

To: Corporate and Finance Services Committee

From: Stephanie Sinnott, Commissioner,
Corporate and Finance Services Department

Report Number: CF-24-18

Date of Report: February 28, 2024

Date of Meeting: March 4, 2024

Subject: Capital Project Status as of December 31, 2023

Ward: All Wards

File: 03-05

1.0 Purpose

The purpose of this report is to provide Council with a capital project status update on the City's current capital projects.

Attachment 1, Existing Capital as of December 31, 2023 provides a list of current, in-progress capital projects organized by asset classification, budget year and then by project number.

2.0 Recommendation

That the Corporate and Finance Services Committee recommend to City Council:

That Report CF-24-18, dated February 28, 2024 concerning the Capital Project Status Report as of December 31, 2023 be received for information.

3.0 Executive Summary

Not Applicable

4.0 Input From Other Sources

Community and Operations Services

Economic and Development Services

Safety and Facilities Services

Corporate Leadership Team (C.L.T.)

5.0 Analysis

Generally, projects are completed in a timely manner, within the approved budget and scope while delivering the expected outcome to taxpayers. However, external factors may delay timing and impact project scope and cost.

Departments are provided regular reports on the lifetime to date expenditures of their projects against approved budgets. Departments review this information, provide an update on project status and identify any potential financial or timeline related variances that may arise over the lifetime of the project.

Finance Services reviews the comments provided by departments to ensure that projects are proceeding along expected timelines, funds and grants are used for their intended purpose and to identify and close completed projects as directed by project managers in a timely manner. Finance Services ensures effective use of City funds by returning surplus funds to the approved funding source.

Finance Services meets with department heads and project managers when necessary to discuss variances and external issues where extenuating circumstances arise.

A financial update on capital projects is reported to Council on a regular basis throughout the year. Staff report on capital projects approved through the budget and generally include information on the approved project budget, actual expenditures, the project status and any other relevant details.

Attachment 1, Existing Capital as of December 31, 2023 provides a list of current, in-progress capital projects organized by asset classification, budget year and then by project number. City managed projects in the holdback period or that are complete and waiting on final invoicing are not incorporated into the list.

The asset classifications are the same as used in the City's annual capital budget as follows: Building and Equipment, New Facilities, Downtown, Information Technology, Other Initiatives, Parks, Recreation and Culture, and Transportation.

The existing capital project listing includes the year the project initiated, project number, project description, project location, approved budget (revised as applicable for additional approved funding), to date expenditures (as of December 31, 2023), budget to actual variance, project status, and reason for delay. Comments in the project status and reason for delay columns are provided by staff who manage the projects and are updated at regular intervals throughout the year.

6.0 Financial Implications

There are no financial implications resulting from the recommendation of this report.

7.0 Relationship to the Oshawa Strategic Plan

This report meets the Oshawa Strategic Plan goal of Economic Prosperity & Financial Stewardship by providing safe and reliable infrastructure.

A handwritten signature in black ink, appearing to read 'S. Sinnott', written in a cursive style.

