

To: Corporate and Finance Services Committee

From: Stephanie Sinnott, Commissioner,
Corporate and Finance Services Department

Report Number: CF-23-57

Date of Report: September 6, 2023

Date of Meeting: September 11, 2023

Subject: Capital Project Status as of July 31, 2023

Ward: All Wards

File: 03-05

1.0 Purpose

The purpose of this report is to provide Council with a capital project status update on the City's current capital projects.

Attachment 1, Existing Capital as of July 31, 2023 provides a list of current, in-progress capital projects organized by asset classification, budget year and then by project number.

2.0 Recommendation

That the Corporate and Finance Services Committee recommend to City Council:

That project 17540011 – Harmony Creek Branch 3 Watercourse Improvement Study be cancelled and remaining funding returned to source; and

That Report CF-23-57 concerning the Capital Project Status Report as of July 31, 2023 dated September 6, 2023 be received for information.

3.0 Executive Summary

Not Applicable

4.0 Input From Other Sources

Community and Operations Services

Economic and Development Services

Safety and Facilities Services

Corporate Leadership Team (C.L.T.)

5.0 Analysis

Generally, projects are completed in a timely manner, within the approved budget and scope while delivering the expected outcome to taxpayers. However, external factors may delay timing and impact project scope and cost.

Departments are provided regular reports on the lifetime to date expenditures of their projects against approved budgets. Departments review this information, provide an update on project status and identify any potential financial or timeline related variances that may arise over the lifetime of the project.

Finance Services reviews the comments provided by departments to ensure that projects are proceeding along expected timelines, funds and grants are used for their intended purpose and to identify and close completed projects as directed by project managers in a timely manner. Finance Services ensures effective use of City funds by returning surplus funds to the approved funding source.

Finance Services meets with department heads and project managers when necessary to discuss variances and external issues where extenuating circumstances arise.

A financial update on capital projects is reported to Council on a regular basis throughout the year. Staff report on capital projects approved through the budget and generally include information on the approved project budget, actual expenditures, the project status and any other relevant details.

Attachment 1, Existing Capital as of July 31, 2023 provides a list of current, in-progress capital projects organized by asset classification, budget year and then by project number. City managed projects in the holdback period or that are complete and waiting on final invoicing are not incorporated into the list.

The asset classifications are the same as used in the City's annual capital budget as follows: Building and Equipment, New Facilities, Downtown, Information Technology, Other Initiatives, Parks, Recreation and Culture, and Transportation.

The existing capital project listing includes the year the project initiated, project number, project description, project location, approved budget (revised as applicable for additional approved funding), to date expenditures (as of July 31, 2023), budget to actual variance, project status, and reason for delay. Comments in the project status and reason for delay columns are provided by staff who manage the projects and are updated at regular intervals throughout the year.

5.1 17540011 – Harmony Creek Branch 3 Watercourse Improvement Study

As noted in the attachment, staff are recommending this project be cancelled.

A Fluvial Geomorphological Study was completed & shared with Smart Centre for their consideration. At this time, no response from Smart Centre has been received, therefore staff are recommending this project be cancelled and resubmitted at a later date if needed.

6.0 Financial Implications

There are no financial implications resulting from the recommendation of this report.

7.0 Relationship to the Oshawa Strategic Plan

This report meets the Oshawa Strategic Plan goal of Economic Prosperity & Financial Stewardship by providing safe and reliable infrastructure.



