact (October 2024 – September 2025)
Business Licensing Program Revenue	\$405,335
Business Licensing Program Cost	\$296,621
Cost of One (1) Additional Licensing Staff for Program Updates	\$108,714
Total	\$0

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7.0 Relationship to the Oshawa Strategic Plan

The recommendations in this report relate to the following Oshawa Strategic Plan Goals:

- 4.1 Economic Prosperity and Financial Stewardship
- 4.2 Accountable Leadership
- 4.3 Social Equity

Phil Lyon, Director, Municipal Law Enforcement and Licensing Services

Adam Grant, Commissioner, Safety and Facilities Services

What is the Business Licensing?

A proactive and efficient tool to ensure proactive and continued compliance with standards related to health and safety, consumer protection and nuisance control.

Through the regulation and licensing of certain businesses, municipalities can employ a variety of licensing tools to ensure compliance and manage class-specific risks to the community.

Licensing Tool Categories:

- Application Requirements
 - e.g. Licence term, business documents, insurance requirements etc.
- Licensing Approvals
 - e.g. Zoning Examination, Property Standards Inspection, Fire Prevention Inspection, Criminal Records Check, etc.
- Operating Standards
 - e.g. regulate the safe occupancy and use of premises, regulate the age of patrons, etc.



Licensing tools should only be applied when appropriate and necessary.

Review Highlights

In 2023, the City undertook comprehensive review of the Business Licensing By-law and Program with the goal identifying areas of improvement and proposing potential enhancements. The review also included a public and industry consultation to better understand and respond to the needs of the community.

The review identified the following areas of enhancement:



Licensing should be more conducive to **Special Events**



Remove unnecessary licence classes



Use licensing tools that are necessary



Licence businesses with emerging risk



Licensing tools should align with industry best practices



Processes enhancements will improve customer experience

What business classes do municipalities license?

General Business Class	Oshawa	Comparator Count¹
Adult Entertainment Parlour	✓	8
Auctioneer	√	5
Billiard Hall	V	2
Body Rub Parlour	✓	7
Bowling Alley	√	3
Carnival	√	4
Driving Instructor	✓	3
Driving School	✓	3 2
Food Shop	✓	6
Pawnbroker	V	5
Peddler	✓	7
Place of Amusement	√	5
Public Garage	√	4
Public Hall	✓	6
Refreshment Vehicle	✓	8
Second Hand Dealer	√	7
Theatre	V	2
Adult Novelty / Video Store ²		2
Bed and Breakfast		2
Boarding Kennel		5
Breeder		1
Clothing Donation Bins ²		4
Dry Cleaning Depots		1
Entertainment Lounge		2
Escort Service		1
Golf Driving Range		1
Holistic Centre		3
Home-based Business ²		1
Horse Riding Establishment		2
Hotel		1
Laundry Facilities		1
Newspaper / Publication Box		2
Personal Services		
(Hair, Nail, Aesthetics, Piercings, Tattoo)		5
Precious Metal Shops ²		1
Private Parking Lot Agency		2
Public / Commercial Parking Lot ²		2
Contractors (H.V.A.C., Plumbing, Paving)		2
Sign Company		3
Smoke / Tobacco / Vapour Product Shop		4
Tow Truck Operator ³		4

- ¹ Comparator Municipalities: Town of Ajax, City of Cambridge, Municipality of Clarington, City of Guelph, City of Markham, City of Pickering, City of Richmond Hill, City of Toronto, Town of Whitby and City of Windsor.
- ² Regulated by City of Oshawa (see report for details).
- ³ As of January 1, 2024 no longer a business class that can be regulated and licensed by municipalities.

What does the proposed Business Licensing By-law Program look like?



No longer regulate and license the following general business classes:

Continue to regulate and

general business classes:

license the following

- Auctioneer
- Billiard Hall
- Bowling Alley
- Peddler (Season Sales Licence Class)
- Place of Amusement
- Theatre
- Adult Entertainment Parlour¹
- Body Rub Parlour¹
- Carnival
- Driving Instructor¹
- Driving School¹
- Food Shop¹
- Pawnbroker¹
- Peddler¹ (General and Special Event Organizer Licence Classes)
- Public Garage¹
- Public Hall
- Refreshment Vehicle¹
- Second Hand Dealer¹
- ¹ Multiple licence classes and/or re-classified in updated program



Begin to regulate and license the following general business classes:

- Smoke, Tobacco and Vapour Product Shop
- Tattoo Parlour



General Program Enhancements:

- Class specific enhancements and updated licensing tools for currently licensing classes
- Updated competitive licensing fees
- Introduction of tiered and escalating A.M.P.s
- Introduction of Modular Licensing
- Create a licensing system more inviting to **Special Events**

Modular Licensing

Businesses that operate more than one (1) regulated business class can apply for a Primary Licence (with the highest level of Application Requirements and Licensing Approvals) and have the ability to obtain a Secondary Licence Endorsement to operate additional regulated operations. Nominal applications fee will apply.

Primary Licence

+ Secondary Licence Endorsement

Special Events are important to the vibrancy of Oshawa and are incubators for the development of small businesses.

Special Events

To alleviate licensing challenges associated with Special Events, the updated program will:

- Significantly reduce licensing fees for all Special Event / temporary licence classes;
- Recognize the distinction between permanent and temporary establishments; and,
- Continue to provide enhanced customer service.



Currently Regulated and Licensed Business Classes (Business Licensing By-law 120-2005, as amended)

Business Class	Schedule	Description
Adult Entertainment Parlour:		Related to services appealing to or designed to appeal to erotic or
Owner	"B"	sexual appetites or inclinations
 Operator 	Ь	
 Attendant 		
Auctioneers	N/A	People who sell goods and merchandise by public auction
Billiard Halls	"C"	Establishments where pool, billiards, etc. are offered to the public
Body Rub Parlour:		Related to the touching/massaging of a person's body, excluding
 Owner/Operator 		medical or therapeutic treatment given by a person otherwise duly
 Owner (does not operate) 	"O"	qualified, licensed or registered to do so by the Province of Ontario
 Operator (other than Owner) 		and does not include sexual contact
Attendant		
Bowling Alley	"D"	N/A
Carnival		Exhibitions, displays, events or amusement shows which may
	"E"	include the operation of one or more amusement devices or
		midway style attractions
Driving School and Driving Instructor	"Q"	Related to the provision of Ministry of Transportation-approved
(Introduced in 2018)	· ·	courses for driving instruction
Food Shop	"F"	Places where food is made or offered for sale, excluding
	-	Refreshment Vehicles and Bed and Breakfast Establishments
Pawnbrokers	"G"	Related to businesses as defined in the Pawnbrokers Act
Payday Loan Establishments	"S"	Related to businesses licensed under the Payday Loans Act, 2008
(Introduced in 2020)	_	
Peddler	"H"	Related to the selling of non-food items from a temporary location
Place of Amusement	"["	Related to places where three (3) or more amusement machines
D. I. II. O	-	are available to the public
Public Garage	"P"	Includes places where gasoline or oils are stored or sold, motor
D 1 " 11 "		vehicles are kept for sale/maintained/hired
Public Hall		Buildings with capacity of more than one-hundred and fifty (150)
	"J"	people that are offered for use as places of public assembly,
		excluding theatres under the Theatres Act or parts of a building
		used for religious purposes

Currently Regulated and Licensed Business Classes (Business Licensing By-law 120-2005, as amended)