Stephanie Sinnott, Commissioner,
Corporate and Finance Services Department

Capital Project Status as of December 31, 2023

CF-24-18 Attachment 1

Year	Project	Description	Location	Approved Budget	Adjusted Funding	Revised Budget	To-date Expenditures (as of Dec 31/23)	Budget/Exp. Variance	Project Status	Reason for Delay
2021	21100034	Retrofit of Air Distribution System and HVAC - Fire Hall 1	Fire Hall 1	750,000	896,000	1,646,000	1,337,070	308,930	Project close-out ongoing. Expected completion end of Q1 2024.	Material delays.
2021 Approved Projects Subtotal				750,000	896,000	1,646,000	1,337,070	308,930		
2022	2203	Laval Park Clubhouse	Laval Park	-	130,000	130,000	60,261	69,739	Completion of final exterior finishes are outstanding. Expected completion of Spring 2024.	Delays due to weather.
2022	22100079	Replace Pool Dehumidification System	Donevan Recreation Centre	430,000	179,786	609,786	579,546	30,240	Project close-out ongoing. Expected completion Q1 2024.	Delays experienced with obtaining close-out documents.
2022	22100080	Replace HVAC System - Fire Hall 4	Fire Hall 4	880,000	304,000	1,184,000	963,266	220,734	Project close-out ongoing. Expected completion Q1 2024.	Site conditions.
2022	22100081	Upgrade Light Programming System	Delpark Homes Centre	80,000	-	80,000	-	80,000	Currently undergoing deficiency review.	Material delays.
2022	22100082	Electric Vehicle Charging Stations	Various	250,000	258,000	508,000	337,813	170,187	Work is currently ongoing as additional stations have been identified for installation.	
2022	22110317	Refrigerant Replacement - Facility HVAC Systems	Various City Facilities	200,000	32,766	232,766	168,339	64,426	Currently undergoing deficiency rectification; completion anticipated in Q1 2024.	Material delays.
2022	22110370	Window Replacement Program	Various	120,000	72,105	192,105	11,671	180,434	Work to be retendered.	Contractor defaulted for performance.
2022	22110419	Stadium Membrane Repairs	Civic Stadium	400,000	350,000	750,000	657,458	92,542	Phase three work awarded, with construction expected to commence Q2 2024.	
2022	22110438	Leasehold Improvements	Mary St - Lease Space	425,000	400,000	825,000	225,777	599,223	Work ongoing.	Material delays.
2022	22130056	Corporate Fleet Acquisitions	Various	2,756,000	214,195	2,970,195	1,454,835	1,515,360	Awaiting delivery of one small pick up truck.	Delay in manufacturing.
2022	22130128	Electric Charging Infrastructure - Fleet Vehicles	Consolidated Operations Depot	500,000	400,000	900,000	13,229	886,771	Offer to connect signed and sent back to OPUC and work to commence early March.	Delay in transformer delivery and government grant approval for additional funds.
2022	22130132	New Vehicle Acquisition - Roads	Citywide	45,000	-	45,000	-	45,000	Awaiting delivery of truck in March.	Delays in manufacturing.
2022 Approved Projects Subtotal				6,086,000	2,340,852	8,426,852	4,472,195	3,954,657		
2023	2302	Elevator Upgrades - McLaughlin Library	McLaughlin Library	-	500,000	500,000	-	500,000	Work awarded, with construction coordination underway.	
2023	2304	Upgrade Interior Lighting - Northview Library	Northview Library	200,000	300,000	500,000	11,212	488,788	Procurement finalized. Construction expected Q2 2024.	
2023	23100078	Lighting Replacement Program	Various	50,000	-	50,000	43,317	6,683	The initial scope is completed. Further opportunities are being explored with the remaining funds.	