Stephanie Sinnott, Commissioner,
Corporate and Finance Services Department

Year	Project	Description	Location	Approved Budget	Adjusted Funding	Revised Budget	To-date Expenditures (as of Jul 31/23)	Budget/Exp. Variance	Project Status as of August 03	Reason for delay as of August 03
2021	2114	New Vehicle - Fire Prevention Inspector	City Wide	-	56,000	56,000	-	56,000	Arrived last month. Decals and AVL still to be installed. Project to remain open.	AVL and Decals still to be installed.
2021	21100034	Retrofit of Air Distribution System and HVAC - Fire Hall 1	Fire Hall 1	750,000	896,000	1,646,000	356,093	1,289,907	Boilers replaced, awaiting delivery of roof top units. Construction anticipated in Q4.	
2021	21100075	Replace Aluminum Windows - FH#1	Fire Hall #1	200,000	615,959	815,959	508,337	307,622	Work substantially complete. Awaiting on two doors for installation.	Supply chain and material delays.
2021	21130056	Corporate Fleet Acquisitions	Various	2,992,000	29,669	3,021,669	2,044,247	977,422	Still awaiting delivery of 1 pick up truck and 2 street sweepers.	Delay in part availability.
2021 Approved Projects Subtotal				3,942,000	1,597,628	5,539,628	2,908,677	2,630,951		
2022	2203	Laval Park Clubhouse	Laval Park	-	90,000	90,000	38,984	51,016	Interior electrical work complete. Work on front vestibule ongoing.	
2022	22100079	Replace Pool Dehumidification System	Donevan Recreation Centre	430,000	176,428	606,428	33,058	573,370	Work substantially complete, commissioning and deficiency rectification ongoing. Anticipated completion end of Q3.	
2022	22100080	Replace HVAC System - Fire Hall 4	Fire Hall 4	880,000	304,000	1,184,000	48,496	1,135,504	Work ongoing, anticipated equipment delivery end of Q3.	
2022	22100081	Upgrade Light Programming System	Delpark	80,000	-	80,000	-	80,000	Materials continue to be back ordered. Targeting end of Q3 completion	
2022	22100082	Electric Vehicle Charging Stations	Various	250,000	258,000	508,000	293,284	214,716	2022 capital complete. 2023 capital tender closing, work to commence mid September.	
2022	22110317	Refrigerant Replacement - Facility HVAC Systems	Various City Facilities	200,000	32,766	232,766	56,720	176,046	Installation work to install heat pumps out for tender.	
2022	22110370	Window Replacement Program	Various	120,000	-	120,000	7,782	112,218	Contract awarded. Window glass and frame material delivery 8-12 wks.	
2022	22110419	Stadium Membrane Repairs	Civic Stadium	400,000	350,000	750,000	260,771	489,229	Phase two work ongoing, anticipated completion end of Q3. Phase three work to be submitted as 2024 capital.	
2022	22110438	Leasehold Improvements	Mary St - Lease Space	425,000	400,000	825,000	14,646	810,354	Contract awarded. HVAC work ongoing, accessibility modifications to Unit A/B to commence end of Q3.	
2022	22130056	Corporate Fleet Acquisitions	Various	2,756,000	213,813	2,969,813	655,472	2,314,341	Still awaiting delivery of several vehicles.	Manufacturing delays.
2022	22130127	New Vehicle Acquisition - MLELS Vehicles	Various	130,000	-	130,000	71,802	58,198	Vehicles have been delivered, but are waiting on up fitting parts.	Delay in part availability.
2022	22130128	Electric Charging Infrastructure - Fleet Vehicles	Consolidated Operations Depot	500,000	-	500,000	4,233	495,767	Waiting for OPUC to provide transformer.	Availability
2022	22130132	New Vehicle Acquisition - Roads	Citywide	45,000	-	45,000	-	45,000	Vehicle ordered.	
2022 Approved Projects Subtotal				6,216,000	1,825,006	8,041,006	1,485,248	6,555,758		
2023	2302	Elevator Upgrades - McLaughlin Library	McLaughlin Library	-	500,000	500,000	-	500,000	Tender preparation ongoing, closes end August. Anticipated award end of Q3. Estimated material delivery 16-20wks.	
2023	2303	Roof Replacement - McLaughlin Library	McLaughlin Library	-	710,000	710,000	2,239	707,761	Work to commence mid August, anticipated completion Q4.	
2023	2304	Upgrade Interior Lighting - Northview Library	Northview Library	-	200,000	200,000	2,340	197,660	Lighting design by consultant ongoing.	
2023	23100078	Lighting Replacement Program	Various	50,000	-	50,000	-	50,000	Fixture testing underway and light balance assessments for lighting compatibility ongoing .	
2023	23110071	Roof Replacement - Harman Arena	Harman Arena	1,500,000	-	1,500,000	1,400	1,498,600	Roof design ongoing. Structural reinforcing of the existing roof system underway, anticipated completion of structural work end of Q3.	Existing roof system required significant structural reinforcing prior to commencing with roof replacement.
2023	23110139	Accessibility Improvements	Various	150,000	-	150,000	6,258	143,742	Architectural design and permitting underway for Donevan main entrance. Accessible upgrades at Tribute CC complete.	
2023	23110359	Replace Overhead Doors	Howden Depot	150,000	(6,823)	143,177	-	143,177	Contract awarded, anticipated start of September, completion by Q4.	
2023	23110360	Sprinkler Access - SOCC	South Oshawa Community Centre	100,000	-	100,000	-	100,000	Reviewing consultant submission for design costs.	
2023	23110363	Building Condition Audits	Various	150,000	-	150,000	21,827	128,173	Main facility condition audits complete per annual schedule. Various specialized assessments ongoing.	
2023	23110365	Roof Replacement Program	Various	175,000	(41,654)	133,346	3,786	129,560	Built Up Roofing system above reception replaced in July. Reviewing tender submission and recommending award for parking garage stair well and elevator tower.	
2023	23110410	Structural Rehabilitation Program	Various	350,000	-	350,000	-	350,000	Column repair at Fire Hall 2 complete, repair work on City Hall garage ongoing.	

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2023	23110411	Security Infrastructure	Various	250,000	-	250,000	-	250,000	Paving repairs at 14 Simcoe currently being coordinated, COD gate intercom system replacement underway; Lakeview and Ed Broadbent CCTV infrastructure ongoing. City Hall garage and emergency stations ongoing, Donevan skate park CCTV ongoing.	Delays from manufacturer for gate communications, Donevan cameras, CCTV.
2023	23110439	Backup Generator - Civic Dome	Civic Recreation Complex	400,000	-	400,000	-	400,000	Design 90% complete. Tender preparation to commence end of August.	Equipment lead time 52 weeks for generator.
2023	23110440	Generator Replacement	Consolidated Operations Depot (COD)	550,000	-	550,000	1,781	548,219	Generator has been procured. Contractor commencing work on automatic transfer switch and retrofitting existing conditions.	
2023	23110448	Engineering Studies for Fire Halls	Fire Halls 2, 3 and 4	50,000	-	50,000	-	50,000	Draft report received. Final report pending.	
2023	23120058	New Recreation Centre	Thornton Road North	31,272,000	-	31,272,000	782,291	30,489,709	Schematic design complete. Detailed design ongoing.	
2023	23130056	Corporate Fleet Acquisitions	Various	5,214,000	-	5,214,000	-	5,214,000	Delivery for these vehicles is currently outstanding - awaiting delivery on approx. 50% of fleet.	
2023	23130135	New Corporate Fleet Acquisition	City Wide	1,821,000	124,406	1,945,406	299,512	1,645,894	Delivery for these vehicles is currently outstanding - awaiting delivery on approx. 50% of fleet.	
2023	23130136	Mobile Platform Stage	City Wide	242,000	-	242,000	-	242,000	Fleet and Parks are looking into the procurement of the stage. They are investigating the requirements for stages as the legislation has changed regarding mobile stages.	
2023 Approved Projects Subtotal				42,424,000	1,485,929	43,909,929	1,121,434	42,788,495		
Building and Equipment Total				52,582,000	4,908,563	57,490,563	5,515,359	51,975,204		
2014	1454	Active Vehicle Locate System	COD	200,000	-	200,000	163,963	36,037	Plowing components not available until fall 2023.	Component supply shortage.
2014 Approved Projects Subtotal				200,000	-	200,000	163,963	36,037		
2015	1543	Document Management System	City Hall	500,000	-	500,000	177,693	322,307	Working on Implementation of RIM Strategy.	Multi-year implementation.
2015 Approved Projects Subtotal				500,000	-	500,000	177,693	322,307		
2016	16300011	Replace Oshawa Land Information System (OLI)	City Hall	1,500,000	760,000	2,260,000	1,342,367	917,633	Project moving into Integrations and User Acceptance Testing. Target completion Q4 2023.	Multi-year implementation.
2016 Approved Projects Subtotal				1,500,000	760,000	2,260,000	1,342,367	917,633		
2018	18300014	Software Upgrade - PeopleSoft HR	City Hall	250,000	-	250,000	91,981	158,019	HCM project on the books for 2024, funding will need to be considered in light of HCM strategy.	
2018	18300018	Annual Technology Projects	Various City Facilities	450,000	(113,000)	337,000	284,987	52,013	Officer Enhancements Go-Live Scheduled for August 24.	
2018 Approved Projects Subtotal				700,000	(113,000)	587,000	376,968	210,032		
2019	19300019	Annual Technology Projects	Various City Facilities	500,000	(180,000)	320,000	95,620	224,380	Ongoing.	Multi-Year Implementation.
2019 Approved Projects Subtotal				500,000	(180,000)	320,000	95,620	224,380		
2020	20300020	Annual Technology Projects	Various City Facilities	500,000	-	500,000	209,425	290,575	Ongoing.	Multi-Year Implementation.
2020	20300065	Meeting Management Software	City Hall	350,000	-	350,000	226,845	123,155	Working on Report Management implementation.	Significant change to the software is anticipated, awaiting the roll out of the update before training staff.
2020	20300099	NG911 Network Upgrade	Firehall 1	330,000	2,245,000	2,575,000	1,370,968	1,204,032	In progress.	Multi-year implementation.
2020 Approved Projects Subtotal				1,180,000	2,245,000	3,425,000	1,807,238	1,617,762		
2021	2113	2113 2021 Computer Equipment Rollout	Various City Facilities	-	30,000	30,000	19,116	10,884	Pending completion.	Final components in channel.
2021	21300102	Business Continuity / Disaster Recovery Plan	City Hall	70,000	-	70,000	10,151	59,849	Pending completion.	
2021	21300109	Officer Enhancements	City Hall	100,000	-	100,000	5,164	94,836	Online Payment Portal going live beginning of September; work on Appeal Portal to follow.	
2021 Approved Projects Subtotal				170,000	30,000	200,000	34,431	165,569		
2022	2210	Computer Equipment Rollout	City Wide	-	30,000	30,000	22,622	7,378	Final components of 2022 rollout are in the process of being deployed with 2023 rollout being planned.	
2022	22300032	IT Server Upgrades	City Hall	60,000	-	60,000	-	60,000	Project start was delayed, scope is being completed in preparation for RFT/Order.	
2022	22300040	Software Upgrade – G.I.S.	City Hall	60,000	-	60,000	-	60,000	SOW development with vendor to finalize cost of effort.	
2022	22300103	Policy and Standards Development	City Hall	75,000	-	75,000	-	75,000	Scope review pending resources.	