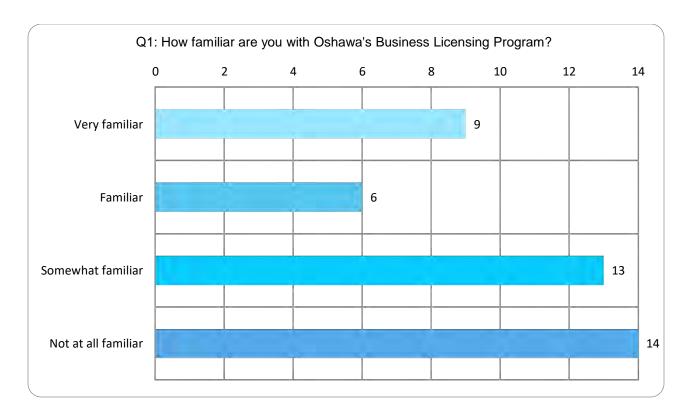
Business Class	Schedule	Description
Refreshment Vehicle (Reviewed in 2018)	"L"	Relates to businesses that prepare, offer or sell food for consumption by people from within a Vehicle
Residential Rental House Licensing (Excluded from this review as separate review in progress)	"K"	Relates to businesses that rent properties within the Rental Area as defined in the Licensing By-law 120-2005.
Second Hand Dealer	"M"	Includes people dealing in second hand goods generally, and those who exclusively wreck/dismantle/recycle goods before disposition
Short-term Rental Operator (Excluded from this review as separate review in progress) (Introduced in 2020)	"R"	Relates to property owners that rent their principal residence for temporary accommodations through a Short-Term Rental Company (e.g. Airbnb, V.R.B.O., etc.)
Theatre	N/A	N/A

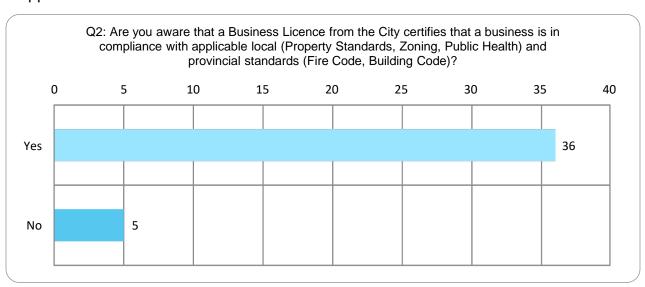
Business Licensing By-Law Review Consultation

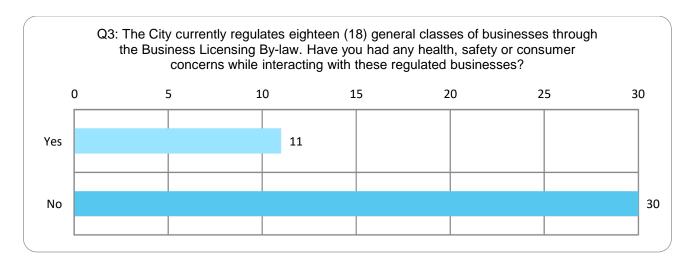
Feedback Form A - General Public

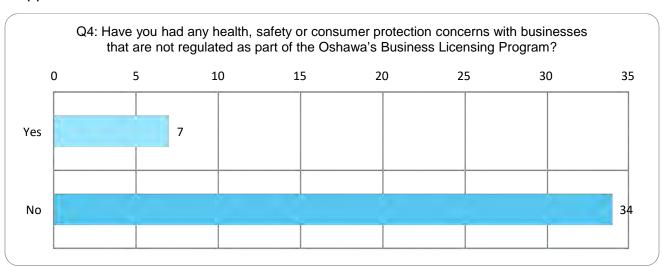
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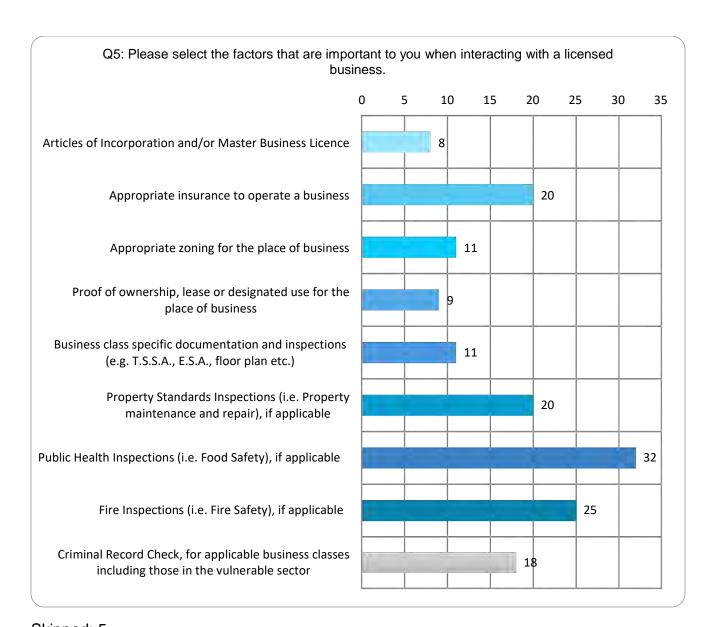
- There were a total of 42 responses received.
- Responses were received from age groups ranging from 18 to 75+ with the majority of responses coming from those aged 35 to 54.
- 81% of the respondents indicated they were an Oshawa resident and/or Oshawa business/property owner/manager.
- Responses were received from all Oshawa wards, with responses generally balanced across all wards.
- 2 out of every 3 respondents had some knowledge of the Program.
- Over 75% of respondents indicated that Durham Region Health Department Inspections are an important factor when interacting with a licensed business.
- Over 60% of respondents believe that holding a business licence improves credibility of the business.
- Over 70% of respondents believed additional requirements should not be considered.
 - Those who believed more requirements should be considered offered the following recommendations:
 - requiring adequate waste receptacles
 - instituting quarterly inspections
 - requiring prominent address information on buildings
- Over 60% of respondents believed additional classes should not be considered.
 - Those who believed additional business classes should be considered offered the following recommendations:
 - Arborists
 - Animal Boarding/Breeding, Dog Daycares, Dog Walkers, Animal Groomers
 - All businesses with more than one (1) employee
 - Personal Services
 - Laundry Facilities
 - Escort Services
 - Driveway Paving
 - Precious Metal Shops
 - Holistic Centres
- Over 75% of respondents would like to see a licensing system more conducive to Special Events.