2023	23110139	Accessibility Improvements	Various	150,000	174,995	324,995	37,509	287,486	Procurement for construction expected to commence Q1 2024.	
2023	23110360	Sprinkler Access - SOCC	South Oshawa Community Centre	100,000	-	100,000	-	100,000	Procurement underway for design consultant.	
2023	23110365	Roof Replacement Program	Various	175,000	(45,012)	129,988	39,891	90,097	Remaining funds to be utilized for 2024 priorities.	
2023	23110411	Security Infrastructure	Various	250,000	32,879	282,879	73,309	209,570	Awaiting material delivery for CCTV at Animal Services and COD Keyscan. Procurement underway for CCTV at Memorial Park. Planning ongoing for Cameras and CCTV at COD, Mary St Garage 3.	
2023	23120058	New Recreation Centre	Thornton Road North	31,272,000	-	31,272,000	3,609,616	27,662,384	Report to Council expected end of Q1 2024.	
2023	23130135	New Corporate Fleet Acquisition	City Wide	1,821,000	124,406	1,945,406	446,611	1,498,795	All capital addition orders from this project have been ordered.	Delays in manufacturing.
2023	23110071	Roof Replacement - Harman Arena	Harman Arena	1,500,000	-	1,500,000	123,670	1,376,330	Contract pending award.	
2023	23110410	Structural Rehabilitation Program	Various	350,000	101,279	451,279	71,242	380,037	City Hall parking garage contract awarded, with work underway.	
2023	23110439	Backup Generator - Civic Dome	Civic Recreation Complex	400,000	-	400,000	13,768	386,232	Awaiting delivery of generator, anticipated Q3 2024.	Material delivery.
2023	23110440	Generator Replacement	Consolidated Operations Depot	550,000	-	550,000	491,138	58,862	Waiting for regulatory approvals.	Regulatory approval.
2023	23130056	Corporate Fleet Acquisitions	Various	5,214,000	259,592	5,473,592	71,123	5,402,469	All assets from this project have been ordered with the exception of one specialty truck in roads.	Large truck delay in manufacturing.
2023	23130136	Mobile Platform Stage	City Wide	242,000	-	242,000	-	242,000	Staff are working with company to secure the stage. Expected delivery in August 2024.	
2023 Approved Projects Subtotal				42,274,000	1,448,139	43,722,139	5,032,405	38,689,734		
Building and Equipment Total				49,110,000	4,684,991	53,794,991	10,841,670	42,953,321		
2015	1543	Document Management System	City Hall	500,000	-	500,000	194,524	305,476	Working on implementation of RIM Strategy.	Multi-year implementation.
2015 Approved Projects Subtotal				500,000	-	500,000	194,524	305,476		
2016	16300011	Replace Oshawa Land Information System (OLI)	City Hall	1,500,000	840,000	2,340,000	1,073,591	1,266,409	Project is in User Acceptance Testing, integrations, customer portal and training efforts underway. Go-Live planned for the end of Q2 2024.	
2016 Approved Projects Subtotal				1,500,000	840,000	2,340,000	1,073,591	1,266,409		
2018	18300014	Software Upgrade - PeopleSoft HR	City Hall	250,000	-	250,000	120,449	129,551	HCM (human capital management) discovery for RFP creation in progress.	
2018	18300054	Replace Manta System	City Hall	600,000	225,000	825,000	680,513	144,487		
2018 Approved Projects Subtotal				850,000	225,000	1,075,000	800,962	274,038		
2019	19300019	Annual Technology Projects	Various City Facilities	500,000	(247,262)	252,738	95,620	157,119		
2019 Approved Projects Subtotal				500,000	(247,262)	252,738	95,620	157,119		
2020	20300020	Annual Technology Projects	Various City Facilities	500,000	-	500,000	211,419	288,581		