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2022	22300108	Modernized / Standardized Meeting Room Technology	City Hall	100,000	-	100,000	23,417	76,583	Equipment ordered with portion received. RFQ being prepared for remaining equipment and installation being prepared.	
2022	22300121	Replace IT Service Management Tools	City Hall	100,000	-	100,000	-	100,000	Pending CRM strategy.	
2022	22300124	Health, Safety and Disability Tracking Software	City Hall	100,000	-	100,000	-	100,000	Configuration of solution is in progress.	
2022 Approved Projects Subtotal				495,000	30,000	525,000	46,040	478,960		
2023	23300039	Network Switch Upgrades	Various City Facilities	75,000	-	75,000	-	75,000	In progress.	Ongoing supply delays.
2023	23300090	Recreation Software Upgrade	City Wide	100,000	-	100,000	-	100,000	Upgrade to core system live in August, ongoing services for integration to support improved efficiencies ongoing.	
2023	23300105	PeopleSoft Financials Review and Roadmap	City Wide	250,000	-	250,000	-	250,000	In progress.	
2023	23300113	Expansion of Digital Services	City Wide	50,000	-	50,000	-	50,000	Branches will identify opportunities for digital services and bring them forward for consideration.	
2023	23300115	Corporate Data Program	City Hall	240,000	-	240,000	-	240,000	In Progress.	
2023	23300116	Cybersecurity Penetration Test and Remediation	City Wide	200,000	-	200,000	-	200,000	Pentest completed, draft report received and under review.	
2023	23300127	Accounts Payable Software Automation	City Hall	75,000	-	75,000	-	75,000	Pending cancellation.	
2023 Approved Projects Subtotal				990,000	-	990,000	-	990,000		
Information Technology Total				6,235,000	2,772,000	9,007,000	4,044,320	4,962,680		
2021	21120001	Fire Training Tower	FIN-21-54	-	1,500,000	1,500,000	360,633	1,139,367	Fire Training Tower will be complete September 2023.	
2021 Approved Projects Subtotal				-	1,500,000	1,500,000	360,633	1,139,367		
New Facilities Total				-	1,500,000	1,500,000	360,633	1,139,367		
2015	15400030	Simcoe St Enhanced Gateway	Simcoe St N between Conlin Rd & Winchester	605,000	12,000	617,000	135,476	481,524	North gateway project complete, invoice in process. Remainder of project should stay open for coordination with other components.	
2015 Approved Projects Subtotal				605,000	12,000	617,000	135,476	481,524		
2018	18400022	Track and Field Lighting - Pereyma Secondary School	316 Conant St	250,000	-	250,000	-	250,000	The applicant, on behalf of the Catholic School Board, notified they have completed their Record of Site Condition (RSC)(B-404-5231344133).	
2018 Approved Projects Subtotal				250,000	-	250,000	-	250,000		
2019	19400031	ARC Cultural Hub Feasibility Study	Arts Resource Centre	100,000	-	100,000	80,919	19,081	The ARC feasibility study will be brought to the forefront at the close of the Economic Development Strategy in November 2023. Targeting a delivery of the ARC feasibility study to committee in late Q2 2024.	Following the reorganization, preparation for the centennial year, staffing & other required projects underway, the timing for delivery on this project had to be adjusted.
2019	19400037	Environmental Site Assessment	Raleigh Avenue	125,000	-	125,000	64,652	60,348	Targeting a delivery of the ARC feasibility study to committee in late Q2 2024.	
2019 Approved Projects Subtotal				225,000	-	225,000	145,571	79,429		
2020	20400034	Engineering Design Standards and Guideline Review	Citywide	210,000	43,113	253,113	159,655	93,458	To be completed by Q1 2024.	Scope of work larger than expected.
2020	20400043	Integrated Transportation Master Plan Update	Citywide	650,000	-	650,000	-	650,000	RFP has been drafted and is being finalized, to be released at end of Q3 2023.	Staffing/lack of resources/vacations.
2020	20400047	Stormwater Management Master Plan	Citywide	350,000	-	350,000	-	350,000	RFP has closed and proposals are being reviewed. Contract will be awarded in September/October 2023.	Staffing/lack of resources.
2020 Approved Projects Subtotal				1,210,000	43,113	1,253,113	159,655	1,093,458		
2022	22400004	Facility Needs Assessment Update	Various	150,000	-	150,000	81,279	68,721	P.R.L.C. ongoing. Future Northwest Community Centre Preliminary Analysis completed. City wide assessments including outdoor facilities underway. Final P.R.L.C. assessment to be completed in Q4.	
2022	22400065	Remove and Replace Fuel Storage Tanks	Oshawa Executive Airport	700,000	-	700,000	49,463	650,537	Design complete, contract awarded, construction to commence end of Q3. Anticipated completion mid Q4.	