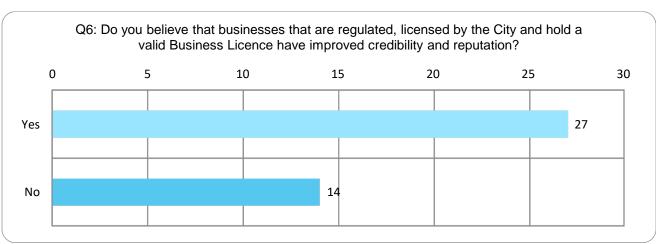






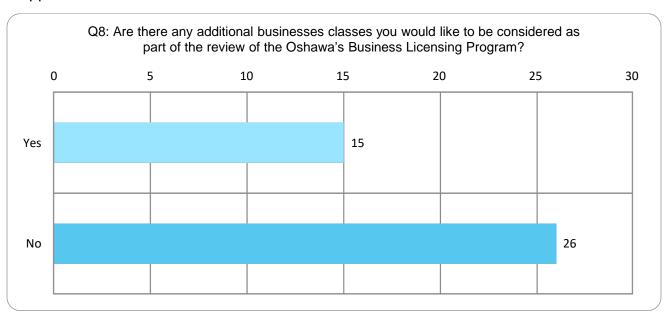


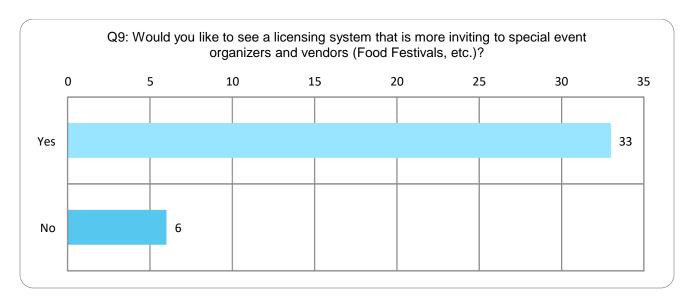




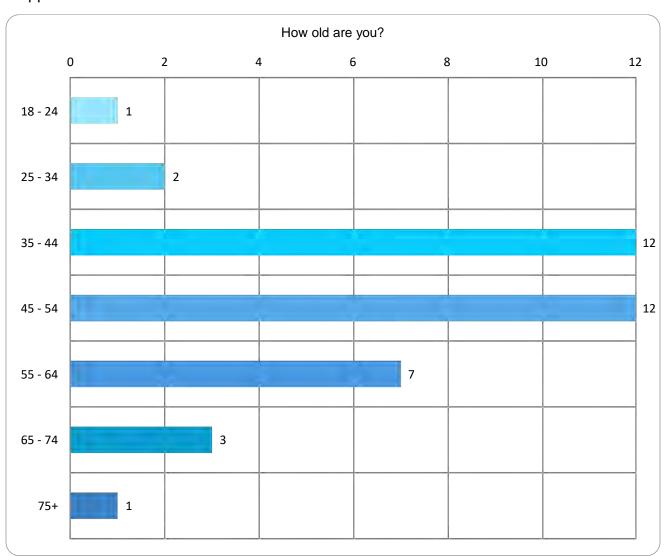
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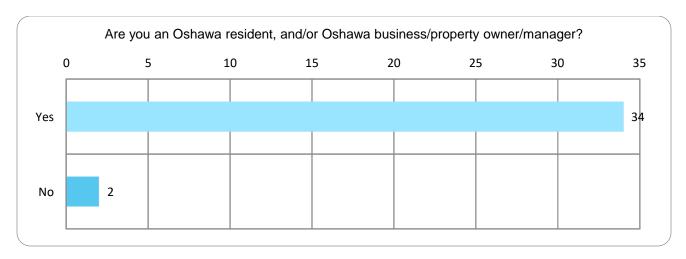




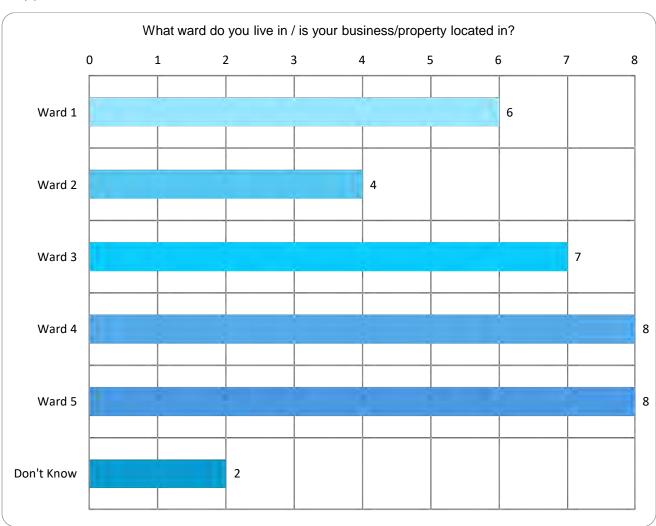
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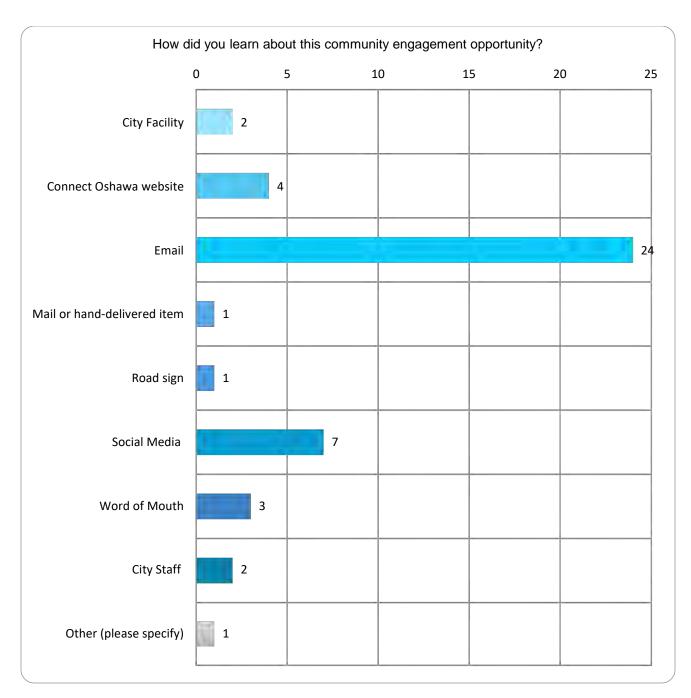
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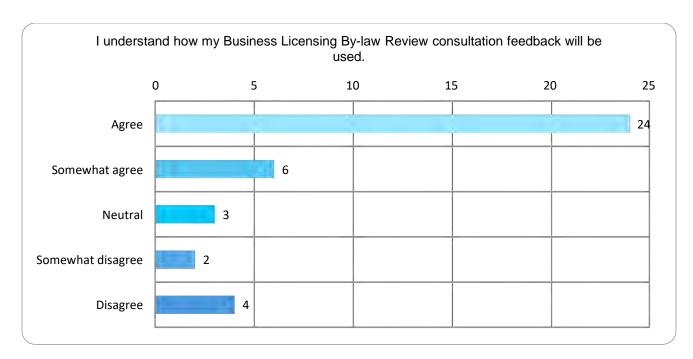
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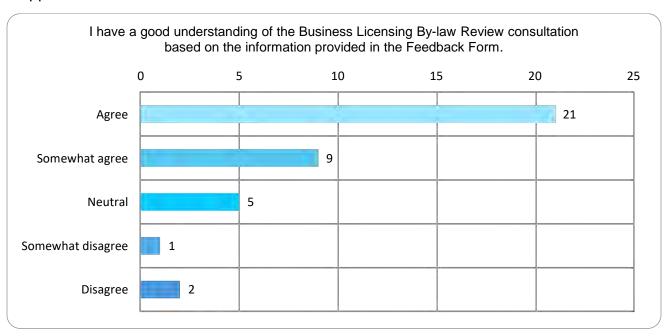


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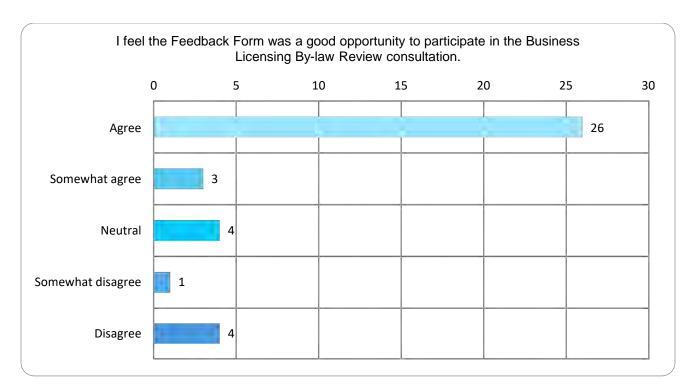


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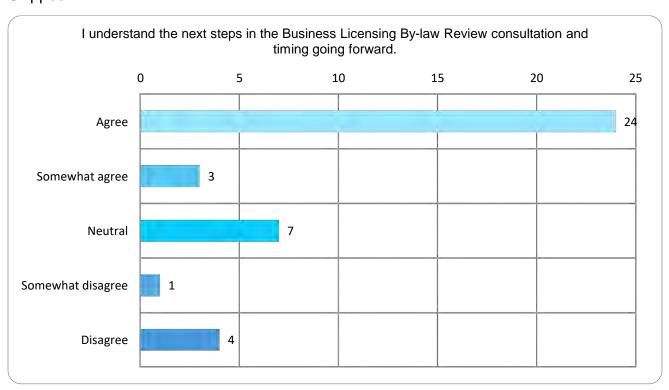