Capital Project Status as of December 31, 2023

Year	Project	Description	Location	Approved Budget	Adjusted Funding	Revised Budget	To-date Expenditures (as of Dec 31/23)	Budget/Exp. Variance	Project Status	Reason for Delay
2020	20300065	Meeting Management Software	City Hall	350,000	-	350,000	255,275	94,725		
2020	20300099	NG911 Network Upgrade	Firehall 1	330,000	4,465,000	4,795,000	2,240,657	2,554,343	Project is in progress.	
2020 Approved Projects Subtotal				1,180,000	4,465,000	5,645,000	2,707,351	2,937,649		
2021	2113	2113 2021 Computer Equipment Rollout	Various City Facilities	-	30,000	30,000	20,866	9,134		
2021	21300102	Business Continuity / Disaster Recovery Plan	City Hall	70,000	-	70,000	35,082	34,918	Implementation in progress.	
2021	21300109	Officer Enhancements	City Hall	100,000	-	100,000	5,164	94,836	Online Payment Portal planned go-live Feb 2024; implementation of Appeal Portal will follow.	
2021 Approved Projects Subtotal				170,000	30,000	200,000	61,112	138,888		
2022	2210	Computer Equipment Rollout	City Wide	-	60,528	60,528	27,770	32,758		
2022	22300032	IT Server Upgrades	City Hall	60,000	-	60,000	-	60,000		
2022	22300040	Software Upgrade – G.I.S.	City Hall	60,000	-	60,000	-	60,000	SOW (statement of work) delivered by vendor; review in progress.	
2022	22300103	Policy and Standards Development	City Hall	75,000	-	75,000	-	75,000		
2022	22300121	Replace IT Service Management Tools	City Hall	100,000	-	100,000	-	100,000	Pending resource availability.	
2022	22300124	Health, Safety and Disability Tracking Software	City Hall	100,000	-	100,000	13,865	86,135	Initial implementation complete. End user rollout planning is in progress.	
2022 Approved Projects Subtotal				395,000	60,528	455,528	41,635	413,893		
2023	23300039	Network Switch Upgrades	Various City Facilities	75,000	-	75,000	53,857	21,143		
2023	23300090	Recreation Software Upgrade	City Wide	100,000	-	100,000	-	100,000	Evaluation of requirements is tied to CityView rollout.	
2023	23300105	PeopleSoft Financials Review and Roadmap	City Wide	250,000	-	250,000	-	250,000		
2023	23300113	Expansion of Digital Services	City Wide	50,000	-	50,000	-	50,000	Funding to be distributed upon prioritization of business requests.	
2023	23300115	Corporate Data Program	City Hall	240,000	-	240,000	-	240,000		
2023	23300116	Cybersecurity Penetration Test and Remediation	City Wide	200,000	-	200,000	19,004	180,996		
2023 Approved Projects Subtotal				915,000	-	915,000	72,861	842,139		
Information Technology Total				6,010,000	5,373,266	11,383,266	5,047,655	6,335,611		
2021	21120001	Fire Training Tower	FIN-21-54	-	1,500,000	1,500,000	1,168,864	331,136	Contractor has yet to deliver the forcible entry door, and some warranty work that is still outstanding, which will be completed by the end of February.	
2021 Approved Projects Subtotal				-	1,500,000	1,500,000	1,168,864	331,136		
New Facilities Total				-	1,500,000	1,500,000	1,168,864	331,136		
2018	18400022	Track and Field Lighting - Pereyma Secondary School	316 Conant St	250,000	-	250,000	-	250,000		
2018 Approved Projects Subtotal				250,000	-	250,000	-	250,000		
2019	19400031	ARC Cultural Hub Feasibility Study	Arts Resource Centre	100,000	-	100,000	80,919	19,081	Work ongoing. Report anticipated Q2 2024.	
2019	19400037	Environmental Site Assessment	Raleigh Avenue	125,000	-	125,000	86,234	38,766	Final Invoice to be processed by the end of February.	
2019 Approved Projects Subtotal				225,000	-	225,000	167,153	57,847		
2020	20400034	Engineering Design Standards and Guideline Review	Citywide	210,000	43,113	253,113	220,124	32,989	Working towards completion in Q1 2024.	Staffing/lack of resources/competing priorities.
2020	20400043	Integrated Transportation Master Plan Update	Citywide	650,000	-	650,000	-	650,000	RFP has been drafted and is being finalized, to be released at end of Q1 2024. Final RFP will be taken to Committee and Council for direction/review.	Staffing/lack of resources/competing priorities.
2020	20400047	Stormwater Management Master Plan	Citywide	350,000	374,195	724,195	-	724,195	The project has been initiated and is progressing.	Staffing/lack of resources.
2020 Approved Projects Subtotal				1,210,000	417,308	1,627,308	220,124	1,407,184		
2022	22400004	Facility Needs Assessment Update	Various	150,000	-	150,000	136,429	13,571		
2022	22400065	Remove and Replace Fuel Storage Tanks	Oshawa Executive Airport	700,000	-	700,000	511,528	188,472	Project close-out and deficiency work is currently ongoing. Expected completion end Q1 2024.	Material delays, site conditions and design consideration
2022	22400066	Excess Soil Management	Various	325,000	-	325,000	180,645	144,355	Funding for various projects; review needed to ensure completion of all funding needs prior to closing account.	
2022 Approved Projects Subtotal				1,175,000	-	1,175,000	828,602	346,398		
2023	23400066	Excess Soil Management	Various	314,000	-	314,000	10,034	303,966	Funding for various projects; Laval Parking Lot is complete.	
2023	23400067	Infrastructure Condition Monitoring	Various Locations	100,000	-	100,000	32,300	67,700	Road inspection is complete and payment has been processed. Biennial inspection is also complete, and payment is being processed.	
2023	23400068	Northwood Business Park Sign	Northwood Business Park	800,000	-	800,000	40,588	759,412	Proceeding into the design phase for the Conlin Roundabout and a RFP is being developed for production and installation.	
2023 Approved Projects Subtotal				1,214,000	-	1,214,000	82,922	1,131,078		
Other Initiatives Total				4,074,000	417,308	4,491,308	1,298,801	3,192,507		
2018	18500043	Rose Valley Community Park (previously Thornton Community Park)	Thornton Road Lands SW of Airport	300,000	5,180,000	5,480,000	1,502,637	3,977,363	Construction ongoing.	
2018	18510079	Second Marsh Management Plan Update	Second Marsh	175,000	-	175,000	152,970	22,030	Management Plan is complete. Finalizing supplemental reports.	Budgetary constraints.
2018 Approved Projects Subtotal				475,000	5,180,000	5,655,000	1,655,608	3,999,392		