Year	Project	Description	Location	Approved Budget	Adjusted Funding	Revised Budget	To-date Expenditures (as of Jul 31/23)	Budget/Exp. Variance	Project Status as of August 03	Reason for delay as of August 03
2022	22400066	Excess Soil Management	Various	325,000	-	325,000	161,549	163,451	Staff are utilizing this project for excess soil management requirements for projects O 22-02 (Taylorwood Rd/Ritson Sidewalk), O22-10 (King St Ph 4), O22-13 (Columbus Parking Lot).	
2022 Approved Projects Subtotal				1,175,000	-	1,175,000	292,291	882,709		
2023	23400067	Infrastructure Condition Monitoring	Various Locations	100,000	-	100,000	-	100,000	Two Contacts Awarded, Biennial & Road Inspection.	
2023	23400066	Excess Soil Management	Various	314,000	-	314,000	9,158	304,842	Staff are utilizing this project for excess soil management requirements for projects O 22-02 (Taylorwood Rd/Ritson Sidewalk), O22-10 (King St Ph 4), O22-13 (Columbus Parking Lot)	
2023	23400068	Northwood Business Park Sign	Northwood Business Park	800,000	-	800,000	16,808	783,192	Currently proceeding as planned with draft design specifications underway and procurement this year. Is in design stage and awaiting clearance from the Region of Durham on the consultants designs.	
2023 Approved Projects Subtotal				1,214,000	-	1,214,000	25,966	1,188,034		
Other Initiatives Total				4,679,000	55,113	4,734,113	758,959	3,975,154		
2017	17540011	Harmony Creek - Br 3 Watercourse Improvement Study	Harmony Rd N to Taunton Rd E	50,000	-	50,000	29,600	20,400	A Fluvial Geomorphological Study has been completed & shared with Smart Centre for their considerations. Staff is awaiting their response for additional investigations that may be required on their lands under this project. Due to administrative changes at Smart Centre, no response from Smart Centre has been received to date, staff are recommending we close this project.	
2017 Approved Projects Subtotal				50,000	-	50,000	29,600	20,400		
2018	18500003	Gold Point Wildlife Reserve	Lakefront West Park	200,000	1,022,566	1,222,566	433,488	789,078	Construction ongoing, anticipated completion end of Q3.	
2018	18500043	Rose Valley Community Park (previously Thornton Community Park)	Thornton Road Lands SW of Airport	300,000	5,180,000	5,480,000	674,829	4,805,171	Construction work issued for tender.	
2018	18510079	Second Marsh Management Plan Update	Second Marsh	175,000	-	175,000	122,598	52,402	Finalizing management plan with consultant and other governing agencies. Anticipated completion end of Q3.	
2018 Approved Projects Subtotal				675,000	6,202,566	6,877,566	1,230,915	5,646,651		
2019	19510104	Ed Broadbent Park	Harbour Park	540,000	4,675,000	5,215,000	4,961,340	253,660	Work substantially complete, awaiting installation of flag poles end Q3	
2019 Approved Projects Subtotal				540,000	4,675,000	5,215,000	4,961,340	253,660		
2020	20510117	Pathway Surfacing Replacement Program	Various	100,000	(25,000)	75,000	52,195	22,805	Ongoing.	
2020	20510123	Replacement of Playground Surfaces	Various	528,000	402,000	930,000	749,556	180,444	One park remaining to complete.	
2020	20540074	Oshawa Creek Main Branch	From Thomas St to Wentworth St W	100,000	75,000	175,000	52,501	122,499	The Preliminary Design for the final high priority site # 3 has been started and it's about 15 -20 % completed.	
2020 Approved Projects Subtotal				728,000	452,000	1,180,000	854,252	325,748		
2021	2112	Rotary Park Development	254 Centre St S	-	8,221,663	8,221,663	1,126,829	7,094,834	Detailed design complete. Construction prequalification currently issued. Tender preparation underway.	
2021	21510020	Raglan Park Redevelopment - Design	Raglan Park	63,000	-	63,000	31,723	31,278	Design complete.	
2021	21510097	Crimson Court Park Redevelopment - Design	Crimson Court Park	35,000	-	35,000	16,807	18,193	Design complete.	
2021	21510117	Pathway Surfacing Replacement Program	Various	100,000	(50,000)	50,000	41,330	8,670	Ongoing.	
2021	21510119	Conant Park Redevelopment - Design	Conant Park	60,000	45,000	105,000	38,771	66,229	Design ongoing, anticipated completion end of Q4.	
2021	21510121	Sunnyside Park Redevelopment - Design	Sunnyside Park	53,000	1,200,000	1,253,000	45,884	1,207,116	Design complete, issue for tender, pending award. Construction to commence end of Q3.	
2021	21510125	Kinsmen Stadium Redevelopment - Design	Kinsmen Valleyview Park	325,000	-	325,000	268,067	56,933	Design complete.	
2021	21520046	Laval Walkway Redevelopment	Laval Court	180,000	-	180,000	761	179,239	Coordinating land agreement for path realignment with Developer and government agency (MTO).	