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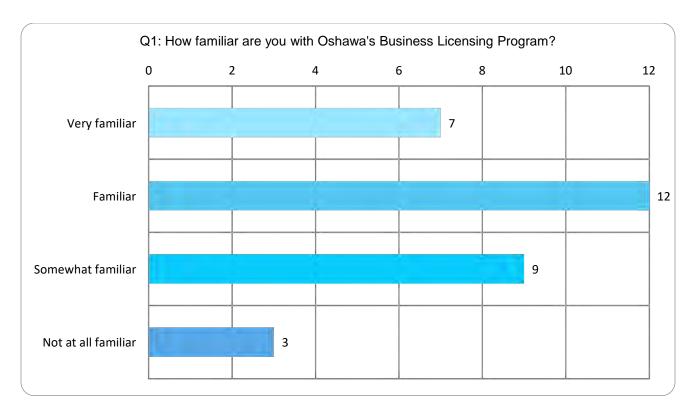


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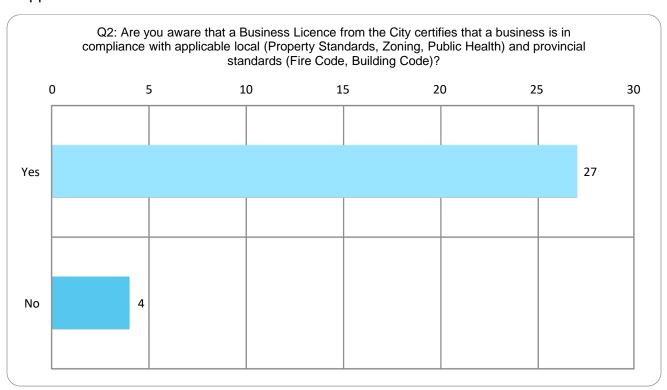
Feedback Form B – Businesses

Response Summary:

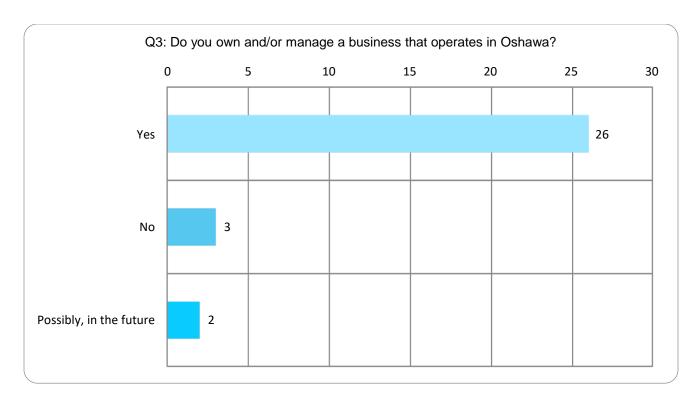
- There were a total of 31 responses received.
- Responses were received from age groups ranging from 18 to 74 with the majority of responses coming from those aged 35 to 54.
- 84% of the respondents indicated they were an Oshawa resident and/or Oshawa business/property owner/manager.
- Responses were received from all Oshawa wards, with the majority of responses coming from Ward 5.
- 90% of respondents had some knowledge of the business licensing program.
- Over 80% of respondents owned/managed a business, with over 70% of those requiring a licence.
- Over 50% of respondents believed that current requirements were appropriate for licensed business class.
 - Those who believed requirements were not appropriate offered the following recommendations:
 - All requirements for Second Hand Dealer are not appropriate and Second Hand Dealers should not be licensed.
 - Criminal Records Checks are not appropriate for all business types included in the Public Garage licence class.
 - Charities and Not-For-Profits should not be subject to licence fees for Temporary Food Shop / Peddler licence classes.
 - Adult Entertainment Parlour and Body Rub Parlour need annual Public Health inspections.
 - All requirements for Places of Amusement are not appropriate and Places of Amusement should not be licensed.
- Over 50% of respondents believed the program did not meet the needs of the business community with Licence Fees and the Licence Application/Renewal Process indicated the primary areas for improvement.
- Over 90% of respondents believed additional requirements should not be considered.
- 70% of respondents believed additional classes should not be considered
 - Those who believed additional business classes should be considered offered the following recommendations:
 - Personal Services
 - All businesses operating in the city
 - Home-based businesses
 - Smoke, Tobacco and Vapour Product Shops
 - Temporary Second Hand Dealers
 - Bed and Breakfasts
 - Animal Breeders
- 80% of respondents would like to see a licensing system more conducive to Special Events.



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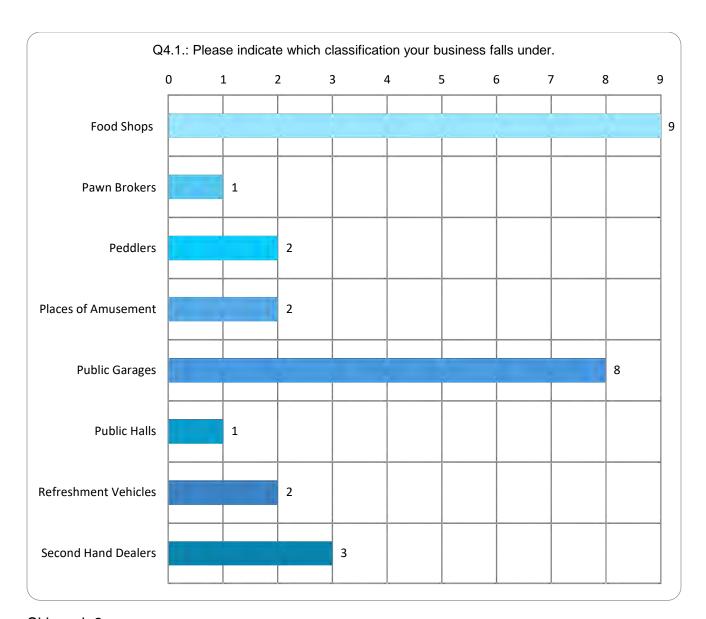


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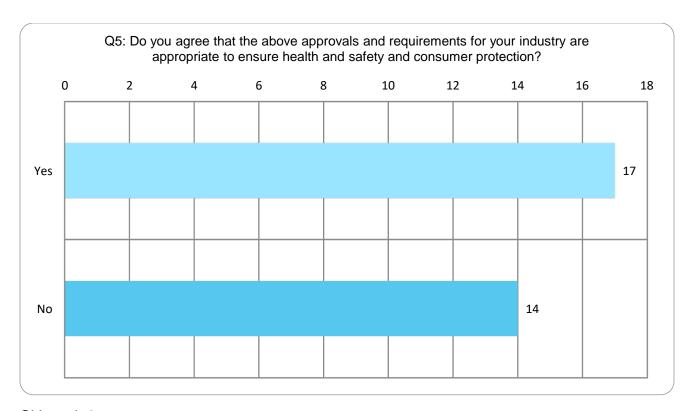