Capital Project Status as of December 31, 2023

Year	Project	Description	Location	Approved Budget	Adjusted Funding	Revised Budget	To-date Expenditures (as of Dec 31/23)	Budget/Exp. Variance	Project Status	Reason for Delay
2020	20510117	Pathway Surfacing Replacement Program	Various	100,000	(25,000)	75,000	52,195	22,805	Work ongoing. To be completed after spring thaw.	
2020 Approved Projects Subtotal				100,000	(25,000)	75,000	52,195	22,805		
2021	2112	Rotary Park Development	254 Centre St S	-	11,221,663	11,221,663	1,164,822	10,056,841	Project pending award.	
2021	21510119	Conant Park Redevelopment - Design	Conant Park	60,000	45,000	105,000	69,632	35,368	Procurement process for construction underway.	
2021	21510121	Sunnyside Park Redevelopment - Design	Sunnyside Park	53,000	1,200,000	1,253,000	299,600	953,400	Construction ongoing.	
2021	21520046	Laval Walkway Redevelopment	Laval Court	180,000	-	180,000	761	179,239	Project is on hold.	Pending developer and encroachment agreement.
2021	21520047	Oshawa Creek Trail at Gibb Street - Design	Oshawa Creek Trail at Gibb St	80,000	50,000	130,000	31,088	98,912	Existing trail closed for safety. Operations rerouting trail as required.	Remaining work awaiting coordination with Region of Durham.
2021	21540022	Consortium Watercourse Bank Stabilization Program	Various	10,000	-	10,000	-	10,000	Project is delayed - to be completed in 2024.	Staff resources.
2021 Approved Projects Subtotal				383,000	12,516,663	12,899,663	1,565,902	11,333,761		
2022	2209	Parkette 4 Kedron Part II	Kedron Part II	-	350,000	350,000	-	350,000	Park substantially complete. Finalizing project close-out with developer.	
2022	22500016	A.T.M.P. Trail Link 3 - Taunton Part II Plan	Esterbrook Drive	250,000	2,500,000	2,750,000	38,064	2,711,936	Design is ongoing.	
2022	22510130	Pumphouse Marsh Viewing Deck	Pumphouse Marsh	175,000	200,000	375,000	306,299	68,701	Deficiency rectification planned for Spring 2024.	Weather affecting ability to complete deficiencies.
2022	22520048	Michael Starr Trail Improvements	Michael Starr Trail	1,240,000	(800,000)	440,000	107,923	332,077	Project is on hold.	To be coordinated with the Region of Durham.
2022 Approved Projects Subtotal				1,665,000	2,250,000	3,915,000	452,286	3,462,714		
2023	2308	Lakeview Park Gazebo	Lakeview Park	-	115,000	115,000	-	115,000	Project underway, to be completed Q4 2024.	
2023	23500046	Parks Development - Site Investigations	City Wide	25,000	31,228	56,228	15,773	40,455	Ongoing.	
2023	23500067	Bond/Simcoe Urban Park	Bond Street and Simcoe Street (NE corner)	500,000	103,120	603,120	432,645	170,475	Design ongoing.	
2023	23510129	Northview Lawn Bowling	Northview Park	250,000	152,157	402,157	-	402,157	Design ongoing.	
2023	23510132	Lakeview Park Pathway Replacement	Lakeview Park	120,000	-	120,000	26,800	93,200	Design ongoing.	
2023	23510134	Easton Park Redevelopment	Easton Park	160,000	-	160,000	16,643	143,357	Design ongoing.	
2023	23510136	Baker Park - Splash Pad	Baker Park	85,000	-	85,000	5,170	79,830	Environmental site investigation reporting ongoing.	