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2021	21520047	Oshawa Creek Trail at Gibb Street - Design	Oshawa Creek Trail at Gibb St	80,000	50,000	130,000	31,088	98,912	Existing trail closed for safety, Operations rerouting trail as required. Remaining works awaiting coordination with the Region for replacement of Gibb St bridge and road widening.	Awaiting confirmation from the Region to coordinate works.
2021	21540022	Consortium Watercourse Bank Stabilization Program	Various	10,000	-	10,000	-	10,000	Ongoing, currently coordinating Operations Staff with Humewood cul-de-sac construction. CLOCA permit will include both the creek and road works.	
2021	21540065	Oshawa Creek Main Branch	Wentworth St W to Bloor St W	400,000	-	400,000	-	400,000	Erie Bridge and west MUP are under construction. Remainder to be constructed in 2024.	
2021 Approved Projects Subtotal				1,306,000	9,466,663	10,772,663	1,601,259	9,171,404		
2022	2208	Outdoor Ice Rinks (Delpark / Stone Street)	Delpark / Stone Street	-	418,700	418,700	155,108	263,592	Project completed at Delpark. Stone Street water connection awarded and underway.	
2022	2209	Parkette 4 Kedron Part II	Kedron Part II	-	350,000	350,000	-	350,000	Awaiting for developer to complete prior to reimbursement.	
2022	22500016	A.T.M.P. Trail Link 3 - Taunton Part II Plan	Esterbrook Drive	250,000	2,500,000	2,750,000	-	2,750,000	Consultant retained. Design process underway, reviewing background documents.	
2022	22510130	Pumphouse Marsh Viewing Deck	Pumphouse Marsh	175,000	200,000	375,000	61,528	313,472	Pending contract award, construction to commence end of Q3.	
2022	22520048	Michael Starr Trail Improvements	Michael Starr Trail	1,240,000	-	1,240,000	92,639	1,147,361	Design ongoing, coordinating work with Region for sewer infrastructure upgrades.	
2022	22540005	Stormwater Mgmt Pond Cleaning	Various	275,000	191,144	466,144	27,565	438,579	Project awarded, work to be completed by the end of year.	
2022	22540022	Consortium Watercourse Bank Stabilization Program	Various	10,000	-	10,000	-	10,000	Ongoing work at Harmony Creek B1 behind Hoskin Avenue.	
2022 Approved Projects Subtotal				1,950,000	3,659,844	5,609,844	336,840	5,273,004		
2023	23500046	Parks Development - Site Investigations	City Wide	25,000	25,000	50,000	4,630	45,370	Ongoing.	
2023	23500067	Bond/Simcoe Urban Park	Bond Street and Simcoe Street (NE corner)	500,000	-	500,000	-	500,000	Site remediation complete, awaiting report from Ministry of Environment. RFP for design consultant is closed, submission review underway.	
2023	23510129	Northview Lawn Bowling	Northview Park	250,000	-	250,000	-	250,000	Request for Proposal issued, closed, canceled due to unqualified respondents. Re-issued RFP based on invite to qualified proponents.	Unqualified RFP responses.
2023	23510132	Lakeview Park Pathway Replacement	Lakeview Park	120,000	-	120,000	-	120,000	Pending award for design.	
2023	23510134	Easton Park Redevelopment	Easton Park	160,000	-	160,000	-	160,000	Pending award for design.	
2023	23510136	Baker Park - Splash Pad	Baker Park	85,000	-	85,000	-	85,000	Preliminary subsurface site investigations ongoing.	
2023	23510138	Greenbriar Park Redevelopment	Greenbriar Park	40,000	-	40,000	2,798	37,202	Design ongoing.	
2023	23510142	Elena Park Redevelopment	Elena Park	70,000	-	70,000	-	70,000	Preliminary subsurface site investigations ongoing.	
2023	23520049	Airport Trail Safety Modifications	Oshawa Creek Trail at Oshawa Executive Airport	200,000	-	200,000	-	200,000	Safety modification design complete. construction to commence Q3.	
2023	23530004	Stone Street Park Shore Protection	Stone Street Park	300,000	-	300,000	-	300,000	Engaging coastal engineer for shoreline condition report and recommendations.	
2023	23540005	Stormwater Mgmt Pond Cleaning	Brasswinds Trail	325,000	-	325,000	-	325,000	The tender will be issued in September and work to be completed by early next year.	
2023	23540033	Harmony Creek Branch 1 Study	Central Park Blvd N to Rossland Rd E	125,000	-	125,000	-	125,000	The project was awarded in July and work with the consultant is well underway.	
2023	23540093	Harmony Creek Branch 3 Watercourse Improvement	Hillcroft to Rossland	225,000	-	225,000	-	225,000	Terms of reference will be sent to previously used City's Technical Advisor in Farewell Creek improvement project to use their service for this project as well. Currently an IRFQ is out for hiring a environmental consultant to conduct Environmental Impact Study for this project.	
2023	2308	Lakeview Park Gazebo	Lakeview Park	-	115,000	115,000	-	115,000	Tender has been issued and awarded.	
2023 Approved Projects Subtotal				2,425,000	140,000	2,565,000	7,428	2,557,572		
Parks, Rec and Culture Total				7,674,000	24,596,073	32,270,073	9,021,635	23,248,438		
2015	1568	Harmony Rd. N Street Lighting Upgrades	Rossland to Taunton	271,000	-	271,000	-	271,000	Region delivered project. Construction complete. Awaiting invoice.	
2015 Approved Projects Subtotal				271,000	-	271,000	-	271,000		