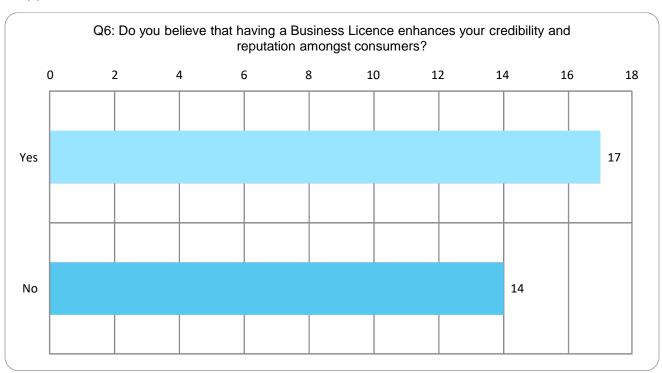
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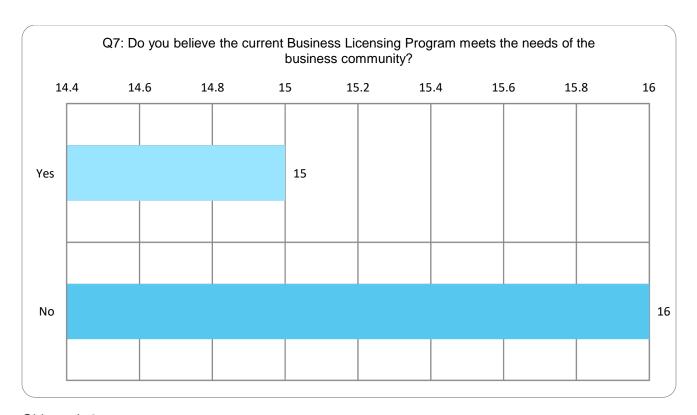
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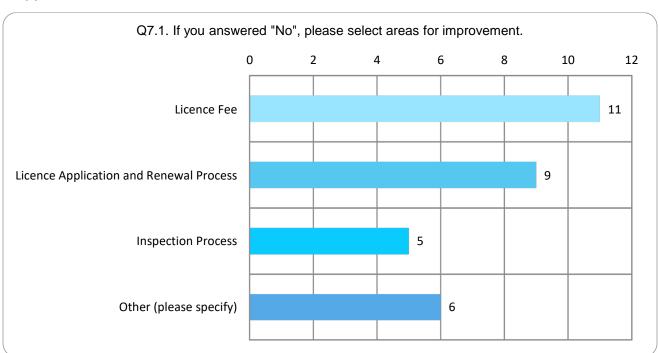
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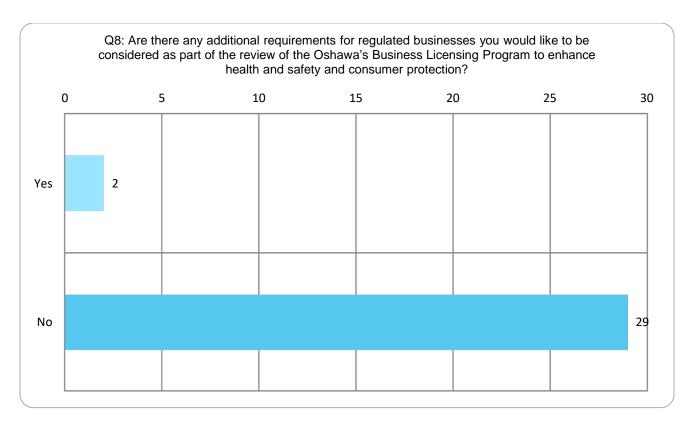
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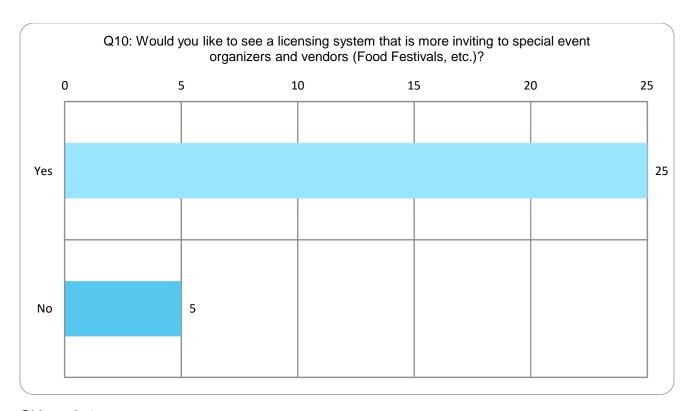


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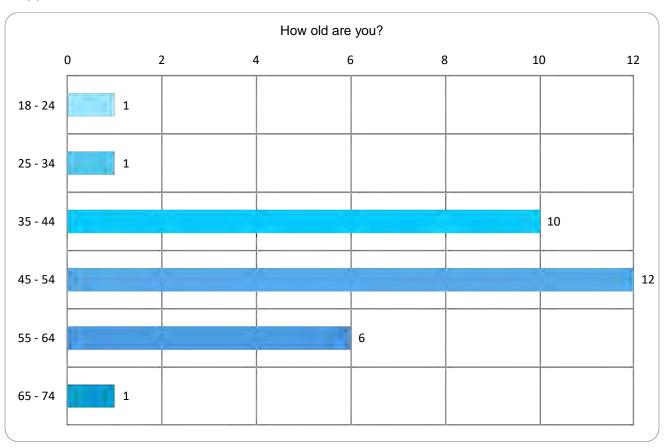