2023	23510138	Greenbriar Park Redevelopment	Greenbriar Park	40,000	-	40,000	27,621	12,379	Design nearing completion. Procurement for construction expected to commence end of Q1 2024.	
2023	23510142	Elena Park Redevelopment	Elena Park	70,000	75,000	145,000	15,231	129,769	Environmental site investigation ongoing, and design underway.	Expanded scope due to additional parcel of land procured by the City.
2023	23520049	Airport Trail Safety Modifications	Oshawa Creek Trail at Oshawa Executive Airport	200,000	-	200,000	21,968	178,032	Deficiencies to be addressed in Spring 2024.	Pending favourable weather.
2023	23530004	Stone Street Park Shore Protection	Stone Street Park	300,000	-	300,000	2,646	297,354	Initial shoreline review ongoing.	
2023	23540005	Stormwater Mgmt Pond Cleaning	Brasswinds Trail	325,000	136,808	461,808	16,099	445,709	Council recently approved adding funding required for the project. Project to be completed by November.	
2023	23540033	Harmony Creek Branch 1 Study	Central Park Blvd N to Rossland Rd E	125,000	-	125,000	25,065	99,935	Comments on the draft fluvial assessment study report have been provided and it's about 60% completed.	
2023	23540074	Oshawa Creek Main Branch	From Thomas St to Wentworth St W	75,000	100,000	175,000	87,868	87,132	Staff have provided comments on the draft report and are awaiting the revised report. The report is about 75 % completed.	
2023	23540093	Harmony Creek Branch 3 Watercourse Improvement	Hillcroft to Rossland	225,000	1,000,000	1,225,000	20,332	1,204,668	Bid Closed on Jan 25. Evaluation Meeting on Feb 7. On Schedule.	
2023 Approved Projects Subtotal				2,500,000	1,713,313	4,213,313	713,859	3,499,455		
Parks, Rec and Culture Total				5,123,000	21,634,976	26,757,976	4,439,850	22,318,127		
2013	1378	Street Lighting Improvements (Bloor St., Merritt to Ritson Rd. S. (N & S))	Bloor St, Merritt to Ritson Rd S	43,000	-	43,000	-	43,000	Region delivered project. Construction complete. Awaiting invoice.	
2015	1576	Townline Road North - Street Lighting Upgrades	Adelaide Ave. to Pebblestone Rd.	63,000	-	63,000	-	63,000	Follow up with Region on timing.	
2015	15700911	Conlin Rd W (Founders Dr to Simcoe St N) Widening	Founders DR to Simcoe St N	1,100,000	-	1,100,000	-	1,100,000	Region delivered project. Construction complete. Awaiting invoice.	
2015	15701716	Conlin & Wilson Round-about	At Wilson Rd N	100,000	22,000	122,000	-	122,000	Design of Dual Lane Roundabout included in contract C2022-119 Conlin Road East Design - Ritson to Grandview.	
2015	15720019	Simcoe St N MUP (Windfields)	Various	677,000	-	677,000	-	677,000	Work has been completed, and staff are resolving outstanding items with Region before signing off on invoices.	
2016	16770008	Control & Warning Signals-Harmony Rd N at Legends Centre	Harmony Rd. N. at Delpark Homes Centre	190,000	60,000	250,000	-	250,000	Region delivered project. Construction complete. Awaiting invoice.	
2015 Approved Projects Subtotal				2,173,000	82,000	2,255,000	-	2,255,000		
2019	19720025	Replacement of Transponders and	Various Locations	470,000	180,000	650,000	-	650,000	Reviewing submission to RFP.	
2019	19730007	2019 Subdivision Development Related Projects	Various Locations	226,000	2,118,667	2,344,667	1,284,165	1,060,502		