Year	Project	Description	Location	Approved Budget	Adjusted Funding	Revised Budget	To-date Expenditures (as of Jul 31/23)	Budget/Exp. Variance	Project Status as of August 03	Reason for delay as of August 03
2016	1616	Conlin Rd E-Simcoe-Ritson Utility	Various	-	326,000	326,000	126,225	199,775	Utility relocation and coordination in conjunction with Region's watermain project.	Not applicable
2016	16730052	Conlin Rd W Thornton Rd	West City Limits To Thornton Rd N	82,000	-	82,000	1,100	80,900	Remaining utility relocations in conjunction with Region's watermain project.	Not applicable
2016 Approved Projects Subtotal				82,000	326,000	408,000	127,325	280,675		
2017	17730017	Property Acquisition/Utility Relocation - Conlin Rd W	Conlin Rd W	167,000	-	167,000	4,033	162,967	West City Limits to Stevenson - Property acquired from Durham College, remainder of utility relocation work to be completed during construction contract lead by Durham Region.	Not applicable
2017 Approved Projects Subtotal				167,000	-	167,000	4,033	162,967		
2018	18730016	Conlin Rd W - Design for Road Widening	Thornton Rd N To Stevenson Rd N	333,000	302,343	635,343	578,923	56,421	Phase 1 of this project is at 100% and phase 2 is currently in the 60% design phase.	Not applicable
2018	18730450	Conlin Rd E - Roundabout Design	At Grandview Ave N	50,000	176,056	226,056	224,486	1,570	Final design completed, and construction contract to be tendered and awarded by end of September 2023.	
2018 Approved Projects Subtotal				383,000	478,399	861,399	803,408	57,991		
2019	19710012	Hillcroft St and Wilson Rd N Culvert Replacement 2019 Design	Hillcroft St & Central Park Blvd; Hillcroft St & Wilson Rd N; Wilson Rd N & Columbus Rd E	112,000	145,000	257,000	245,601	11,399	Contract O 23-08 Hillcroft and Central Park Boulevard Culvert Replacement awarded on April 11, 2023.	Not applicable
2019	19720025	Replacement of Transponders and Equipment	Various Locations	470,000	180,000	650,000	-	650,000	RFP issued, waiting on submissions.	
2019	19730007	2019 Subdivision Development Related Projects	Various Locations	226,000	2,118,667	2,344,667	1,284,165	1,060,502	This project is used to pay Subdivider's per obligations within registered subdivision agreements. Payments occur when the Subdivider has satisfied obligations of the subdivision agreement.	
2019	19730448	Britannia Ave W Design	Thornton Rd N to West of Windfields Farm Dr W	150,000	-	150,000	-	150,000	Design partially (90%) completed. City has provided the compiled 90% submission comments to the Developer. City received 90% comment responses from the developer on April 8, 2022. Consultant Response to Terms of Reference for Bridge Tender Documents due late August 2023.	Additional funds were acquired for the completion of Environmental obligations relative to the Environmental Assessment.
2019	19730456	Northwood Roads Environmental Assessment	Stevenson Rd N & Future Midblock Arterial	260,000	195,079	455,079	141,662	313,417	P.I.C. 1 was held on June 22, 2023 and study has progressed to the Alternative Design Concepts Phase with a possible P.I.C. 2 in March 2024.	
2019	19750041	Harmony Rd N - West Side Sidewalk	Taunton Rd E To Missom Gate	100,000	-	100,000	-	100,000	Survey and negotiations with the Region have been completed, will be added to a future sidewalk contract after the completion of the InitilaCorp development south of Missom Gate.	Awaiting the completion of InitilaCorp development south of Missom Gate
2019	19760047	Harmony Road N Street Lighting Upgrades	Coldstream Dr to Conlin Rd	-	851,000	851,000	-	851,000	Region delivered project. Construction complete. Awaiting invoice.	
2019	19770023	Traffic Signal Uninterruptable Power Supply	2 locations	50,000	-	50,000	-	50,000	Region delivered project. Construction complete. Awaiting invoice.	
2019	19770026	Accessible Pedestrian Signals	Various	170,000	-	170,000	-	170,000	Region delivered project. Construction complete. Awaiting invoice.	
2019 Approved Projects Subtotal				1,538,000	3,489,746	5,027,746	1,671,428	3,356,318		
2020	20710079	Hillcroft & Central Park Culvert Replacement	Hillcroft St & Central Park; Hillcroft & Wilson; Wilson & Columbus	200,000	4,363,000	4,563,000	43,687	4,519,313	Contract O 23-08 Hillcroft and Central Park Boulevard Culvert Replacement awarded on April 11, 2023. Currently in construction.	Not applicable
2020	20730485	Conlin Rd E	Wilson Rd N to Townline Rd N	839,000	1,393,067	2,232,067	121,286	2,110,781	RFP C2022-119 Awarded to CIMA+ on May 5, 2023. Design Process has been initiated.	Not applicable
2020	20740089	Neighbourhood Traffic Management Projects	TBD	50,000	-	50,000	8,856	41,144	Staff engaged with communities for NTMG process. 40 km/h Area Pilot Project started in 2022, will finish in 2023.	
2020	20760045	Simcoe St N - Street Lighting Upgrades	Northern Dancer Dr to Winchester Rd	934,000	465,000	1,399,000	431,710	967,290	Region delivered project. Construction complete. Awaiting invoice.	
2020	20760046	Townline Rd N - Street Lighting Upgrades	Beatrice St E to Taunton Rd	599,000	-	599,000	-	599,000	Region delivered project. Construction complete. Awaiting invoice.	
2020	20770027	Traffic Signal Uninterruptable Power Supply	Various	50,000	-	50,000	-	50,000	Region delivered project. Construction complete. Awaiting invoice.	