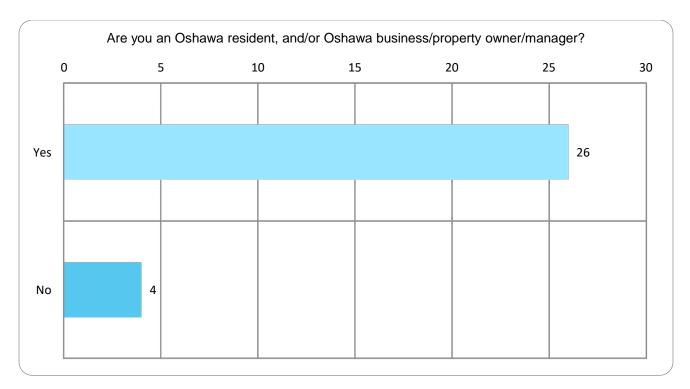
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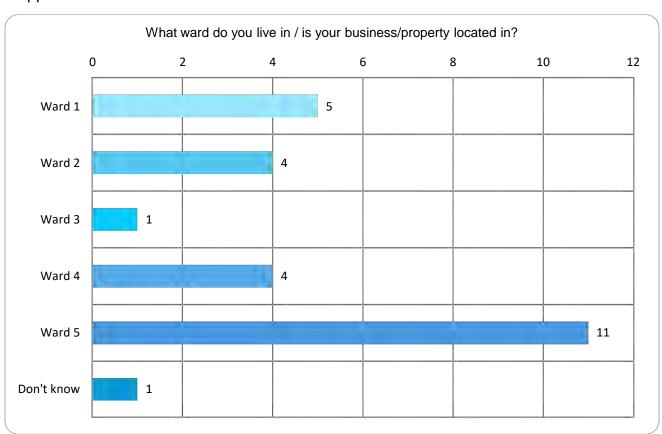
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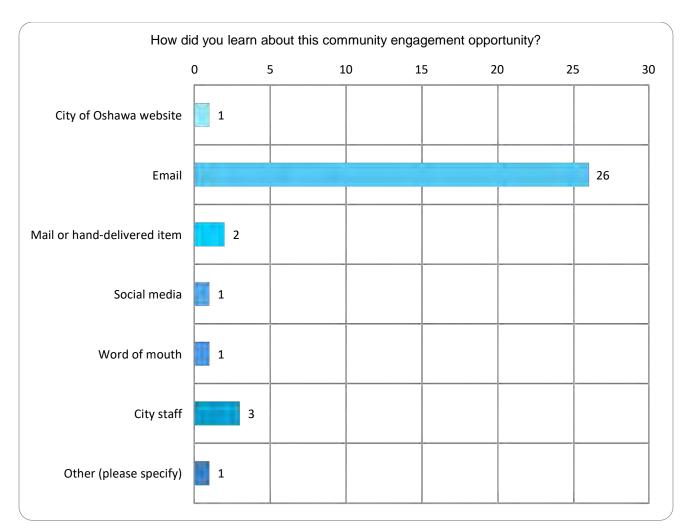
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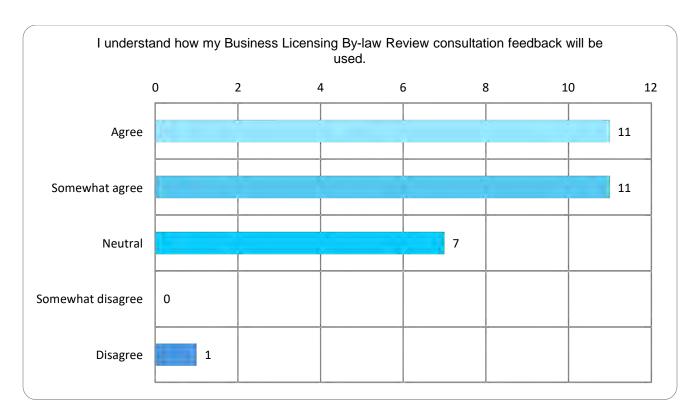
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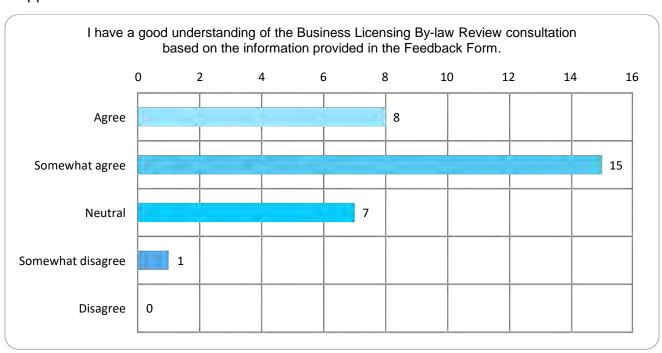
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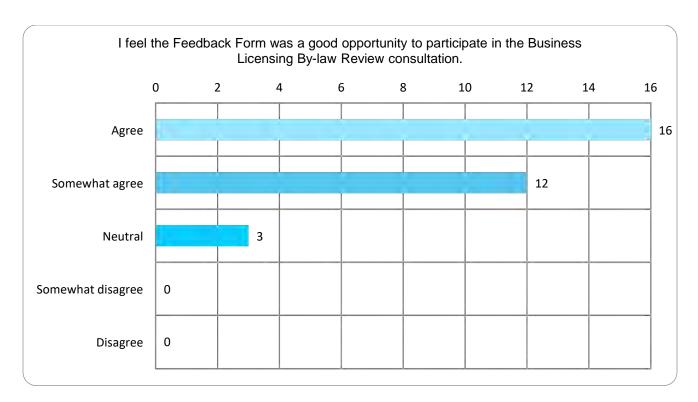


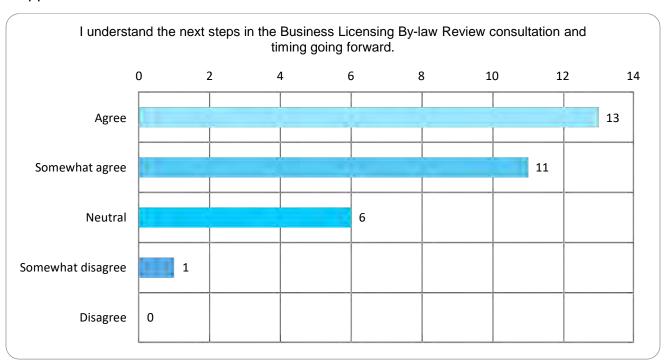
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Business Licensing By-law Review Benchmarking Results

General Business Class	Oshawa	Durham Region Health Department	Toronto	Markham	Windsor	Guelph	Richmond	Pickering	Ajax	Cambridge	Whitby	Clarington	Comparator Count
Adult Entertainment Parlour	✓		✓	✓	✓	✓	✓		✓	✓	✓		8
Auctioneer	✓		>	✓	✓						✓	✓	5
Billiard Hall	✓		✓	✓									2
Body Rub Parlour	✓		✓	✓	✓		✓		✓	✓	✓		7
Bowling Alley	✓		✓	✓			✓						3
Carnival	✓		✓		✓			✓	✓				4
Driving Instructor	✓		✓	✓		✓							3
Driving School	✓		√	✓									2
Food Shop	✓	✓	✓	✓	✓	✓				✓	✓		6
Pawnbroker	✓		✓	✓	✓	✓					✓		5
Peddler	✓		✓	✓	✓	✓		✓	✓			✓	7
Place of Amusement	✓		✓	✓		✓	✓			✓			5
Public Garage	✓		✓	✓	✓					✓			4
Public Hall	✓	✓	√	✓	✓	✓		✓		✓			6
Refreshment Vehicle	✓	✓	√	✓	✓	✓	✓	✓	✓			✓	8
Second Hand Dealer	✓		✓	✓	✓	✓	✓		✓		✓		7
Theatre	✓		✓						✓				2
Adult Novelty / Video Store ¹								✓		✓			2
Bed and Breakfast/Guest House Establishment					✓	✓							2
Boarding Kennel				√			√	√	√			√	5
Breeder				•			•	<u> </u>				*	1
Clothing Donation Bins ²			√	√	√	✓							4
Dry Cleaning Depots				√									1
Entertainment Lounge		√ *	✓		✓								2
Escort Service					✓								1

Table notes provided on following page.

General Business Class	Oshawa	Durham Region Health Department	Toronto	Markham	Windsor	Guelph	Richmond	Pickering	Ajax	Cambridge	Whitby	Clarington	Comparator Count
Golf Driving Ranges				✓									1
Holistic Centre			✓		✓	✓							3
Home-based Business ³								✓					1
Horse Riding Establishments				✓				✓					2
Hotels		√ *				✓							1
Laundry Facilities			✓										1
Newspaper / Publication Boxes						✓	✓						2
Personal Services (Hair, Aesthetics, Piercings, Tattoo)		✓	✓	✓	✓	✓				✓			5
Precious Metal Shops ⁴			✓										1
Private Parking Lot Agency			✓			✓							2
Public / Commercial Parking Lot ⁵			✓		✓								2
Select Contractors (HVAC, Plumbing, Driveway Paving)				✓	✓								2
Sign Company				\checkmark	\checkmark							\checkmark	3
Smoke / Tobacco / Vapour Product Shop		✓	✓	✓	✓		✓						4
Tow Truck Operators ⁶			✓	✓	✓		✓						4

Notes:

- Benchmarking completed in February 2023.
- * Inspected by Durham Region Health Department for food-related operations.
- ¹ Regulated by Adult Magazines and Videotapes By-law 84-93.
- ² Regulated by Nuisance By-law 65-2009, as amended.
- ³ Food related home-based businesses currently regulated and licensed under Class "D" Home Occupation Food Shop licence class.
- ⁴ Currently regulated and licensed under Second Hand Dealers licence class.
- ⁵ Regulated by Zoning By-law 60-94, as amended, and Property Standards By-law 1-2002, as amended.
- ⁶ As of January 1, 2024 no longer a business class that can be regulated and licensed by municipalities.