Capital Project Status as of December 31, 2023

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2019	19730448	Britannia Ave W Design	Thornton Rd N to West of Windfields Farm Dr	-	-	-	-	-	Consultant proposal under review.	
2019	19730456	Northwood Roads Environmental Assessment	Stevenson Rd N & Future Midblock Arterial	260,000	195,079	455,079	134,984	320,095	Working towards a possible P.I.C. 2 in April 2024.	
2019	19750041	Harmony Rd N - West Side Sidewalk	Taunton Rd E To Missom Gate	100,000	-	100,000	-	100,000	Survey and negotiations with the Region have been completed. A future sidewalk contract will be added after the completion of the initial Corp Development, south of Missom Gate.	
2019	19750114	Harmony Rd N - Sidewalk & Multi-Use Path	Coldstream Dr to Conlin Rd E	460,000	79,000	539,000	-	539,000	Region delivered work. Currently in discussions with the Region.	
2019	19760047	Harmony Road N Street Lighting Upgrades	Coldstream Dr to Conlin Rd	-	851,000	851,000	-	851,000	Region delivered project. Construction complete. Awaiting invoice.	
2019	19770023	Traffic Signal Uninterruptable Power Supply	2 locations	50,000	-	50,000	-	50,000	Region delivered project. Construction complete. Awaiting invoice.	
2019	19770026	Accessible Pedestrian Signals	Various	170,000	-	170,000	-	170,000	To be completed in 2024.	Supply chain issues.
2019 Approved Projects Subtotal				1,736,000	3,423,746	5,159,746	1,419,149	3,740,597		
2020	20730485	Conlin Rd E	Wilson Rd N to Townline Rd N	839,000	1,392,353	2,231,353	221,927	2,009,426	Design currently in 30% Design Phase.	
2020	20740089	Neighbourhood Traffic Management Projects	TBD	50,000	-	50,000	8,856	41,144	Staff engaged with communities for NTMG (Neighbourhood Traffic Management Projects) process. 40 km/h Area Pilot Project started in 2022 and brought back to Council in 2024 for further direction.	
2020	20760045	Simcoe St N - Street Lighting Upgrades	Northern Dancer Dr to Winchester Rd	934,000	465,000	1,399,000	431,710	967,290	Region delivered project. Construction complete. Awaiting invoice.	
2020	20760046	Townline Rd N - Street Lighting Upgrades	Beatrice St E to Taunton Rd	599,000	-	599,000	-	599,000	Region delivered project. Construction complete. Awaiting invoice.	
2020	20770027	Traffic Signal Uninterruptable Power Supply	Various	50,000	-	50,000	-	50,000	Region delivered project. Construction complete. Awaiting invoice.	
2020	20770030	Accessible Pedestrian Signals	King St. & Gibbons St.	85,000	-	85,000	-	85,000	Region delivered project. Construction complete. Awaiting invoice.	
2020	20770035	Accessible Pedestrian Signals	Bond St. east of Claymore Cres.	85,000	-	85,000	-	85,000	Region delivered project. Construction complete. Awaiting invoice.	
2020 Approved Projects Subtotal				2,642,000	1,857,353	4,499,353	662,493	3,836,860		
2021	21710082	Structure Replacement Designs	Various	240,000	(134,832)	105,168	77,484	27,684	Pedestrian Bridge 1-2053 is currently at 90% design, this project was divided into 3 phases from the original; the first 2 phases are complete. Phase 3 for Howden Culvert, is currently under review for the 100%	
2021	21730452	Conlin Road West	West City Limits to Stevenson Rd N	4,400,000	5,598,687	9,998,687	3,618,088	6,380,599	Construction 95% complete; fencing, roundabout and pedestrian crossover commissioning in process.	
2021	21730459	Central Oshawa Hub Infrastructure Improvements (Merged with Old Mobility Hub Transportation and Land Use Study)	Metrolinx GO Mobility Hub	533,000	123,866	656,866	432,986	223,879		
2021	21730486	Ritson/Columbus Roundabout Design	Ritson Rd N & Columbus Rd E	250,000	4,053,504	4,303,504	1,870,623	2,432,881	Design awarded to CIMA, 30% design due June 2024.	
2021	21730487	Thornton Road North	Conlin Rd W to Winchester Rd W	4,873,000	-	4,873,000	570,040	4,302,960	90% design review in progress, utility relocations being coordinated.	
2021	21740089	Neighbourhood Traffic Management Projects	Various	50,000	-	50,000	-	50,000		
2021	21750139	Olive Ave Sidewalk Reconstruction	Olive Ave and Court St	168,000	52,000	220,000	-	220,000	Region delivered project. Delayed due to ongoing construction projects in the area.	
2021	21770009	New Traffic Control Signals	Grandview St N and Greenhill Ave	250,000	-	250,000	-	250,000	Region delivered project. Construction complete. Awaiting invoice.	
2021	21770027	Traffic Signal Uninterruptable Power Supply	Various	50,000	-	50,000	-	50,000	Region delivered project. Construction complete. Awaiting invoice.	
2021	21770029	Signal Controller Replacements	Various	64,000	-	64,000	-	64,000	Region delivered project. Construction complete. Awaiting invoice.	
2021	21770030	Accessible Pedestrian Signals	Various	85,000	-	85,000	-	85,000	Region delivered project. Construction complete. Awaiting invoice.	
2021 Approved Projects Subtotal				10,963,000	9,693,225	20,656,225	6,569,222	14,087,003		
2022	2207	Decorative Lighting Program	Downtown	-	525,000	525,000	182,039	342,961	DS Project is ongoing.	
2022	2213	GM Road Pothole Initiative	GM	13,750	-	13,750	-	13,750		
2022	22701720	Visual Aid Location Remediation	Oshawa Executive Airport - Runway 05/23	50,000	-	50,000	35,144	14,856	Anticipated that the balance of the work would be completed last year. The contractor is still waiting for parts to complete the work.	
2022	22710092	Pedestrian Structure Replacements	350m south of Bloor St W and 200m west of Erie St	438,000	2,139,832	2,577,832	1,549,630	1,028,202	Structure 1-1007 complete, and deficiency list to be complied in May 2024. Structure 1-2053 at 90% design.	
2022	22730490	Subdivision Related Projects	Various	234,000	-	234,000	-	234,000	Waiting for subdivision to get to Stage 1 and Stage 2 approval to process payments.	
2022	22740007	A.T.M.P. Cycling Network Expansion	Various	50,000	88,479	138,479	82,050	56,430	List of work being developed and implementation to be completed by end of August.	