Year	Project	Description	Location	Approved Budget	Adjusted Funding	Revised Budget	To-date Expenditures (as of Jul 31/23)	Budget/Exp. Variance	Project Status as of August 03	Reason for delay as of August 03
2020	20770029	Signal Controller Replacements	Athol St. & Mary St.; John St. & Midtown Dr.	64,000	-	64,000	36,919	27,081	Region delivered project. Construction complete. Awaiting invoice.	
2020	20770030	Accessible Pedestrian Signals	King St. & Gibbons St.	85,000	-	85,000	-	85,000	Region delivered project. Construction complete. Awaiting invoice.	
2020	20770035	Accessible Pedestrian Signals	Bond St. east of Claymore Cres.	85,000	-	85,000	-	85,000	Region delivered project. Construction complete. Awaiting invoice.	
2020 Approved Projects Subtotal				2,906,000	6,221,067	9,127,067	642,458	8,484,609		
2021	2111	Ritson Road N Sidewalk	1658 Ritson Rd N	-	80,000	80,000	-	80,000	This work has been included in 2023 Sidewalk Program contract and expected to be completed by August 18, 2023	
2021	21710082	Structure Replacement Designs	Various	240,000	-	240,000	151,250	88,750	Howden Rd Culvert at 60% design stage; Erie Pedestrian Structure contract is ongoing.	
2021	21710083	Structure Rehabilitation Designs	Various	120,000	-	120,000	103,152	16,848	Design is complete and in construction in 2023. Design consultant currently providing "Engineer of record" services for the construction project.	
2021	21710084	Culvert Structural Relinings	Various	1,089,000	332,000	1,421,000	918,023	502,977	Wilson Road North Structure 314 currently in construction. Substantial completion anticipated September 15, 2023.	Not applicable
2021	21730452	Conlin Road West	West City Limits to Stevenson Rd N	4,400,000	4,000,000	8,400,000	5,628	8,394,372	Contract D2021-24 currently in construction.	Not applicable
2021	21730459	Central Oshawa Hub Infrastructure Improvements (Merged with Old Mobility Hub Transportation and Land Use Study)	Metrolinx GO Mobility Hub	533,000	123,866	656,866	234,101	422,765	On April 3, 2023 Council endorsed the scheduling of P.I.C. 2 for Stage 2 of Integrated M.T.S.A. Study pursuant to Report ED-23-47. On June 5, 2023, Parsons made a presentation concerning Stage 2 to the Economic and Development Services Committee. Topics covered included details of the upcoming P.I.C. 2, details on Study progress and the three Land Use and Transportation Alternative Solutions, and next steps. On June 28, 2023, Parsons held P.I.C. 2 to obtain feedback on the three Land Use and Transportation Alternative Solutions, among other items. A Draft Area-specific Transportation Master Plan has been prepared and is being reviewed by staff and key stakeholder groups. Staff intend to report on the results of Stage 2 of the Integrated M.T.S.A. Study in Fall 2023.	
2021	21730470	Windfields Collector Road	Windfields Farm Dr W to Winchester Rd W	232,000	-	232,000	-	232,000	Hired JD Barnes to prepare Legal R plans which will be used for property acquisitions purposes.	
2021	21730486	Ritson/Columbus Roundabout Design	Ritson Rd N & Columbus Rd E	250,000	-	250,000	-	250,000	Design Contract awarded to CIMA.	
2021	21730487	Thornton Road North	Conlin Rd W to Winchester Rd W	4,873,000	-	4,873,000	240,222	4,632,778	Design at 60%.	
2021	21740089	Neighbourhood Traffic Management Projects	Various	50,000	-	50,000	-	50,000	Staff engaged with communities for NTMG process. 40 km/h Area Pilot Project started in 2022, will finish in 2023.	
2021	21750139	Olive Ave Sidewalk Reconstruction	Olive Ave and Court St	168,000	52,000	220,000	-	220,000	Region has indicated a 2023 tender for 2024 construction due to conflicting Region projects in the area.	City contribution delayed owing to Regional delay in construction.
2021	21760014	Street Lighting Upgrades	Various	55,000	-	55,000	46,037	8,963	Ongoing	
2021	21770009	New Traffic Control Signals	Grandview St N and Greenhill Ave	250,000	-	250,000	-	250,000	Region delivered project. Construction complete. Awaiting invoice.	
2021	21770027	Traffic Signal Uninterruptable Power Supply	Various	50,000	-	50,000	-	50,000	Region delivered project. Construction complete. Awaiting invoice.	
2021	21770029	Signal Controller Replacements	Various	64,000	-	64,000	-	64,000	Region delivered project. Construction complete. Awaiting invoice.	
2021	21770030	Accessible Pedestrian Signals	Various	85,000	-	85,000	-	85,000	Region delivered project. Construction complete. Awaiting invoice.	
2021 Approved Projects Subtotal				12,459,000	4,587,866	17,046,866	1,698,413	15,348,453		
2022	2207	Decorative Lighting Program	Downtown	-	525,000	525,000	182,039	342,961	Ongoing downtown lighting project.	
2022	22701720	Visual Aid Location Remediation	Oshawa Executive Airport - Runway 05/23	50,000	-	50,000	35,144	14,856	Waiting on air field lighting fixtures - reaching out/discussing with the contractors.	