Proposed Program Update Summary

General Business Class	Licence Class	General Application Reqs. ¹	Supplemental Application Reqs. ²	Class Specific Insurance ³	Criminal Records Check	Zoning Examination	Property Standards Inspection	Fire Prevention Inspection	Health Department Inspection
Adult Entertainment Parlour	Class "A" Owner	✓	√	✓	✓	√	√	✓	✓
Adult Entertainment Parlour	Class "B" Operator	✓	✓		✓				
Adult Entertainment Parlour	Class "C" Attendant	✓	✓		✓				
Body Rub Parlour	Class "A" Owner / Operator	✓	√	✓	✓	✓	√	√	✓
Body Rub Parlour	Class "B" Owner	✓	✓	✓	✓	✓	✓	✓	✓
Body Rub Parlour	Class "C" Operator	✓	✓		✓				
Body Rub Parlour	Class "D" Attendant	✓	✓		✓				
Carnival	Carnival	✓	✓	✓		✓			
Driving Education	Class "A" Driving School	✓	✓		√ 4	✓			
Driving Education	Class "B" Driving Instructor	1	✓	✓	√ 4				

¹ Application requirements in this section correspond to the majority of regulated businesses. These basic requirements confirm preliminary information about the applicant, the business and where the business operation is to be located. (E.g. Business Name Registration/Articles of Incorporation, Confirmation of Outstanding Fees, Ownership or Lease of Property, etc.)

² Application requirements in this section correspond to a specific regulated business class or multiple business classes that share similar risk themes. Each requirement has been determined to be necessary to mitigate risks associated with a respective business class. (E.g. Floor/Site Plan of Premises, Record of Employees, Provincial Drivers Licence, etc.)

³ Final determination on Class Specific Insurance Requirements to be made in consultation with Durham Municipal Insurance Pool (D.M.I.P.).

⁴ Requirement for a Provincial Driving Instructor Licence (administered by the Province of Ontario) which is an application requirement for a City Driving Education Licence.

General Business Class	Licence Class	General Application Reqs. ¹	Supplemental Application Reqs. ²	Class Specific Insurance ³	Criminal Records Check	Zoning Examination	Property Standards Inspection	Fire Prevention Inspection	Health Department Inspection
Food Shop	Class "A" Food Shop	✓		✓		✓	✓	✓	✓
Food Shop	Class "B" Accessory to Food Shop	√	✓				√		
Food Shop	Class "C" Temporary Food Shop	√	√			~			✓
Food Shop	Class "D" Home Occupation Food Shop	√	✓			✓	√		✓
Pawnbroker and Second Hand Dealer	Class "A" Pawnbroker and Second Hand Dealer	✓	✓	√	√	√	✓	√	
Pawnbroker and Second Hand Dealer	Class "B" Salvage Second Hand Dealer	√	✓	√	√	√	√	√	
Peddler	Peddler	✓	✓			✓			
Public Hall	Public Hall	✓	✓	✓		✓	✓	✓	✓
Refreshment Vehicle ("R.V.")	Class "A" Stationary R.V.	√	✓	√		√	✓	✓	✓
Refreshment Vehicle ("R.V.")	Class "B" Mobile R.V.	✓	✓	✓				✓	✓

¹ Application requirements in this section correspond to the majority of regulated businesses. These basic requirements confirm preliminary information about the applicant, the business and where the business operation is to be located. (E.g. Business Name Registration/Articles of Incorporation, Confirmation of Outstanding Fees, Ownership or Lease of Property, etc.)

² Application requirements in this section correspond to a specific regulated business class or multiple business classes that share similar risk themes. Each requirement has been determined to be necessary to mitigate risks associated with a respective business class. (E.g. Floor/Site Plan of Premises, Record of Employees, Provincial Drivers Licence, etc.)

³ Final determination on Class Specific Insurance Requirements to be made in consultation with Durham Municipal Insurance Pool (D.M.I.P.).

General Business Class	Licence Class	General Application Reqs. ¹	Supplemental Application Reqs. ²	Class Specific Insurance ³	Criminal Records Check	Zoning Examination	Property Standards Inspection	Fire Prevention Inspection	Health Department Inspection
Refreshment Vehicle ("R.V.")	Class "C" Temporary Mobile R.V.	✓	√	✓		✓		✓	√
Smoke, Tobacco and Vapour Product Shop	Smoke, Tobacco, Vapour Product Shop	✓	✓	✓		✓	✓	✓	✓
Special Event Organizer	Special Event Organizer	✓	✓	✓		✓			✓
Tattoo Parlour	Tattoo Parlour	✓		✓		✓	✓	✓	✓
Vehicle Sales, Rental, Storage and Service Establishment	Class "A" Vehicle Fueling Service, Washing Service, Storage and Rental Est.	√	√	√		√	✓	√	
Vehicle Sales, Rental, Storage and Service Establishment	Class "B" Vehicle Sales and Repair Service Est.	1	~	✓	~	√	√	√	

¹ Application requirements in this section correspond to the majority of regulated businesses. These basic requirements confirm preliminary information about the applicant, the business and where the business operation is to be located. (E.g. Business Name Registration/Articles of Incorporation, Confirmation of Outstanding Fees, Ownership or Lease of Property, etc.)

² Application requirements in this section correspond to a specific regulated business class or multiple business classes that share similar risk themes. Each requirement has been determined to be necessary to mitigate risks associated with a respective business class. (E.g. Floor/Site Plan of Premises, Record of Employees, Provincial Drivers Licence, etc.)

³ Final determination on Class Specific Insurance Requirements to be made in consultation with Durham Municipal Insurance Pool (D.M.I.P.).

Proposed Enhancements to Currently Regulated and Licensed Business Classes

Proposed enhancements for currently regulated and licensed business classes identified in this document build on and modify the existing Application Requirements, Licensing Approvals and Operating Standards in the current Licensing By-law and Program.

Adult Entertainment Parlour

- Increase risk mitigation Application Requirements and Operating Standards to include:
 - Require annual Criminal Record and Judicial Matters Check for all licence classes.
 - Prohibit the use of alcohol and non-prescription drugs by Owners,
 Operators and Attendants.
 - o Require the premises to be in sanitary condition.
 - Require the submission, implementation and maintenance of a security plan for the premises.

Note: Currently there are no licensed Adult Entertainment Parlours in the City of Oshawa, which must meet stringent Application Requirements, Licensing Approvals Operating Standards (e.g. location of premises, hours of operation, promotion, etc.).

Body Rub Parlour

- Increase risk mitigation Application Requirements and Operating Standards to include:
 - Require annual Criminal Record and Judicial Matters Check for all licence classes.
 - Prohibit the use of alcohol and non-prescription drugs by Owners,
 Operators and Attendants.
 - Require the premises to be in sanitary condition.
 - o Prohibit those under the age of eighteen (18) from attending the premises.

Carnival

- Modify risk mitigation Application Requirements and Operating Standards including:
 - Changes to the Operational Proximity requirements to be in-line with the Noise By-law Exemption process.
 - Removal of the number of Carnival licenses that can occur on one (1) property within one (1) calendar year.
 - Addition of a seven (7) day limit in which a Carnival may operate for consecutive days.

Driving School and Driving Instructor

• Consolidate individual Driving School and Driving Instructor licence classes under one (1) general business class called "Driving Education".

• Require Licensees to maintain Provincial Driving Instructor's Licence, with City licence validity contingent on provincial Licence.

Food Shop

- Limited modifications to Application Requirements and Licensing Approvals to formalize re-inspection of select licence classes.
- Recognize the distinction between Class "A" Food Shop Licence and Class "C" Temporary Food Shops by applying balanced time-based fees to support the protection of permanent Food Shops (Class "A") while creating an environment more conducive to Special Events (Class "C").
 - Operate a Temporary Food Shop for up to fifteen (15) days during a one
 (1) year licence term (by re-applying for each additional vending period / Special Event).
 - Class "C" Temporary Food Shop Licensees operating sixteen (16) days or more will be subject to the Class "A" Food Shop Licence fee.
- Continue to waive Class "A" Food Shop licensees from the fee requirements of Class "C" Temporary Food Shop to create an environment more conducive to Special Events.
- Formalize the exemption of Food Shop licences for establishments that exclusively sell non-hazardous (shelf stable) pre-packaged food

Peddler – General

- Continue to regulate and license the Class "A" General Peddler licence class in a standalone general class with a nominal annual licensing fee.
- Operate for unlimited days during a one (1) year licence term (by re-applying for each additional vending period) for no additional fee.
- Maintain existing exemptions related to the Class "A" General Peddler licence class, with the addition of flea market business operations.