Capital Project Status as of December 31, 2023

Year	Project	Description	Location	Approved Budget	Adjusted Funding	Revised Budget	To-date Expenditures (as of Dec 31/23)	Budget/Exp. Variance	Project Status	Reason for Delay
2022	22740148	Roads Resurfacing	Various	235,000	-	235,000	-	235,000	Project will be deferred until the completion of the Conlin/Wilson Roundabout.	
2022	22740156	Region Coordination (Overlay)	Veterans Rd & Holland St	518,000	-	518,000	-	518,000	Region lead project; currently awaiting final inspection by the Region before processing payment.	
2022	22750115	Centre St N & Brock St W - Sidewalk	William St W to Simcoe St N	470,000	150,000	620,000	-	620,000	Region delivered project. It is expected to have a Fall 2024 tender and a Spring 2025 construction start.	
2022	22750143	Farewell St Sidewalk & Multi-Use Path	Farewell St	674,000	415,000	1,089,000	-	1,089,000	Region delivered project. Construction expected to start in 2024.	
2022	22760056	Centre Street North Street Lighting Upgrades	Centre Street South from King St W to Elgin	295,000	350,000	645,000	-	645,000	To be completed in 2024 in conjunction with Region road reconstruction.	
2022	22770029	Signal Controller Replacements	Various	64,000	-	64,000	-	64,000	Region delivered project. Construction complete. Awaiting invoice.	
2022	22770030	Accessible Pedestrian Signals	Various	85,000	-	85,000	-	85,000	Region delivered project. Construction complete. Awaiting invoice.	
2022	22770060	L.E.D. Signal Replacement	Various	20,000	-	20,000	-	20,000	Region delivered project. Construction complete. Awaiting invoice.	
2022	22770061	New Pedestrian Crossover Signals	TBD	50,000	-	50,000	-	50,000	Region delivered project. Construction complete. Awaiting invoice.	
2022 Approved Projects Subtotal				3,196,750	3,668,311	6,865,061	1,848,862	5,016,199		
2023	2307	Traffic Signal - Steeplechase		-	280,000	280,000	-	280,000	Funding received from developer for traffic signal project.	
2023	23710027	Simcoe St S Bridge Rehab	60m north of Valley Drive	1,131,000	-	1,131,000	902,031	228,969	Contract (23-05) completion deficiencies outstanding. To be completed in Spring 2024.	Supply chain issues.
2023	23710028	Boundary Road Agreement - Townline Rd N Culvert Replacement	1.05km S of Howden Rd E	80,000	-	80,000	-	80,000	Clarington led project. Work deferred to 2025 due to delay in design.	
2023	23710051	Gibb St Bridge Rehabilitation	Corbett Creek, 230m W of Thornton Rd S	281,000	-	281,000	250,324	30,676	Contract (23-05) completion deficiencies outstanding. To be completed in Spring 2024.	Supply chain issues.
2023	23730455	Conlin Road East	Harmony Rd N to Grandview St N	4,615,000	-	4,615,000	22,191	4,592,809		
2023	23730479	Britannia Ave W	Thornton Rd N to W of Oshawa Creek	4,990,000	-	4,990,000	-	4,990,000		
2023	23730490	Subdivision Related Projects	Various	58,000	-	58,000	-	58,000	Waiting for subdivision to get to Stage 1 and Stage 2 approval to process payments.	
2023	23730492	Britannia Ave West Bridge	Britannia Ave W 400m W of Windfields Farm	219,000	150,000	369,000	2,747	366,253	Consultant proposal under review.	
2023	23740043	Asphalt Preservation-Overlay	Various	1,800,000	-	1,800,000	1,534,859	265,141	Contract O 24-01 currently out to tender. Tender closing date February 21, 2024.	
2023	23740056	Asphalt Preservation-Crack Seal	City Wide	135,000	(6,243)	128,757	60,408	68,349	List of 2023 crack seal candidates sent to contractor, and awaiting contractor submittals.	
2023	23740077	Road Reconstruction Program	Various	50,000	392,204	442,204	15,620	426,584	Currently in warranty period. Contractor is working on completing remaining completion deficiencies.	
2023	23740089	Neighbourhood Traffic Management Projects	Various	100,000	-	100,000	-	100,000		
2023	23740115	Northern Roads Program	Various	900,000	97,251	997,251	847,019	150,233	Contract documents at 95%, tender Q1 2024.	
2023	23740157	Two-Way Street Conversion	Albert/Celina & Brock/Colborne	250,000	150,000	400,000	126,957	273,043	Detailed design is being undertaken internally.	
2023	23740159	Road Reconstruction - Bickle Dr Subdivision	Roselawn Ave, Bickle Dr, Winnifred Ave	300,000	-	300,000	-	300,000	90% design review in progress; construction budget to be taken to Council for 2025 budget.	
2023	23750117	Horizontal Control Monuments	City Wide	45,000	(3,128)	41,872	-	41,872	The horizontal control monuments have been installed and observed. The contractor is working to correct an issue with the elevations and some errors on the reference sheets.	
2023	23760014	Street Lighting Upgrades	Various	55,000	-	55,000	30,782	24,218	OPUC delivered project. Construction complete. Awaiting invoice.	
2023	23760025	Bloor St. W. Street Lighting	West City Limits to West of Stevenson Rd S	300,000	-	300,000	-	300,000	Work to be completed in 2024. Region reconstruction project.	
2023	23760058	Farewell St Street Lighting Upgrades	Farewell St, Bloor St E to Harbour Rd	315,000	-	315,000	-	315,000	Work to be completed in 2024. Region reconstruction project.	
2023	23770027	Traffic Signal Uninterruptable Power Supply	Various	100,000	-	100,000	-	100,000	Region delivered project. Construction complete. Awaiting invoice.	
2023	23770029	Signal Controller Replacements	Various	69,000	-	69,000	-	69,000	Region delivered project. Construction complete. Awaiting invoice.	
2023	23770030	Accessible Pedestrian Signals	TBD	100,000	-	100,000	-	100,000	Region delivered project. Construction complete. Awaiting invoice.	
2023	23770060	L.E.D. Signal Replacement	Various	20,000	-	20,000	-	20,000	Region delivered project. Construction complete. Awaiting invoice.	
2023	23770070	New Traffic Control Signals	Windfields Farm Dr E & Steeplechase St (Costco Entrance)	250,000	-	250,000	-	250,000	Design work completed. Construction expected to start in Q2 of 2024.	
2023 Approved Projects Subtotal				16,163,000	1,060,084	17,223,084	3,792,938	13,430,147		
Transportation Total				36,873,750	19,784,719	56,658,469	14,292,664	42,365,805		
Grand Total				101,190,750	53,395,261	154,586,011	37,089,504	117,496,507		