Year	Project	Description	Location	Approved Budget	Adjusted Funding	Revised Budget	To-date Expenditures (as of Jul 31/23)	Budget/Exp. Variance	Project Status as of August 03	Reason for delay as of August 03
2022	22710092	Pedestrian Structure Replacements	350m south of Bloor St W and 200m west of Erie St	438,000	1,505,000	1,943,000	273,651	1,669,349	Construction ongoing for Erie St Bridge. Work added to contract for MUP from Bridge to Oxford St.	Manufacturing Delay.
2022	22730490	Subdivision Related Projects	Various	234,000	-	234,000	-	234,000	This project is used to pay Subdivider's per obligations within registered subdivision agreements. Payments occur when the Subdivider has satisfied obligations of the subdivision agreement.	Not applicable
2022	22740007	A.T.M.P. Cycling Network Expansion	Various	50,000	-	50,000	30,876	19,124	Program has been submitted to Operations staff for review.	Not applicable
2022	22740148	Roads Resurfacing	Various	235,000	-	235,000	-	235,000	Project will be deferred until the completion of the Conlin/Wilson Roundabout.	Not applicable
2022	22740151	Boundary Road Agreement Obligations	Various	240,000	150,000	390,000	-	390,000	The project will be delivered by the Town of Whitby (Boundary Rd) and the Municipality of Clarington (Townline Rd) within their respective programs. City awaits invoicing for project once completed.	
2022	22740155	Taylorwood Rd (Overlay)	Simcoe to 120m east of Simcoe	280,000	100,000	380,000	-	380,000	Taylorwood Rd was paved on June 14, 2023 and boulevards have been restored. Currently the contractor is scheduled to come back to complete the deficiency repairs.	
2022	22740156	Region Coordination (Overlay)	Veterans Rd & Holland St	518,000	-	518,000	-	518,000	RMD has completed 90% design, anticipate 2023 construction.	City contribution delayed owing to Regional delay in construction
2022	22750115	Centre St N & Brock St W - Sidewalk	William St W to Simcoe St N	470,000	150,000	620,000	-	620,000	RMD has completed 60% design anticipate 2023 tender with 2024 construction.	City contribution delayed owing to Regional delay in construction
2022	22750143	Farewell St Sidewalk & Multi-Use Path	Farewell St	674,000	415,000	1,089,000	-	1,089,000	RMD has completed 90% design, 2024 construction.	City contribution delayed owing to Regional delay in construction
2022	22760014	Street Lighting Upgrades	Various	55,000	-	55,000	-	55,000	OPUC delivered project. Construction ongoing. Awaiting invoice.	
2022	22760056	Centre Street North Street Lighting Upgrades	Centre Street South from King St W to Elgin St W	295,000	350,000	645,000	-	645,000	To be completed in 2023 in conjunction with Region road reconstruction.	
2022	22770029	Signal Controller Replacements	Various	64,000	-	64,000	-	64,000	To be completed in 2023.	Supply chain delays.
2022	22770030	Accessible Pedestrian Signals	Various	85,000	-	85,000	-	85,000	To be completed in 2023.	Supply chain delays.
2022	22770060	L.E.D. Signal Replacement	Various	20,000	-	20,000	-	20,000	To be completed in 2023.	Supply chain delays.
2022	22770061	New Pedestrian Crossover Signals	TBD	50,000	-	50,000	-	50,000	To be completed in 2023.	Supply chain delays.
2022 Approved Projects Subtotal				3,758,000	3,195,000	6,953,000	521,710	6,431,290		
2023	23710027	Simcoe St S Bridge Rehab	60m north of Valley Drive	1,131,000	-	1,131,000	223,915	907,085	Has two Phases, East and West side of the bridge. Overall this project is delayed by 4 weeks. Currently Phase 1 (E side) is scheduled to be completed by October 26 and Phase 2 (final phase, W side) is expected to complete by November 30, 2023.	Supply Chain Delay
2023	23710028	Boundary Road Agreement - Townline Rd N Culvert Replacement	1.05km S of Howden Rd E	80,000	-	80,000	-	80,000	Being delivered by Clarington.	Design timeline delayed per Clarington, Construction
2023	23710051	Gibb St Bridge Rehabilitation	Corbett Creek, 230m W of Thornton Rd S	281,000	-	281,000	99,551	181,449	Gibb St Project is on schedule and expected to be completed by October 26, 2023.	
2023	23720045	Parking Lot Pavement Repair Program	Various	150,000	-	150,000	-	150,000	Work ongoing various locations.	
2023	23720049	Parking Attendant Booth Replacement	1 Centre St North – Parking Garage 1	33,000	9,000	42,000	-	42,000	PO has been issued.	
2023	23730455	Conlin Road East	Harmony Rd N to Grandview St N	4,615,000	-	4,615,000	-	4,615,000	This project is used to pay Subdivider's per obligations within registered subdivision agreements. Payments occur when the Subdivider has satisfied obligations of the subdivision agreement.	
2023	23730479	Britannia Ave W	Thornton Rd N to W of Oshawa Creek	4,990,000	-	4,990,000	-	4,990,000	RFP for Bridge Tender Documents are in process.	
2023	23730490	Subdivision Related Projects	Various	58,000	-	58,000	-	58,000	RFP awarded to TMIG, design in progress; 30% Design complete and review comments returned, Scope revised for added SWM design and Britannia Ave.	

Year	Project	Description	Location	Approved Budget	Adjusted Funding	Revised Budget	To-date Expenditures (as of Jul 31/23)	Budget/Exp. Variance	Project Status as of August 03	Reason for delay as of August 03
2023	23730492	Britannia Ave West Bridge	Britannia Ave W 400m W of Windfields Farm Dr	219,000	150,000	369,000	2,747	366,253	Design partially (90%) completed. City has provided the compiled 90% submission comments to the Developer. City received 90% comment responses from the developer on April 8, 2022. Consultant Response to Terms of Reference for Bridge Tender Documents due late August 2023.	Additional funds were acquired for the completion of Environmental obligations relative to the Environmental Assessment.
2023	23740043	Asphalt Preservation-Overlay	Various	1,800,000	-	1,800,000	397,190	1,402,810	Construction ongoing, 90% complete.	
2023	23740056	Asphalt Preservation-Crack Seal	City Wide	135,000	-	135,000	-	135,000	Both Capital (Pt1) and airport (Pt2) crack seal contract have been completed for Year 2.	
2023	23740077	Road Reconstruction Program	Various	50,000	240,000	290,000	-	290,000	Work will be completed by the end of Q4.	
2023	23740089	Neighbourhood Traffic Management Projects	Various	100,000	-	100,000	-	100,000	To be initiated later in the year.	
2023	23740115	Northern Roads Program	Various	900,000	89,550	989,550	-	989,550	The project will be tendered in 2024.	Lack of resources.
2023	23740157	Two-Way Street Conversion	Albert/Celina & Brock/Colborne	250,000	-	250,000	-	250,000	Due to lack of resources, the project will be tendered in 2024	Lack of resources.
2023	23740159	Road Reconstruction - Bickle Dr Subdivision	Roselawn Ave, Bickle Dr, Winnifred Ave	300,000	-	300,000	-	300,000	At 30% design.	
2023	23750117	Horizontal Control Monuments	City Wide	45,000	(3,128)	41,872	-	41,872	Waiting for contractor to supply pricing. Locations have been identified.	
2023	23760014	Street Lighting Upgrades	Various	55,000	-	55,000	8,115	46,885	OPUC delivered project.	
2023	23760025	Bloor St. W. Street Lighting	West City Limits to West of Stevenson Rd S	300,000	-	300,000	-	300,000	To be completed in 2023.	
2023	23760058	Farewell St Street Lighting Upgrades	Farewell St, Bloor St E to Harbour Rd	315,000	-	315,000	-	315,000	To be completed in 2023.	
2023	23770027	Traffic Signal Uninterruptable Power Supply	Various	100,000	-	100,000	-	100,000	To be completed in 2023.	
2023	23770029	Signal Controller Replacements	Various	69,000	-	69,000	-	69,000	To be completed in 2023.	
2023	23770030	Accessible Pedestrian Signals	TBD	100,000	-	100,000	-	100,000	To be completed in 2023.	
2023	23770060	L.E.D. Signal Replacement	Various	20,000	-	20,000	-	20,000	To be completed in 2023.	
2023	23770070	New Traffic Control Signals	Windfields Farm Dr E & Steeplechase St (Costco Entrance)	250,000	-	250,000	-	250,000	To be completed in 2023.	
2023 Approved Projects Subtotal				16,346,000	485,422	16,831,422	731,518	16,099,905		
Transportation Total				37,910,000	18,783,500	56,693,500	6,200,292	50,493,208		
Grand Total				109,080,000	52,615,250	161,695,250	25,901,198	135,794,052		