Peddler – Special Event Organizer

- Continue to regulate and license the Class "B" Special Event Organizer licence class in a standalone general class with a nominal annual licensing fees as a means to create an environment more conducive to Special Events.
- Modify existing Special Event Organizer regulations to exempt flea market business operations.

Pawnbroker and Second Hand Dealer

- Consolidate individual Pawnbroker and Second Hand Dealer licence classes under one (1) general business class (Pawnbroker / Second Hand Dealer) while retaining existing separate class for Selvedge Second Hand Dealer.
 - o Class "A" Pawnbroker and Second Hand Dealer
 - o Class "B" Salvage Second Hand Dealer

- Retain Operating Standards previously regulated through the Pawnbrokers Act, R.S.O. 1990 (repealed in 2019) for Class "A" Pawnbroker and Second Hand Dealer licence class to ensure goods that are pawned are handled in an appropriate manner.
- Modify risk mitigation Application Requirements and Operating Standards including:
 - Improve clarity on the application of regulations to continue to include transient Second Hand Dealer operations.
 - Modify the types of Second Hand Dealer that are exempt from the requirements of the Licensing By-law and include transaction amount exemptions for low-value goods.

Public Garage

- Recognize different levels of risk associated with different types of business operations captured under the Public Garage licence class by introducing tiered licence classes that are in-line with City Zoning By-law 60-94, as amended:
 - Class "A" Vehicle Fueling Service, Washing Service, Storage and Rental Establishment
 - o Class "B" Vehicle Sales and Repair Service Establishment
- Apply existing Public Garage Application Requirements, Licensing Approvals and Operating Standard appropriately to licence classes to mitigate risk.
- Limited modifications to Application Requirements and Licensing Approvals to formalize re-inspection activities.

Public Hall

• Limited modifications to Application Requirements and Licensing Approvals to formalize re-inspection activities.

Refreshment Vehicle

- Limited modifications to Operating Standards to remove select time-based restrictions on Class "A" Stationary Refreshment Vehicle licence class
- Limited modifications to Operating Standards to make time-based restrictions more permissive for operation of the Class "B" Mobile Refreshment Vehicle licence class.
- Remove the ability to retain a "Temporary Stationary Refreshment Vehicle" licence due to Zoning requirements associated with Stationary Refreshment Vehicle and reclassify "Class "C" Temporary Refreshment Vehicle" as "Class "C" Temporary Mobile Refreshment Vehicle".
- Recognize the distinctions between annual licence classes (Class "A" Stationary Refreshment Vehicle and Class "B" Mobile Refreshment Vehicle) and Class "C" Temporary Mobile Refreshment Vehicles by and applying balanced time-based fees to support the protection of permanent Refreshment Vehicles (Class "A" and Class "B") while creating an environment more conducive to Special Events (Class "C").

- Operate a Class "C" Temporary Mobile Refreshment Vehicle for up to fifteen (15) days during a one (1) year licence term (by re-applying for each additional vending period / Special Event).
 Class "C" Temporary Stationary Refreshment Vehicle Licensees operating
- Class "C" Temporary Stationary Refreshment Vehicle Licensees operating sixteen (16) days or more will be subject to the Class "A" Stationary Refreshment Vehicle Licence fee.

Proposed Updated Licensing Fee Summary

General Business Class	Licence Class	Current Total Fees*	Proposed Total Fees ⁺ (New Licence)	Benchmarked Average (New Licence)	Proposed Total Fees ⁺ (Renewal)	Benchmarked Average (Renewal)
Adult Entertainment Parlour	Class "A" Owner	\$3,075	\$3,850	\$5,465	\$2,450	\$5,362
Adult Entertainment Parlour	Class "B" Operator	\$1,075	\$1,050	\$892	\$1,050	\$873
Adult Entertainment Parlour	Class "C" Attendant	\$325	\$550	\$509	\$550	\$478
Body Rub Parlour	Class "A" Owner/Operator	\$1,575	\$2,425	\$5,517	\$1,550	\$5,404
Body Rub Parlour	Class "B" Owner	\$1,475	\$2,425	\$5,517	\$1,550	\$5,404
Body Rub Parlour	Class "C" Operator	\$175	\$200	\$695	\$200	\$695
Body Rub Parlour	Class "D" Attendant	\$175	\$200	\$409	\$200	\$384
Carnival	Carnival	\$120 per day	\$200 per Carnival	\$364 ¹	N/A	N/A
Driving Education	Class "A" Driving School	\$175	\$225	\$372	\$150	\$298
Driving Education	Class "B" Driving Instructor	\$250	\$300	\$298	\$300	\$243
Food Shop	Class "A" Food Shop	\$225	\$250	\$371	\$200	\$321
Food Shop	Class "B" Accessory to Food Shop	\$0	\$0	N/A	\$0	N/A
Food Shop	Class "C" Temporary Food Shop	\$75 + \$30 per day	\$30 for 15 days (No Application Fee)	N/A	N/A	N/A
Food Shop	Class "D" Home Occupation Food Shop	\$225 (2 Year Licence Term)	\$275 (2 Year Licence Term)	N/A	\$200 (2 Year Licence Term)	N/A
Pawnbroker and Second Hand Dealer	Class "A" Pawnbroker and Second Hand Dealer	\$500	\$500	\$340	\$325	\$270
Pawnbroker and Second Hand Dealer	Class "B" Salvage Second Hand Dealer	\$500	\$500	\$329	\$450	\$236

^{*} Annual Fee unless specified (including \$75 Application Fee)
† Annual Fee unless specified (including \$50 Application Fee)

¹ Calculated using 3 day Carnival

General Business Class	Licence Class	Current Total Fees*	Proposed Total Fees ⁺ (New Licence)	Benchmarked Average (New Licence)	Proposed Total Fees ⁺ (Renewal)	Benchmarked Average (Renewal)
Peddler	Peddler	\$100 for 2 days, \$200 for 5 days, \$30 per day over 5 days		\$356 ²	N/A	\$356 ²
Public Hall	Public Hall	\$275	\$300	\$360	\$275	\$276
Refreshment Vehicle	Class "A" Stationary Refreshment Vehicle	\$300	\$300	\$497	\$275	\$343
Refreshment Vehicle	Class "B" Mobile Refreshment Vehicle	\$300	\$330	\$543	\$310	\$457
Refreshment Vehicle	Class "C" Temporary Mobile Refreshment Vehicle	\$170 for 5 days	\$125 for 15 days	\$340 ³	N/A	\$340 ³
Smoke, Tobacco and Vapour Product Shop	Smoke, Tobacco, Vapour Product Shop	N/A	\$500	\$470	\$300	\$437
Special Event Organizer	Special Event Organizer	\$400 per event	\$75	N/A	N/A	N/A
Tattoo Parlour	Tattoo Parlour	N/A	\$250	\$373	\$200	\$295
Vehicle Sales, Rental, Storage and Service Establishment	Class "A" Vehicle Fueling Service, Washing Service, Storage and Rental Establishment	\$250	\$300	\$301	\$250	\$254
Vehicle Sales, Rental, Storage and Service Establishment	Class "B" Vehicle Sales and Repair Service Establishment	\$250	\$300	\$315	\$275	\$269

^{*} Annual Fee unless specified (including \$75 Application Fee)

† Annual Fee unless specified (including \$50 Application Fee)

² Calculated using 15 days of operation

³ Calculated using 15 days of operation (or 5x 3 day Special Events)